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June 25, 2020

## To Our Shareholders

Teruhisa Ueda  
Representative Director, President & CEO  
SHIMADZU CORPORATION  
1, Nishinokyo Kuwabara-cho,  
Nakagyo-ku, Kyoto, Japan

## NOTICE OF RESOLUTIONS AT THE 157TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

The following matters were reported and resolved at the 157th Annual General Meeting of Shareholders of SHIMADZU CORPORATION (the Company), held today.

- Matters Reported :**
1. The Business Report, Consolidated Financial Statements for the 157th Fiscal Year (April 1, 2019 - March 31, 2020) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board
  2. Non-consolidated Financial Statements for the 157th Fiscal Year (April 1, 2019 - March 31, 2020)

The contents of the above documents were reported.

### Matters Resolved :

- Proposal 1:** Appropriation of Surplus  
Resolved as originally proposed by the Company, with the payment of year-end dividend of 15yen per share.
- Proposal 2:** Election of Eight (8) Directors, Members of the Board  
Mr. Akira Nakamoto, Mr. Teruhisa Ueda, Mr. Yasuo Miura, Mr. Mitsuo Kitaoka, Mr. Minoru Sawaguchi, and Ms. Hiroko Wada were re-appointed, and Mr. Yasunori Yamamoto and Mr. Nobuo Hanai were newly appointed, and all assumed their offices, as originally proposed by the Company.  
Note: Mr. Minoru Sawaguchi, Ms. Hiroko Wada and Mr. Nobuo Hanai are Outside Directors.
- Proposal 3:** Election of One (1) Audit & Supervisory Board Member  
Mr. Tsuyoshi Nishimoto was newly appointed as Audit & Supervisory Board Member, and he assumed his office, as originally proposed by the Company.  
Note: Mr. Tsuyoshi Nishimoto is Outside Audit & Supervisory Board Member.
- Proposal 4:** Election of One (1) Substitute Audit & Supervisory Board Member  
Mr. Motoi Shimadera was re-appointed as Substitute Audit & Supervisory Board Member, as originally proposed by the Company.

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## Payment of Year-End Dividends

Please obtain your year-end dividend for the 157th Fiscal Year from any nearby office of Japan Post Bank Co., Ltd. or post office within the payment period (from Friday, June 26, 2020 to Friday, July 31, 2020) by presenting "Dividend Receipt."

For shareholders who have already designated a bank account or any other account to which dividends are to be remitted, please refer to "Dividend Statement" and "Reference to the Transfer Destination."

## Executive Members

As a result of the resolutions passed at the meeting of the Board of Directors which was held after the conclusion of the Annual General Meeting of Shareholders, the Representative Directors have been appointed, and they have assumed their respective offices.

Therefore, the following is a list of the Company's Executive members as of June 25, 2020 (*See*, (1) below). The list of the Executive Officers and Corporate Officers as of April 1, 2020 is as follows (*See*, (2) and (3) below).

We would like to express our appreciation for your continued support.

### (1) Directors, Members of the Board and Audit & Supervisory Board Members

Representative Director	Akira Nakamoto
Representative Director	Teruhisa Ueda
Director, Member of the Board	Yasuo Miura
Director, Member of the Board	Mitsuo Kitaoka
Director, Member of the Board	Yasunori Yamamoto (newly appointed)
Outside Director	Minoru Sawaguchi
Outside Director	Hiroko Wada
Outside Director	Nobuo Hanai (newly appointed)
Senior Audit & Supervisory Board Member	Hiroyuki Fujii
Audit & Supervisory Board Member	Makoto Koyazaki
Outside Audit & Supervisory Board Member	Masahiro Nishio
Outside Audit & Supervisory Board Member	Tsuyoshi Nishimoto (newly appointed)

(2) Executive Officers

Name	Current Position	Responsibility at the Company
Akira Nakamoto *	Chairman of the Board	
	<p>[Reasons for appointment]            As Chairman of the Board, he is running the Board appropriately and is striving to enhance corporate value by strengthening corporate governance. Based on his profound insight, abundant experience and a distinguished track record in corporate management, the Company has appointed him as a Chairman of the Board with the expectation that he would strengthen the Board's functions for decision-making on important matters, and monitoring and oversight of business execution.</p>	
Teruhisa Ueda *	President & CEO	
	<p>[Reasons for appointment]            Responsible for management of the Group as the CEO, he is accurately conducting his duties at the Board of Directors in terms of decision-making on important matters and oversight of execution of business. Based on his strong leadership, abundant business experience and track record in as well as knowledge, the Company has appointed him as a President &amp; CEO with the expectation that he would promote the medium-term management plan, and leading sustainable growth of the Group, and enhancing corporate value.</p>	
Hiroshi Fujino	Senior Corporate Executive Officer	In charge of Risk Management General Manager, Aircraft Equipment Division
	<p>[Reasons for appointment]            He has demonstrated leadership in strengthening risk management and restructuring the Aircraft Equipment Division. Based on his abundant experience and track record in as well as knowledge about international business and management strategy, the Company has appointed him as a Senior Corporate Executive Officer with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	
Koji Furusawa	Senior Corporate Executive Officer	Special Appointive Officer to President
	<p>[Reasons for appointment]            As Special Appointive Officer to President, he has demonstrated leadership in our business development and promotion including business support in China after Coronavirus disease (COVID-19) has been controlled. Based on his abundant experience and track record in as well as knowledge about international business and corporate management, the Company has appointed him as a Senior Corporate Executive Officer with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	

