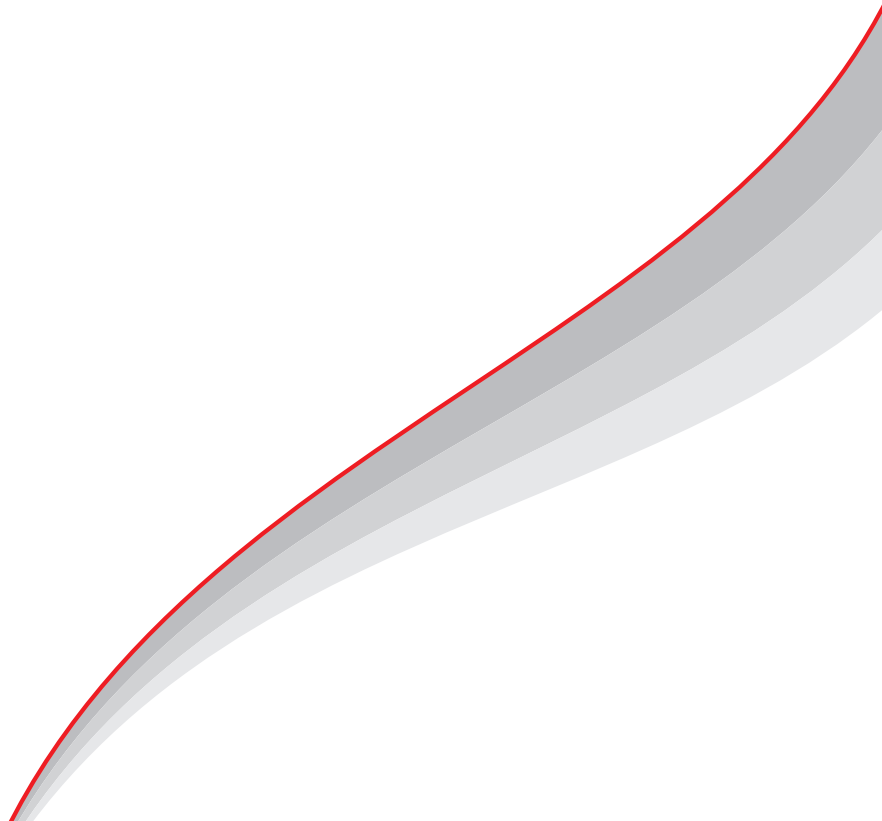


CORPORATE PROFILE



Origin of Shimadzu Corporation

Genzo Shimadzu Sr. was inspired by the ideal that Japan should become a science-based nation, and he founded the business with the desire to “contribute to society by making physics and chemistry instruments in Japan and promoting their widespread use.” This was the beginning of Shimadzu Corporation. That desire eventually led to Shimadzu’s current corporate philosophy, “Contributing to Society through Science and Technology,” which continues to guide every Shimadzu Group employee today.

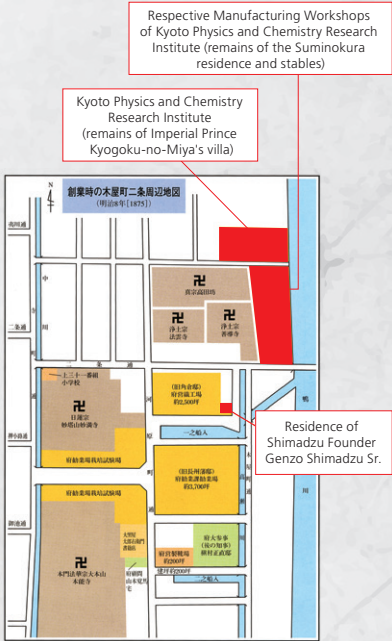
During the Meiji Restoration period, the Kiyamachi-Nijo district of Kyoto, where Genzo later founded Shimadzu Corporation, was home to a variety of industrial facilities established to introduce the latest technologies from the West and support Kyoto’s economic recovery. One such facility was the Physics and Chemistry Research Institute. During one of his frequent visits to the Physics and Chemistry Research Institute, Genzo Sr. met Dr. Gottfried Wagener, who taught Genzo about Western science and technology over the next three years. As Genzo learned about foreign products and the theories behind them, his interest grew into a dream of helping Japan become a science-based nation. Inspired by that vision, he started manufacturing physics and chemistry instruments for educational use. The year was 1875. This marks the beginning of Shimadzu Corporation’s history.



