

Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

June 25, 2021

To Our Shareholders

Teruhisa Ueda  
Representative Director, President & CEO  
SHIMADZU CORPORATION  
1, Nishinokyo Kuwabara-cho,  
Nakagyo-ku, Kyoto, Japan

## NOTICE OF RESOLUTIONS AT THE 158TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

The following matters were reported and resolved at the 158th Annual General Meeting of Shareholders of SHIMADZU CORPORATION (the Company), held today.

- Matters Reported :**
1. The Business Report, Consolidated Financial Statements for the 158th Fiscal Year (April 1, 2020 - March 31, 2021) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board
  2. Non-consolidated Financial Statements for the 158th Fiscal Year (April 1, 2020 - March 31, 2021)

The contents of the above documents were reported.

**Matters Resolved :**

- Proposal 1:** Appropriation of Surplus  
Resolved as originally proposed by the Company, with the payment of year-end dividend of 19yen per share.
- Proposal 2:** Election of Eight (8) Directors, Members of the Board  
Mr. Akira Nakamoto, Mr. Teruhisa Ueda, Mr. Yasuo Miura, Mr. Mitsuo Kitaoka, Mr. Yasunori Yamamoto, Ms. Hiroko Wada, and Mr. Nobuo Hanai were re-appointed, and Mr. Yoshiyuki Nakanishi was newly appointed, and all assumed their offices, as originally proposed by the Company.  
Note: Ms. Hiroko Wada, Mr. Nobuo Hanai and Mr. Yoshiyuki Nakanishi are Outside Directors.
- Proposal 3:** Election of One (1) Audit & Supervisory Board Member  
Mr. Hiroyuki Fujii was re-appointed as Audit & Supervisory Board Member, and he assumed his office, as originally proposed by the Company.

---

### Payment of Year-End Dividends

Please obtain your year-end dividend for the 158th Fiscal Year from any nearby office of Japan Post Bank Co., Ltd. or post office within the payment period (from Monday, June 28, 2021 to Friday, July 30, 2021) by presenting "Dividend Receipt."

For shareholders who have already designated a bank account or any other account to which dividends are to be remitted, please refer to "Dividend Statement" and "Reference to the Transfer Destination."

## Executive Members

As a result of the resolutions passed at the meeting of the Board of Directors which was held after the conclusion of the Annual General Meeting of Shareholders, the Representative Directors have been appointed, and they have assumed their respective offices.

Therefore, the following is a list of the Company's Executive members as of June 25, 2021 (*See*, (1) below). The list of the Executive Officers and Corporate Officers as of April 1, 2021 is as follows (*See*, (2) and (3) below).

We would like to express our appreciation for your continued support.

### (1) Directors, Members of the Board and Audit & Supervisory Board Members

Representative Director	Akira Nakamoto
Representative Director	Teruhisa Ueda
Director, Member of the Board	Yasuo Miura
Director, Member of the Board	Mitsuo Kitaoka
Director, Member of the Board	Yasunori Yamamoto
Outside Director	Hiroko Wada
Outside Director	Nobuo Hanai
Outside Director	Yoshiyuki Nakanishi (newly appointed)
Senior Audit & Supervisory Board Member	Hiroyuki Fujii
Audit & Supervisory Board Member	Makoto Koyazaki
Outside Audit & Supervisory Board Member	Masahiro Nishio
Outside Audit & Supervisory Board Member	Tsuyoshi Nishimoto