Name	Current Position	Responsibility at the Company
Yasuo Miura *	Senior Corporate Executive Officer	CFO In charge of Corporate Marketing General Manager, Tokyo Office
	<p>[Reasons for appointment] Responsible for Corporate Marketing and CFO, he has demonstrated leadership in Business Process Re-Engineering and reinforcing the institutional structure. Based on his abundant experience and track record in as well as knowledge about Finance and Accounting, sales and corporate management, the Company has appointed him as a Senior Corporate Executive Officer with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	
Yoshiaki Mase	Senior Managing Executive Officer	Managing Director, Shimadzu (Hong Kong) Ltd. (Currently posted to China)
	<p>[Reasons for appointment] He has demonstrated leadership in the growth of the Company's business in China. Based on his abundant experience and track record in as well as knowledge about international business and corporate management, the Company has appointed him as a Senior Managing Executive Officer with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	
Kunimasa Ito	Senior Managing Executive Officer	General Manager, Medical Systems Division
	<p>[Reasons for appointment] He has demonstrated leadership in expanding the medical systems business of the Company. Based on his abundant experience and track record in as well as knowledge about sales and marketing, the Company has appointed him as a Senior Managing Executive Officer with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	
Shuzo Maruyama	Senior Managing Executive Officer	General Manager, Analytical & Measuring Instruments Division
	<p>[Reasons for appointment] He has demonstrated leadership in strengthening and expanding the analytical &amp; measuring instruments business of the Company. Based on his abundant experience and track record in as well as knowledge about the technical field and international business, the Company has appointed him as a Senior Managing Executive Officer with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	

Name	Current Position	Responsibility at the Company
Mitsuo Kitaoka* (promoted)	Senior Managing Executive Officer	CTO
	<p>[Reasons for appointment]  He has demonstrated leadership in the fields of research and development and contributed to the acquisition of innovative technology and the development of new products. Based on his abundant experience and track record in as well as knowledge about technology and product development and research field, the Company has promoted him to Senior Managing Executive Officer and CTO with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	
Fuminori Inagaki	Managing Executive Officer	In charge of Global Environmental Management Jointly in charge of Corporate Strategy Planning
	<p>[Reasons for appointment]  He has demonstrated leadership in strengthening global environmental management and management strategy. Based on his abundant experience and track record in as well as knowledge about the field of public administration, the Company has appointed him as a Managing Executive Officer with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	
Kiminobu Imura	Managing Executive Officer	In charge of Human Resources, Legal Affairs, General Administration, and Internal Control Jointly in charge of Risk Management
	<p>[Reasons for appointment]  He has demonstrated leadership in strengthening corporate governance, as well as in work-style reform, diversity management, and health and productivity management initiatives. Based on his abundant experience and track record in as well as knowledge about corporate administration and management, the Company has appointed him as a Managing Executive Officer with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	

Name	Current Position	Responsibility at the Company
Yasunori Yamamoto*	Managing Executive Officer	In charge of Corporate Strategy Planning and Corporate Communication
	<p>[Reasons for appointment]  Responsible for Corporate Strategy Planning and Corporate Communication, he has demonstrated leadership in promoting the medium-term management plan, public relations and Investor relations. Based on his abundant experience and track record in as well as knowledge about technology &amp; Manufacturing field and management of an overseas subsidiary, the Company has appointed him as a Managing Executive Officer with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	
Akira Watanabe	Managing Executive Officer	General Manager, Industrial Machinery Division and Fluidics Systems Division
	<p>[Reasons for appointment]  He has demonstrated leadership in expanding the industrial machinery business globally. Based on his abundant experience in international business, the Company has appointed him as a Managing Executive Officer with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	
Katsuaki, Kaito (newly appointed)	Managing Executive Officer	In charge of Manufacturing, Information Systems, and CS Management
	<p>[Reasons for appointment]  Based on his abundant experience and track record in as well as knowledge about technology &amp; manufacturing fields and management of an overseas subsidiary, the Company has newly appointed him as a Managing Executive Officer with the expectation that he would contribute to the Group's sustainable growth and enhance corporate value through involving in decision-making on important business execution.</p>	

The asterisk (\*) next to a person's name indicates that he/she is a Director.

### (3) Corporate Officers

Name	Current Position	Responsibility at the Company
Makoto Shinohara	Senior Corporate Officer	In charge of Business Development Deputy General Manager, Technology Research Laboratory
Tetsuya Tanigaki	Senior Corporate Officer	Managing Director, Shimadzu (Asia Pacific) Pte td. (Currently posted to Singapore)
Yoshiyuki Fujino	Senior Corporate Officer	Managing Director, Shimadzu Analytical (India) Pvt. Ltd. Managing Director, Shimadzu Medical (India) Pvt. Ltd. (Currently posted to India)
Jiro Takashima	Corporate Officer	President Shimadzu Europe GmbH (Currently posted to Germany)
Koki Aoyama	Corporate Officer	Deputy General Manager, Medical Systems Division
Yoshino Kajitani	Corporate Officer	General Manager, Corporate Communication Department
Hiroto Itoi	Corporate Officer	General Manager, Technology Research Laboratory
Kiyohito Sonoki	Corporate Officer	Managing Director, Medical Business Unit Shimadzu Europe GmbH (Currently posted to Germany)
Shunei Matoba (newly appointed)	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In charge of Sales, International Operations and Service Business)
Masami Tomita (newly appointed)	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In charge of Business Development and Manufacturing) General Manager, Research & Development Department
Shigenori Aoyama (newly appointed)	Corporate Officer	General Manager, General Administration Department
Yoshiaki Maeda (newly appointed)	Corporate Officer	President, Shimadzu Scientific Instruments, Inc. (Currently posted to U.S.A.)