Dr. Gottfried Wagener



The Physics and Chemistry Research Institute



The Two Genzos behind the Founding of Shimadzu

Genzo Shimadzu Sr., Dreaming of Making Japan a Science-Based Nation, Successfully Launched Japan’s First Manned Balloon in the Early Meiji Period



Genzo Shimadzu Sr.

Genzo Shimadzu Sr. started his business as a craftsman making Buddhist altars in the Kiyamachi-Nijo district in Kyoto. In this area, several industrial facilities introducing western technology were established, enabling him to come face to face with cutting-edge science. Genzo Shimadzu Sr. transitioned from manufacturing Buddhist altar fittings to manufacturing instruments for physics and chemistry, used in educational institutions in 1875. Then, in 1877, the third year after he started the business, he unexpectedly received a request from Kyoto Prefecture to build a manned balloon in order to promote public interest in physics and chemistry. Other than a balloon in a painting from Western Europe, there were no other helpful resources available, but Genzo Sr. persevered based on trial and error. On the day of the event, December 6, sake barrels filled with scrap iron and dilute sulfuric acid were arranged in a circle. The hydrogen gas generated in the barrels traveled via a large barrel in the center and through an iron pipe to fill the balloon. With 48,000 spectators watching, the balloon floated up to a height of about 36 m. The successful experiment provided an opportunity to publicize Shimadzu’s technical capabilities to a large number of people.



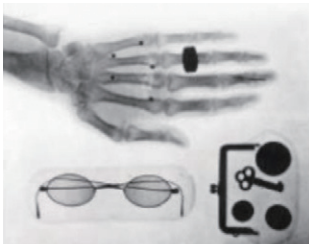
Depiction of the balloon flight at Sento Imperial Palace in Kyoto

Genzo Shimadzu Jr. Took Shimadzu to New Heights with a 178 Inventions and Designs

