



February 26, 2021

To our shareholders:

Company: Shimadzu Corporation  
Representative: Teruhisa Ueda, President & CEO  
(Code No. 7701, First Section of the Tokyo Stock Exchange)  
Contact: Yoshino Kajitani, Corporate Officer,  
General Manager, Corporate Communication Dept.  
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## Notice of Changes in Executive Members

We hereby provide notification that at the Board of Directors meeting held on February 26, 2021, the attached list of executive member assignments were tentatively selected for announcement at the FY 2020 Annual General Meeting of Shareholders in late June and the attached list of changes to executive officers and corporate officers were decided, to be effective as of April 1.

## Changes in Executive Members

(Scheduled for discussion in the June Annual General Meeting of Shareholders)

Changes in Directors, Member of the Board and Audit & Supervisory Board Members (Changes are shown underlined.)

	Name	New	Current
		Position	Position
Reappointed	Akira Nakamoto	Representative Director	Representative Director
Reappointed	Teruhisa Ueda	Representative Director	Representative Director
Reappointed	Yasuo Miura	Director, Member of the Board	Director, Member of the Board
Reappointed	Mitsuo Kitaoka	Director, Member of the Board	Director, Member of the Board
Reappointed	Yasunori Yamamoto	Director, Member of the Board	Director, Member of the Board
Reappointed	Hiroko Wada	Outside Director, Member of the Board (part-time)	Outside Director, Member of the Board (part-time)
Reappointed	Nobuo Hanai	Outside Director, Member of the Board (part-time)	Outside Director, Member of the Board (part-time)
<u>Newly appointed</u>	<u>Yoshiyuki Nakanishi</u>	<u>Outside Director, Member of the Board (part-time)</u>	<u>Director, DIC Corporation</u>
Reappointed	Hiroyuki Fujii	Senior Audit & Supervisory Board Member	Senior Audit & Supervisory Board Member
—	Makoto Koyazaki	Audit & Supervisory Board Member	Audit & Supervisory Board Member
—	Masahiro Nishio	Outside Audit & Supervisory Board Member (part-time)	Outside Audit & Supervisory Board Member (part-time)
—	Tsuyoshi Nishimoto	Outside Audit & Supervisory Board Member (part-time)	Outside Audit & Supervisory Board Member (part-time)

Director planning to retire:

Minoru Sawaguchi, Outside Director, Member of the Board

# Changes in Executive Officers and Corporate Officers

(As of April 1, 2021)

## 1. Changes in Executive Officers (Changes are shown underlined.)

	Name	New		Current	
		Position	Responsibility at the Company	Position	Responsibility at the Company
Reappointed	Akira Nakamoto	Chairman of the Board	Chair of the Board of Directors	Chairman of the Board	Chair of the Board of Directors
Reappointed	Teruhisa Ueda	President	CEO	President	CEO
Reappointed	Yasuo Miura	Senior Corporate Executive Officer	In charge of <u>risk management</u> and corporate marketing General Manager, Tokyo Office	Senior Corporate Executive Officer	<u>CFO</u> In charge of corporate marketing General Manager, Tokyo Office
<u>Promoted</u>	Mitsuo Kitaoka	<u>Senior Corporate Executive Officer</u>	CTO	<u>Senior Managing Executive Officer</u>	CTO
Reappointed	Yoshiaki Mase	Senior Managing Executive Officer	<u>General Manager, Analytical &amp; Measuring Instruments Division</u>	Senior Managing Executive Officer	<u>Managing Director, Shimadzu (Hong Kong) Ltd.</u>
Reappointed	Kunimasa Ito	Senior Managing Executive Officer	<u>In charge of promoting digital transformation and information systems</u> <u>Jointly in charge of technology research</u>	Senior Managing Executive Officer	<u>General Manager, Medical Systems Division</u>
Reappointed	Shuzo Maruyama	Senior Managing Executive Officer	<u>Managing Director, Shimadzu (Hong Kong) Ltd.</u>	Senior Managing Executive Officer	<u>General Manager, Analytical &amp; Measuring Instruments Division</u>
<u>Promoted</u>	Yasunori Yamamoto	<u>Senior Managing Executive Officer</u>	<u>CFO</u> In charge of corporate strategy planning and corporate communications	<u>Managing Executive Officer</u>	In charge of corporate strategy planning and corporate communications
Reappointed	Fuminori Inagaki	Managing Executive Officer	In charge of <u>standardization strategy (CSO)</u> , global environmental management, and <u>medical regulations</u> Jointly in charge of corporate strategy planning	Managing Executive Officer	In charge of global environmental management Jointly in charge of corporate strategy planning