(2) Executive Officers

Name	Current Position	Responsibility at the Company
Akira Nakamoto *	Chairman of the Board	
	<p>[Reasons for appointment]  As Chairman of the Board, he is running the Board appropriately and is striving to enhance corporate value by strengthening corporate governance. Based on his profound insight, abundant experience and a distinguished track record in corporate management, the Company expects his role in enhancing corporate governance in business execution of the Group, and has appointed him again as a Chairman of the Board.</p>	
Teruhisa Ueda *	President & CEO	
	<p>[Reasons for appointment]  Responsible for management of the Group as the CEO, he has strong leadership as a corporate manager, and an abundant business experience and achievements in a wide range of fields from product development to global market deployment. Therefore, the Company expects his role in enhancing corporate value by promoting the medium-term management plan, and has appointed him again as a President &amp; CEO.</p>	
Yasuo Miura *	Senior Corporate Executive Officer	In charge of Risk Management and Corporate Marketing General Manager, Tokyo Office
	<p>[Reasons for appointment]  Responsible for Risk Management and Corporate Marketing, he is committed to improving the risk management system and strengthening the corporate marketing organization. Based on his abundant knowledge and track record in finance and accounting, sales operations and management of an overseas subsidiary, the Company expects his role in leading the improvement of the risk management system and sales capabilities, and has appointed him again as a Senior Corporate Executive Officer.</p>	
Mitsuo Kitaoka* (promoted)	Senior Corporate Executive Officer	CTO
	<p>[Reasons for appointment]  As the CTO, he is committed to acquiring the innovative technology and developing the new products. Based on his abundant knowledge and track record in the product development of the core business and World-Leading innovative R&amp;D through the collaboration with external firm, the Company expects his role in strategically promoting the research and development field which is an essential part of the Company's business, and has newly appointed him as a Senior Corporate Executive Officer.</p>	

Name	Current Position	Responsibility at the Company
Yoshiaki Mase	Senior Managing Executive Officer	General Manager, Analytical & Measuring Instruments Division
	<p>[Reasons for appointment]</p> <p>As General Manager of Analytical &amp; Measuring Instruments Division, he is committed to expanding the business and enhancing the functions of the organization. Based on his abundant knowledge and track record in the international business including in China and offering operational efficiency through the information technology, the Company expects his role in contributing to the growth and improving the profitability of the Analytical &amp; Measuring Instruments business, and has appointed him again as a Senior Managing Executive Officer.</p>	
Kunimasa Ito	Senior Managing Executive Officer	In charge of DX Promotion and Information System Jointly in charge of Corporate Research & Development
	<p>[Reasons for appointment]</p> <p>Responsible for DX Promotion and Information System, he is committed to the business model change, organizational and corporate cultural reforms by utilizing digital technology. Based on his abundant knowledge and track record in medical business, which is increasingly getting digitized, the Company expects his role in accelerating DX Promotion leading to the creation of customer value, and has appointed him again as a Senior Managing Executive Officer.</p>	
Shuzo Maruyama	Senior Managing Executive Officer	Managing Director, Shimadzu (Hong Kong) Ltd. (Currently posted to China)
	<p>[Reasons for appointment]</p> <p>As Managing Director of the Company's business in China, he is committed to expanding the business performance with strong leadership. Based on his abundant knowledge and track record in Analytical &amp; Measuring Instruments business and the business in the U.S.A., the Company expects his role in taking advantage of new business opportunities and appropriately managing the risks, and has appointed him again as a Senior Managing Executive Officer.</p>	
Yasunori Yamamoto* (promoted)	Senior Managing Executive Officer	CFO In charge of Corporate Strategy Planning and Corporate Communication
	<p>[Reasons for appointment]</p> <p>As the CFO, responsible for Corporate Strategy Planning and Corporate Communication, he is committed to enhancing corporate value and promoting the medium-term management plan. Based on his abundant knowledge and track record in technology &amp; manufacturing field in addition to management of an overseas subsidiary, the Company expects his role in contributing to the Group's sustainable growth and enhancing corporate value, and has newly appointed him as a Senior Managing Executive Officer.</p>	