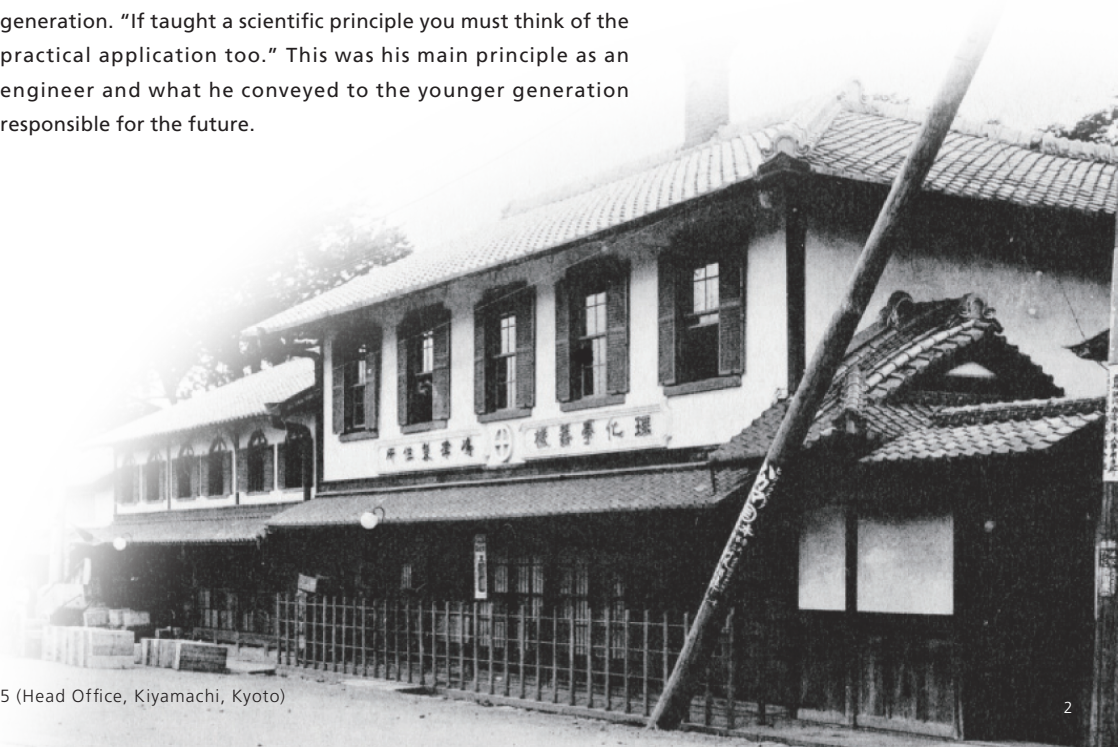


Genzo Shimadzu Jr.

Genzo Shimadzu Jr. put all his energy into developing new inventions and designs, such as X-ray imaging and the manufacture of storage batteries. In 1896, he succeeded in taking X-ray image in only 11 months after Dr. Roentgen discovered X-rays. And in 1909, he developed the first medical X-ray device in Japan. In 1930, he was recognized as one of Japan’s ten greatest inventors, since it was highly evaluated for the invention of a method for manufacturing reactive lead powder which made great strides in many industries including the manufacture of storage batteries. In his final years, Genzo Shimadzu Jr. had a message he fondly shared with the younger generation. “If taught a scientific principle you must think of the practical application too.” This was his main principle as an engineer and what he conveyed to the younger generation responsible for the future.



Pioneering radiograph taken in 1896



Shimadzu Corporation around 1895 (Head Office, Kiyamachi, Kyoto)

Shimadzu Corporation's History of Value Creation

Based on its corporate philosophy, “Contributing to Society through Science and Technology,” Shimadzu has long strived to create a safer, more secure, and more convenient society. Shimadzu remains committed to this philosophy, continually evolving to anticipate customer needs and address the broader social challenges behind them.

1882

Widespread Use of Instruments for Physics and Chemistry

Supplied state-of-the-art educational equipment

Product Catalog



1897

Need for Reliable Power Supplies

Started industrial production of storage batteries



1909

First in Japan

Widespread Use of Medical Devices

Completed a medical X-ray system



1956

First in Japan

Growth of the Oil Refining Industry

Developed a gas chromatograph



1961

First in the world

Reduction of Radiation Exposure

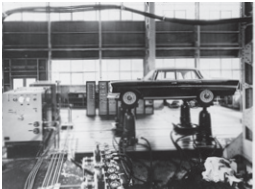
Developed a remote-controlled X-ray Fluoroscopy system



1967

Improving the Safety of Automobiles

Manufactured the first fatigue testing machine installed in automobile manufacturers



1978

First in Japan

Safety and Efficacy of Pharmaceuticals

Completed a modular liquid chromatography system



2002

Employee Won the Nobel Prize

Koichi Tanaka* awarded the Nobel Prize

*Executive Research Fellow



2010

First in Japan

Advancement of Clinical Laboratory Medicine

Developed Japan's first high-end liquid chromatograph mass spectrometer



2020

Response to COVID-19 Pandemic

Developed a fully automatic real-time PCR testing system and a novel coronavirus detection reagent kit



Pursuing Planetary Health

2025

Standardization Measures

Developing practical applications for next-generation technology that measures time



2026

Development of New Energy to Achieve Carbon Neutrality

Developed a gas chromatograph equipped with a detector offering world-class sensitivity



2021

First in the world

Support for Breast Cancer Diagnosis and Dementia Research

Developed a TOF-PET system for head and breast diagnosis



Economic Miracle

• Advancement of the Automotive Industry

• Advancement of the Pharmaceutical Industry through the Enhancement of the Medical Care Insurance System