Reappointed	Kiminobu Imura	Managing Executive Officer	In charge of legal affairs, general administration, and internal control Jointly in charge of risk management	Managing Executive Officer	In charge of <u>human resources</u> , legal affairs, general administration, and internal control Jointly in charge of risk management
Reappointed	Akira Watanabe	Managing Executive Officer	General Manager, Industrial Machinery Division General Manager, Fluidics Systems Division	Managing Executive Officer	General Manager, Industrial Machinery Division General Manager, Fluidics Systems Division
—	Katsuaki Kaito	Managing Executive Officer	In charge of manufacturing and CS management <u>Jointly in charge of promoting digital transformation</u>	Managing Executive Officer	In charge of manufacturing, <u>information systems</u> , and CS management
<u>Newly appointed</u>	<u>Koki Aoyama</u>	<u>Managing Executive Officer</u>	<u>General Manager, Medical Systems Division</u>	<u>Corporate Officer</u>	<u>Deputy General Manager, Medical Systems Division</u>
<u>Newly appointed</u>	<u>Yoshino Kajitani</u>	<u>Managing Executive Officer</u>	<u>In charge of human resources, diversity management, and health management</u>	<u>Corporate Officer</u>	<u>General Manager, Corporate Communication Department</u>

Executive officers planning to retire:

Hiroshi Fujino, Senior Corporate Executive Officer

Koji Furusawa, Senior Corporate Executive Officer

2. Changes in Corporate Officers (Changes are shown underlined.)

	Name	New		Current	
		Position	Responsibility at the Company	Position	Responsibility at the Company
Reappointed	Makoto Shinohara	Senior Corporate Officer	In charge of business development Deputy General Manager, Technology Research Laboratory	Senior Corporate Officer	In charge of business development Deputy General Manager, Technology Research Laboratory
Reappointed	Tetsuya Tanigaki	Senior Corporate Officer	Managing Director, Shimadzu (Asia Pacific) Pte Ltd.	Senior Corporate Officer	Managing Director, Shimadzu (Asia Pacific) Pte Ltd.
Reappointed	Yoshiyuki Fujino	Senior Corporate Officer	Managing Director, Shimadzu Analytical (India) Pvt. Ltd. Managing Director, Shimadzu Medical (India) Pvt. Ltd.	Senior Corporate Officer	Managing Director, Shimadzu Analytical (India) Pvt. Ltd. Managing Director, Shimadzu Medical (India) Pvt. Ltd.
<u>Promoted</u>	Jiro Takashima	<u>Senior Corporate Officer</u>	President, Shimadzu Europa GmbH	<u>Corporate Officer</u>	President, Shimadzu Europa GmbH
—	Hiroto Itoi	Corporate Officer	General Manager, Technology Research Laboratory	Corporate Officer	General Manager, Technology Research Laboratory
Reappointed	Kiyohito Sonoki	Corporate Officer	Managing Director, Medical Business Unit, Shimadzu Europa GmbH	Corporate Officer	Managing Director, Medical Business Unit, Shimadzu Europa GmbH
—	Shunei Matoba	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In charge of sales, international operations, and service business)	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In charge of sales, international operations, and service business)
—	Masami Tomita	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In charge of business development and manufacturing) General Manager, Research & Development Department, Analytical	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In charge of business development and manufacturing) General Manager, Research & Development Department, Analytical

			& Measuring Instruments Division		& Measuring Instruments Division
—	Shigenori Aoyama	Corporate Officer	General Manager, General Administration Department	Corporate Officer	General Manager, General Administration Department
—	Yoshiaki Maeda	Corporate Officer	President, Shimadzu Scientific Instruments, Inc.	Corporate Officer	President, Shimadzu Scientific Instruments, Inc.
<u>Newly appointed</u>	<u>Susumu Yamamoto</u>	<u>Corporate Officer</u>	<u>General Manager, Aircraft Equipment Division</u>	—	<u>Deputy General Manager, Aircraft Equipment Division</u>
<u>Newly appointed</u>	<u>Naomi Okazaki</u>	<u>Corporate Officer</u>	<u>Deputy General Manager, Analytical &amp; Measuring Instruments Division</u> General Manager, Global Marketing Department, Analytical & Measuring Instruments Division	—	General Manager, Global Marketing Department, Analytical & Measuring Instruments Division

Corporate officers planning to retire:

Koki Aoyama, Corporate Officer (scheduled for appointment to Managing Executive Officer)

Yoshino Kajitani, Corporate Officer (scheduled for appointment to Managing Executive Officer)

There were no changes among Fellows and other positions.