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June 28, 2022

To Our Shareholders

Yasunori Yamamoto
Representative Director, President & CEO
SHIMADZU CORPORATION
1, Nishinokyo Kuwabara-cho,
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NOTICE OF RESOLUTIONS AT THE 159TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

The following matters were reported and resolved at the 159th Annual General Meeting of Shareholders of SHIMADZU CORPORATION (the Company), held today.

- Matters Reported :**
1. The Business Report, Consolidated Financial Statements for the 159th Fiscal Year (April 1, 2021 - March 31, 2022) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board
 2. Non-consolidated Financial Statements for the 159th Fiscal Year (April 1, 2021 - March 31, 2022)

The contents of the above documents were reported.

Matters Resolved :

- Proposal 1:** Appropriation of Surplus
Resolved as originally proposed by the Company, with the payment of year-end dividend of 28yen per share.
- Proposal 2:** Partial Amendments to the Articles of Incorporation
Resolved as originally proposed by the Company. The summaries of the amendments are as follows:
Since the system for providing informational materials for the general meeting of shareholders in electronic format has been established as providing for in the Act Partially Amending the Companies Act (Act No.70 of 2019), and the provisions of the amended Companies Act stipulates the system are to be enforced on September 1, 2022, necessary changes have been made in preparation for the introduction of the system.
- Proposal 3:** Election of Eight (8) Directors, Members of the Board
Mr. Teruhisa Ueda, Mr. Yasunori Yamamoto, Mr. Yasuo Miura, Ms. Hiroko Wada, Mr. Nobuo Hanai and Mr. Yoshiyuki Nakanishi were re-appointed, and Mr. Akira Watanabe and Ms. Nami Hamada were newly appointed, and all assumed their offices, as originally proposed by the Company.
Note: Ms. Hiroko Wada, Mr. Nobuo Hanai, Mr. Yoshiyuki Nakanishi and Ms. Nami Hamada are Outside Directors.
- Proposal 4:** Election of One (1) Substitute Audit & Supervisory Board Member
Mr. Fumio Iwamoto was appointed as a Substitute Audit & Supervisory Board Member, as originally proposed by the Company.

Payment of Year-End Dividends

Please obtain your year-end dividend for the 159th Fiscal Year from any nearby office of Japan Post Bank Co., Ltd., or post office within the payment period (from Wednesday, June 29, 2022 to Friday, July 29, 2022) by presenting "Dividend Receipt."

For shareholders who have already designated a bank account or any other account to which dividends are to be remitted, please refer to "Dividend Statement" and "Reference to the Transfer Destination."

Executive Members

As a result of the resolutions passed at the meeting of the Board of Directors which was held after the conclusion of the Annual General Meeting of Shareholders, the Representative Directors have been appointed, and they have assumed their respective offices.

Therefore, the following is a list of the Company's Executive members as of June 28, 2022 (*See*, (1) below). The list of the Executive Officers and Corporate Officers as of April 1, 2022 is as follows (*See*, (2) and (3) below).

We would like to express our appreciation for your continued support.

(1) Directors, Members of the Board and Audit & Supervisory Board Members

Representative Director	Teruhisa Ueda	
Representative Director	Yasunori Yamamoto	
Director, Member of the Board	Yasuo Miura	
Director, Member of the Board	Akira Watanabe	(newly appointed)
Outside Director	Hiroko Wada	
Outside Director	Nobuo Hanai	
Outside Director	Yoshiyuki Nakanishi	
Outside Director	Nami Hamada	(newly appointed)
Senior Audit & Supervisory Board Member	Hiroyuki Fujii	
Audit & Supervisory Board Member	Makoto Koyazaki	
Outside Audit & Supervisory Board Member	Masahiro Nishio	
Outside Audit & Supervisory Board Member	Tsuyoshi Nishimoto	