Name	Current Position	Responsibility at the Company
Fuminori Inagaki	Managing Executive Officer	CSO (Chief of Standardization Officer) In charge of Global Environmental Management and Medical Regulation Jointly in charge of Corporate Strategy Planning
	<p>[Reasons for appointment] As CSO (Chief of Standardization Officer), responsible for Global Environmental Management and Medical Regulation, he is committed to developing new markets and enhancing social values of the Group. Based on his abundant knowledge and track record in understanding economic policies and the latest market trends, the Company expects his role in enhancing corporate value and solving challenges in society through collaboration with external firm, and has appointed him again as a Managing Executive Officer.</p>	
Kiminobu Imura	Managing Executive Officer	In charge of Legal Affairs, General Administration, and Internal Control Jointly in charge of Risk Management
	<p>[Reasons for appointment] Responsible for legal affairs, General Administration and Internal Control, he is committed to improving a legal compliance system and business foundation. Based on his abundant knowledge and track record in human resources and accounting field in addition to the management of an overseas subsidiary, the Company expects his role in strengthening the compliance system and promoting it to overseas subsidiaries, and has appointed him again as a Managing Executive Officer.</p>	
Akira Watanabe	Managing Executive Officer	General Manager, Industrial Machinery Division and Fluidics Systems Division
	<p>[Reasons for appointment] As General Manager of Industrial Machinery Division and Fluidics Systems Division, he is committed to expanding the business and increasing profitability. Based on his abundant knowledge and track record in sales and marketing fields in addition to the management of an overseas subsidiary, the Company expects his role in growing existing businesses and breaking into a new markets of Industrial Machinery business and Fluidics Systems business, and has appointed him again as a Managing Executive Officer.</p>	

Name	Current Position	Responsibility at the Company
Katsuaki Kaito	Managing Executive Officer	In charge of Manufacturing and CS Management Jointly in charge of DX Promotion
	[Reasons for appointment] Responsible for Manufacturing and CS Management, he is committed to the quality improvement, cost reduction and shortening of the lead time for delivery. Based on his abundant knowledge and track record in technology & manufacturing fields and management of an overseas subsidiary, the Company expects his role in optimizing the manufacturing functions to improve the quality and reduce costs, and has appointed him again as a Managing Executive Officer.	
Koki Aoyama (newly appointed)	Managing Executive Officer	General Manager, Medical Systems Division
	[Reasons for appointment] As General Manager of Medical Systems Division, he is committed to expanding the business and increasing the profitability. Based on his abundant knowledge and track record in marketing and service fields in addition to the management of an overseas subsidiary, the Company expects his role in further improving the profitability and expand the overseas business, and has newly appointed him as a Managing Executive Officer.	
Yoshino Kajitani (newly appointed)	Managing Executive Officer	In charge of Human Resources, Diversity, and Health and Productivity Management
	[Reasons for appointment] Responsible for Human Resources, Diversity Management, and Health and Productivity Management, she is committed to developing human resources and organizations essential to the Company's business. Also, she has abundant knowledge and track record in overseas business and corporate communication in addition to the management of a domestic subsidiary. Therefore, the Company expects her role in building the sound organization in which all employees can contribute to the Company's business by making their strengths effective, and has newly appointed her as a Managing Executive Officer.	

The asterisk (\*) next to a person's name indicates that he/she is a Director.

### (3) Corporate Officers

Name	Current Position	Responsibility at the Company
Makoto Shinohara	Senior Corporate Officer	In charge of Business Development Deputy General Manager, Technology Research Laboratory
Tetsuya Tanigaki	Senior Corporate Officer	Managing Director, Shimadzu (Asia Pacific) Pte td. (Currently posted to Singapore)
Yoshiyuki Fujino	Senior Corporate Officer	Managing Director, Shimadzu Analytical (India) Pvt. Ltd. Managing Director, Shimadzu Medical (India) Pvt. Ltd. (Currently posted to India)
Jiro Takashima (promoted)	Senior Corporate Officer	President Shimadzu Europe GmbH (Currently posted to Germany)
Hiroto Itoi	Corporate Officer	General Manager, Technology Research Laboratory
Kiyohito Sonoki	Corporate Officer	Managing Director, Medical Business Unit Shimadzu Europe GmbH (Currently posted to Germany)
Shunei Matoba	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In charge of Sales, International Operations and Service Business)
Masami Tomita	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In charge of Business Development and Manufacturing) General Manager, Research & Development Department
Shigenori Aoyama	Corporate Officer	General Manager, General Administration Department
Yoshiaki Maeda	Corporate Officer	President, Shimadzu Scientific Instruments, Inc. (Currently posted to U.S.A.)
Susumu Yamamoto (newly appointed)	Corporate Officer	General Manager, Aircraft Equipment Division
Naomi Okazaki (newly appointed)	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division General Manager, Global Marketing Department