Recovery after the World War II

• Establishment of Medical Infrastructure

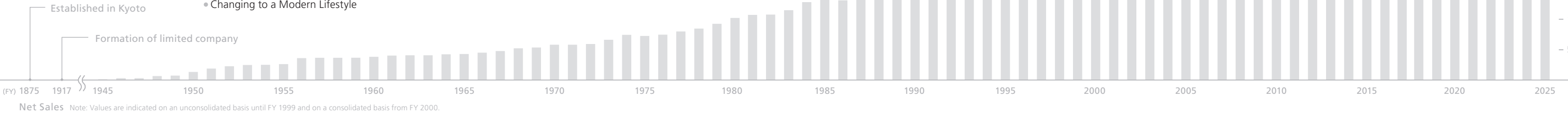
• Advancement of the Petrochemical Industry



Modernization in the Late 19th Century

• Introduction of Modern Science from outside Japan

• Changing to a Modern Lifestyle



Using Science and Technology to Innovate and Solve Societal Challenges Together with Customers from Around the World

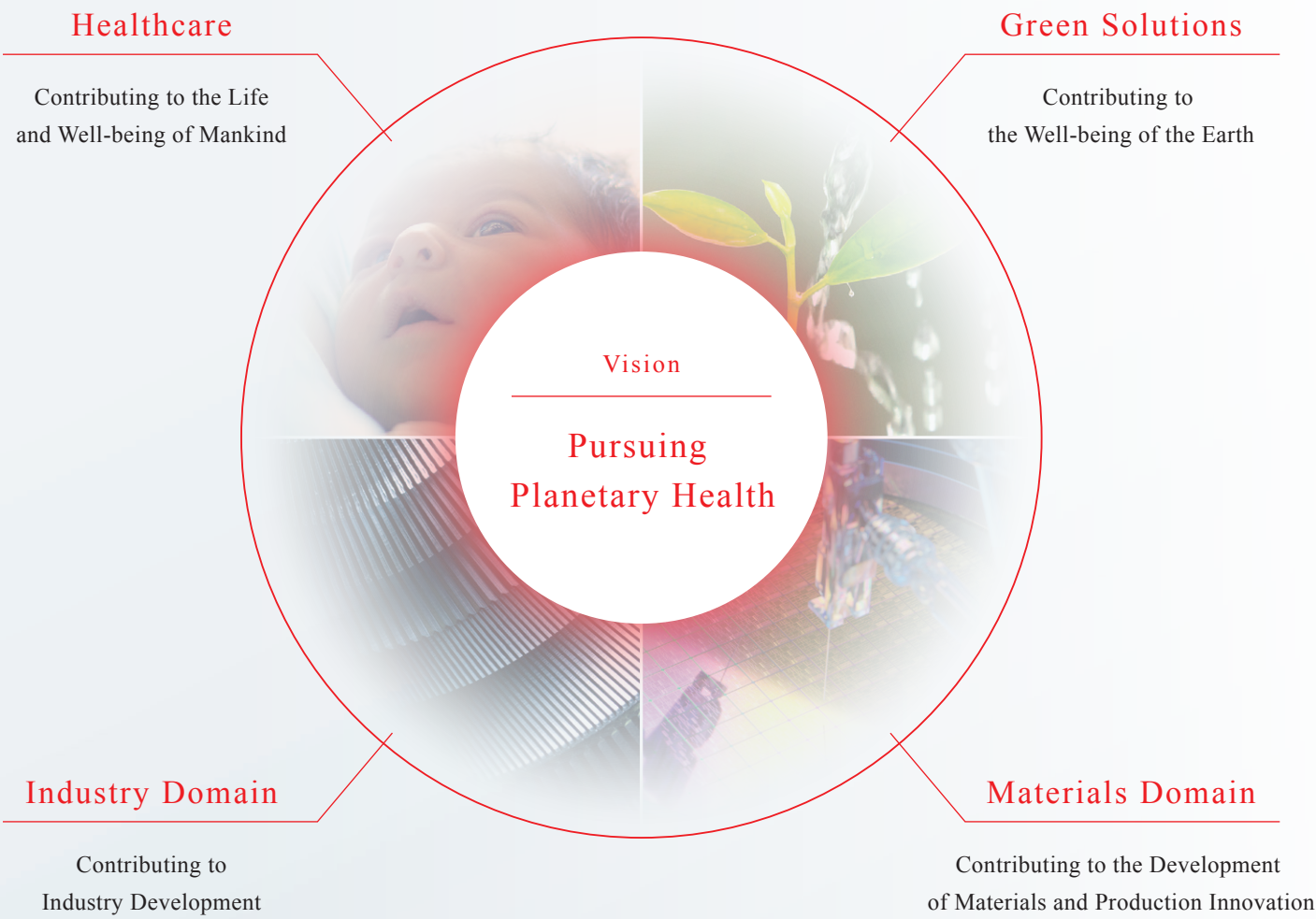
Shimadzu Corporation has been conducting business based on its corporate philosophy, “Contributing to Society through Science and Technology” for more than 150 years. The analytical and measuring instruments, industrial machinery, and aircraft equipment that we provide are used in a wide range of industries, where they play a role in protecting the safety and security of society and improving convenience of life through our customers’ businesses. In addition, the Shimadzu products used at healthcare facilities for diagnosis, treatment, or measuring health, and the equipment used to support the development of new drugs, serve an important role in supporting the desire of people to live healthy lives.