(2) Executive Officers

Name	Current Position	Responsibility at the Company
Teruhisa Ueda * (promoted)	Chairman of the Board	
	<p>[Reasons for appointment] As Chairman of the Board, he is running the Board appropriately and is committed to enhancing corporate value by strengthening corporate governance. Based on his abundant experience and a distinguished track record in a business in addition to having served as CEO with the strong leadership, the Company expects his role in strengthening the Board's functions for decision-making on important matters and for monitoring and oversight of business execution, and has newly appointed him as a Chairman of the Board.</p>	
Yasunori Yamamoto * (promoted)	President & CEO	
	<p>[Reasons for appointment] Responsible for management of the Group as the CEO, he is committed to enhancing corporate value and promoting the medium-term management plan. He has abundant knowledge and track record in the field of engineering and manufacturing, and management of an overseas subsidiary in addition to having served as CFO responsible for Corporate Strategy Planning and Corporate Communication. Therefore, the Company expects his role in promoting the medium-term management plan and enhancing corporate value, and has newly appointed him as a President & CEO.</p>	
Yasuo Miura *	Senior Corporate Executive Officer	In charge of Risk Management and Corporate Marketing General Manager, Tokyo Office
	<p>[Reasons for appointment] Responsible for Risk Management and Corporate Marketing, he is committed to improving the risk management system and strengthening the corporate marketing organization. Based on his abundant knowledge and track record in finance and accounting, sales operations and management of an overseas subsidiary, the Company expects his role in leading the improvement of the risk management system and sales capabilities, and continues to appoint him as a Senior Corporate Executive Officer.</p>	
Yoshiaki Mase	Senior Managing Executive Officer	General Manager, Analytical & Measuring Instruments Division
	<p>[Reasons for appointment] As General Manager of Analytical & Measuring Instruments Division, he is committed to expanding the business and enhancing the functions of the organization. Based on his abundant knowledge and track record in the international business including in China and offering operational efficiency through the information technology, the Company expects his role in contributing to the growth and improving the profitability of the Analytical & Measuring Instruments business, and continues to appoint him as a Senior Managing Executive Officer.</p>	

Name	Current Position	Responsibility at the Company
Kunimasa Ito	Senior Managing Executive Officer	In charge of DX・IT Strategy Jointly in charge of Technology Research
	<p>[Reasons for appointment] Responsible for DX・IT Strategy, he is committed to the business model change, organizational and corporate cultural reforms by utilizing digital technology. Based on his abundant knowledge and track record in medical business, which is increasingly getting digitized, the Company expects his role in accelerating DX promotion leading to the creation of customer value, and continues to appoint him as a Senior Managing Executive Officer.</p>	
Shuzo Maruyama	Senior Managing Executive Officer	Managing Director, Shimadzu (Hong Kong) Ltd. (Currently posted to China)
	<p>[Reasons for appointment] As Managing Director of the Company's business in China, he is committed to expanding the business performance with strong leadership. Based on his abundant knowledge and track record in Analytical & Measuring Instruments business and the business in the U.S.A., the Company expects his role in taking advantage of new business opportunities and appropriately managing the risks, and continues to appoint him as a Senior Managing Executive Officer.</p>	
Akira Watanabe * (promoted)	Senior Managing Executive Officer	CFO In charge of Corporate Strategy Planning and Corporate Communication
	<p>[Reasons for appointment] As the CFO, responsible for Corporate Strategy Planning and Corporate Communication, he is committed to enhancing corporate value and promoting the medium-term management plan. Based on his abundant knowledge and track record in sales operations, marketing, and management of an overseas subsidiary in addition to having served as General Manager of the Industrial Machinery business and Fluidics Systems business, the Company expects his role in contributing to the Group's sustainable growth and enhancing corporate value, and has newly appointed him as a Senior Managing Executive Officer.</p>	

Name	Current Position	Responsibility at the Company
Fuminori Inagaki	Managing Executive Officer	CSO (Chief of Standardization Officer) In charge of Global Environmental Management and Medical Regulations Jointly in charge of Corporate Strategy Planning
	<p>[Reasons for appointment] As CSO (Chief of Standardization Officer), responsible for Global Environmental Management and Medical Regulation, he is committed to developing new markets and enhancing social values of the Group. Based on his abundant knowledge and track record in understanding economic policies and the latest market trends, the Company expects his role in enhancing corporate value and solving challenges in society through collaboration with external firm, and has appointed him as a Managing Executive Officer.</p>	
Katsuaki Kaito	Managing Executive Officer	In charge of Manufacturing and CS Management Jointly in charge of DX・IT Strategy
	<p>[Reasons for appointment] Responsible for Manufacturing and CS Management, he is committed to the quality improvement, cost reduction and shortening of the lead time for delivery. Based on his abundant knowledge and track record in technology & manufacturing fields and management of an overseas subsidiary, the Company expects his role in optimizing the manufacturing functions to improve the quality and reduce costs, and continues to appoint him again as a Managing Executive Officer.</p>	
Koki Aoyama	Managing Executive Officer	General Manager, Medical Systems Division
	<p>[Reasons for appointment] As General Manager of Medical Systems Division, he is committed to expanding the business and increasing the profitability. Based on his abundant knowledge and track record in marketing and service fields in addition to the management of an overseas subsidiary, the Company expects his role in further improving the profitability and expand the overseas business, and has appointed him as a Managing Executive Officer.</p>	

Name	Current Position	Responsibility at the Company
Yoshino Kajitani	Managing Executive Officer	In charge of Human Resources, Diversity Management, and Health Management
	<p>[Reasons for appointment] Responsible for Human Resources, Diversity Management, and Health and Productivity Management, she is committed to developing human resources and organizations essential to the Company's business. Also, she has abundant knowledge and track record in overseas business and corporate communication in addition to the management of a domestic subsidiary. Therefore, the Company expects her role in building the sound organization in which all employees can contribute to the Company's business by making their strengths effective, and has appointed her as a Managing Executive Officer.</p>	
Hiroto Itoi (newly appointed)	Managing Executive Officer	CTO
	<p>[Reasons for appointment] As the CTO, he is committed to acquiring new technologies and developing new products. He has abundant knowledge and track record in the technology and product development of mass spectrometers, one of the Company's main products, and World-Leading innovative R&D as a General Manager of Technology Research Laboratory. Therefore, the Company expects his role in leading technical research in the Group and has newly appointed him as a Managing Executive Officer.</p>	
Shigenori Aoyama (newly appointed)	Managing Executive Officer	In charge of Legal Affairs, General Administration, and Internal Control Jointly in charge of Risk Management
	<p>[Reasons for appointment] Responsible for Legal Affairs, General Administration, and Internal Control, he is committed to improving a legal compliance system and business foundation. Based on his abundant knowledge and track record in the fields of human resources and general administration, as well as a lot of experience in various investigation about internal control matters, the Company expects his role in strengthening the compliance system and promoting it to overseas subsidiaries, and has newly appointed him as a Managing Executive Officer.</p>	

The asterisk (*) next to a person's name indicates that he/she is a Director.

(3) Corporate Officers

Name	Current Position	Responsibility at the Company
Tetsuya Tanigaki	Senior Corporate Officer	Managing Director, Shimadzu (Asia Pacific) Pte Ltd. (Currently posted to Singapore)
Yoshiyuki Fujino	Senior Corporate Officer	Managing Director, Shimadzu Analytical (India) Pvt. Ltd. Managing Director, Shimadzu Medical (India) Pvt. Ltd. (Currently posted to India)
Jiro Takashima	Senior Corporate Officer	President Shimadzu Europa GmbH (Currently posted to Germany)
Kiyohito Sonoki	Corporate Officer	Deputy General Manager, Medical Systems Division (In charge of Research & Development, Manufacturing and Quality Assurance)
Shunei Matoba	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In charge of Sales, International Operations and Service Business)
Masami Tomita	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In charge of Business Development and Manufacturing) General Manager, Research & Development Department
Yoshiaki Maeda	Corporate Officer	President, Shimadzu Scientific Instruments, Inc. (Currently posted to U.S.A.)
Susumu Yamamoto	Corporate Officer	General Manager, Aircraft Equipment Division
Naomi Okazaki	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division
Masahiko Tanaka (newly appointed)	Corporate Officer	General Manager, Industrial Machinery Division and Fluidics Systems Division
Wataru Tajima (newly appointed)	Corporate Officer	General Manager, Corporate Strategy Planning Department
Shigeki Morimoto (newly appointed)	Corporate Officer	General Manager, Business Strategy Department