I believe we have been able to continue contributing to society, despite our limitations, because we have always taken on the challenge of solving issues that our customers face. Consequently, we have steadily improved our technologies to “separate and visualize” gases, liquids, solids, genes, proteins, and other substances to determine their properties. We have also repeatedly taken on the challenge of developing new devices and creating new technologies that are key to manufacturing. Those efforts have resulted in a treasure trove of diverse technologies able to quickly solve customer challenges.

Today, society continues to change at an unprecedented pace. In the face of an endless stream of new challenges, including the pandemic, global warming, declining birth rates, and aging populations, we remain committed to actively confronting these challenges with renewed determination. By listening carefully to the silent voices of society and the earth, we will rise to solve those challenges and work with customers around the world to create innovative solutions. That is truly the mission expressed by our corporate philosophy, “Contributing to Society through Science and Technology.”

Shimadzu will continue to use the technologies and wisdom inherited from our past to transition to a higher level than ever before. Therefore, please look forward to more great things to come from Shimadzu in the future.

President and CEO **Yasunori Yamamoto**



Corporate Philosophy

Contributing to Society through Science and Technology

Management Principle

Realizing Our Wishes for the Well-being of Mankind and the Earth

Initiatives by Business Domain and Field

To realize planetary health (the well-being of mankind and the Earth), Shimadzu has helped solve social challenges in a wide range of fields.

Healthcare

Green Solutions

Materials Domain

Industry Domain

Medical Care

- Support for diagnosis and treatment at medical institutions
- Contribute to early diagnosis of disease

Pharmaceuticals

- R&D and quality control of pharmaceuticals
- Pharmaceutical production equipment management

Foods

- Measurement of residual pesticides and measurement/testing of food flavor/texture
- Development of functionally-enhanced foods

Environment

- Analysis of the atmosphere, water, and soil

Energy

- Development of renewable energies

Chemicals

- Development and quality control of petrochemical and chemical products

Materials

- Development of new materials with enhanced functionality, reduced weight, etc.

Electrical

- Development and quality control of electronic devices and electrical parts

Semiconductor

- Semiconductor production process
- Display screen production process

Infrastructure

- Fatigue testing and deterioration measurement of public and industrial infrastructure

Transport

- Support for ensuring aircraft flight safety and a comfortable passenger environment
- Evaluation testing for automobile safety and comfort
- Power units for industrial vehicles and construction machinery

Business Segments

Analytical & Measuring Instruments

Our cutting-edge analytical and measurement technologies play a vital role in R&D, surveys, testing, quality control, and other activities across a wide range of fields.

Medical Systems and Equipment

We contribute to maintaining and improving people's health by addressing challenges in healthcare settings and providing equipment and systems that support accurate diagnosis and procedures.

Industrial Machinery and Equipment

We support next-generation manufacturing in advanced industries by developing high-precision manufacturing and inspection equipment.

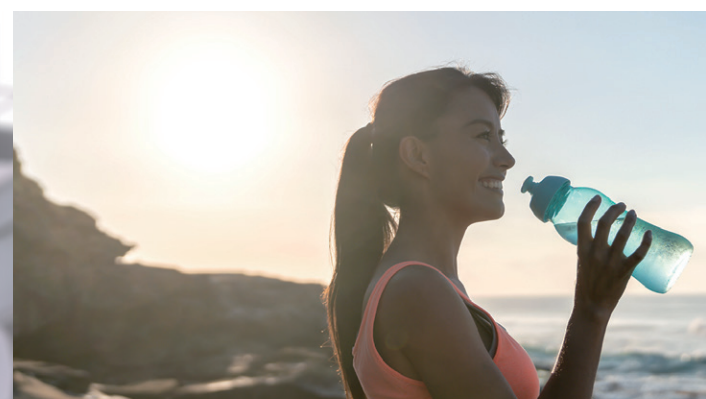
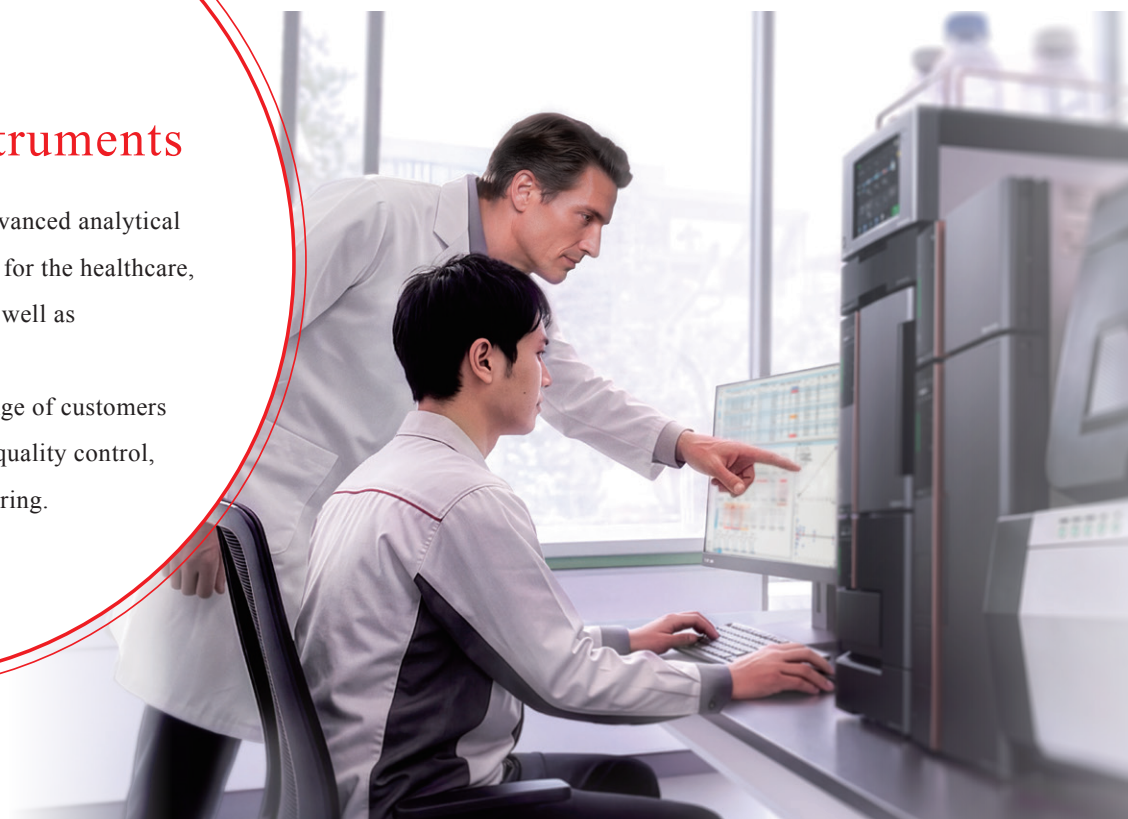
Aircraft Equipment

We develop and supply various devices and systems that ensure passenger safety, comfort, and convenience.

Analytical & Measuring Instruments

We offer solutions based on advanced analytical and measurement technologies for the healthcare, green, and materials sectors as well as other industries.

We collaborate with a wide range of customers to support cutting-edge R&D, quality control, and next-generation manufacturing.



Impurity Analysis and Quality Control in the New Energy Field

Can analyze trace components in the specimen with high accuracy. Widely used in new energy fields such as hydrogen and biofuels, and in the environmental, pharmaceutical, food, chemicals, and electronics fields.



GCMS (Gas Chromatograph Mass Spectrometer)



Gas Chromatograph

Controlling the Concentration of Nitrogen and Phosphorus in Effluent Water

These analyzers can measure nitrogen and phosphorus concentrations contained in effluents discharged into rivers, for example.



Online Total Nitrogen and Total Phosphorus Analyzer

Trace Element Analysis of Environmental Specimens such as Soil, Water, and Air

Can analyze trace elements in a specimen and analyze multi elements simultaneously. In addition to environmental samples, it is used in a wide range of other fields, such as food and pharmaceutical.



ICP Mass Spectrometer

Analyzing Microplastics in Environmental Waters

With infrared light, the instrument can identify microplastics, as well as trace contaminants in foods, pharmaceuticals, and electronic components.



Microplastics Collected from Coastline



Automatic Microplastic Pretreatment Apparatus



FTIR Spectrophotometer

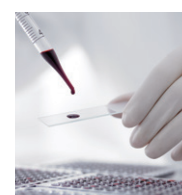


Early Detection of Disease and Drug Development

LCMS systems can measure the types and quantities of components contained in extremely tiny amounts of liquids.



LCMS (Liquid Chromatograph Mass Spectrometer)



Strength Evaluation of Various Materials for Next Generation Vehicles

These instruments are used to test the strength of a wide variety of objects, from materials such as rubber, plastics, and metals, to foods, pharmaceuticals, and electronic components, as well as next-generation vehicles like EV, PHV, FCEV. They are widely used for both research and development and quality control applications.



Tests on Real Automobile Seats



Precision Universal Testing Machine

Functional Components and Safety of Foods

UHPLC systems are used in a wide range of fields from foods to pharmaceutical development for applications ranging from research and development to quality control.



UHPLC (Ultra High Performance Liquid Chromatograph)

Cleaning Validation in the Pharmaceutical Manufacturing Process

TOC analyzers can measure the total quantity of organic carbon in water, gases, or solids.



TOC (Total Organic Carbon) Analyzer

Verification Testing of Drugs and Raw Materials According to National Pharmacy Laws

Widely used in pharmacopeial identification tests in Japan, the USA, and the EU. Also used in the optical materials and semiconductor industries, as well as in academia and government facilities.



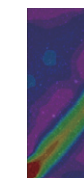
UV-VIS Spectrophotometer

Observing Behavior of Advanced Materials with a High-Speed Camera

With an ultra-high recording speed of up to 20 million frames per second, our high-speed camera can observe phenomena not visible to the human eye. Can be widely used in materials testing, fluid dynamics, combustion, and sports science fields.



High-Speed Video Camera



Example of a Still Image: DIC Analysis for High-Speed Tensile Test of CFRP
Frame Rate: 20 million frames/second

Internal Observation of Industrial Products such as Lithium-Ion Batteries

X-rays are used to non-destructively analyze or inspect the interior of objects. This instrument can be used to inspect various industrial products, from electronic components and rechargeable batteries to CFRP/CFRTP and other functionally engineered materials.



Microfocus X-Ray CT Inspection System



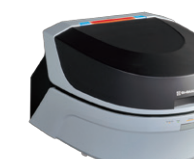
Example of Lithium-Ion Battery Internal Observation

Screening Test for Elements Regulated by RoHS

EDXRF can non-destructively measure the types and quantities of elements contained in solids, powders, and liquids.



Example of Analysis of Electronic Components (Connectors)



EDXRF (Energy Dispersive X-Ray Fluorescence Spectrometer)

Medical Systems and Equipment

By utilizing cutting-edge image processing and AI technologies, our medical systems ease the burden on healthcare providers and patients.

Used around the world, these medical systems contribute to the early detection and treatment of infectious diseases, brain and heart diseases, cancer, and other disorders.



Industrial Machinery and Equipment

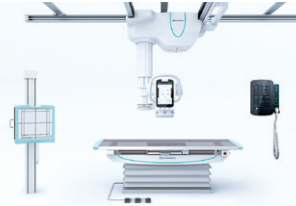
We offer high-quality, high-precision key components, such as turbomolecular pumps and machinery utilizing advanced hydraulic technology.

By supporting industrial development, we help advance sustainable and resilient infrastructure.



The Standard X-Ray Diagnostic Systems

Radiography systems are used for X-ray imaging examinations of the chest, bones, and other parts of the body. In recent years, Shimadzu has expanded and improved the functionality available in combination with other application software to help ensure examinations are performed smoothly.



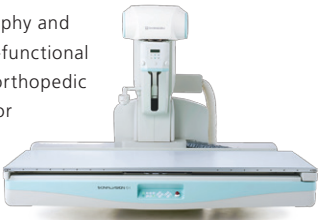
General Radiography System

Achieving a Healthy and Long Life

Not only gastrointestinal contrast radiography and endoscopic examinations, our latest multi-functional fluoroscopy systems can also be used for orthopedic examinations, such as long-view imaging or Tomosynthesis studies.



Tomosynthesis (multi-slice tomography) technology



Fluoroscopy System

Manufacturing Semiconductors and Displays

Turbomolecular pumps are vacuum pumps used to create the vacuum environment essential for manufacturing semiconductors and other high-tech products.



Turbomolecular Pump

Manufacturing Ceramics Used in the Automotive and Semiconductor Fields

This furnace is used to harden metals, ceramics, or other materials to increase their strength or ensure a given shape by heat-treating them in a vacuum or pressurized environment.



Vacuum and Pressurized Sintering Furnace

Mobile Diagnostic Imaging Anywhere in the Hospital

These mobile units can be moved to the bedside and in various locations throughout a hospital to take X-ray images, which can then be reviewed immediately on the built-in monitor. They help provide rapid diagnostic imaging for a variety of medical settings, such as for infectious disease wards, disaster relief sites, operating rooms, and emergency care units.



Mobile X-Ray System



AI-Based Support for Checking for Objects Left in Patients after Surgery

Support for Cardiac, Brain, and Whole-Body Vascular Catheterization Procedures

This system provides proprietary image processing technology that helps minimize the burden on patients during catheterization procedures performed to expand arteries constricted by arteriosclerosis or to block arterial aneurysms.



Angiography System



Image of Cardiac Blood Vessels Improving Catheter Visibility and Reducing Radiation Dose Levels



Abdominal Angiography Images Visualizing Blood Vessels of Interest Using Minimal Radiation without being influenced by Patient or Equipment Movement

Support for Dementia Research and Breast Cancer Diagnosis

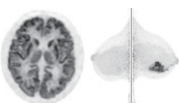
By switching the detector between head imaging mode and breast imaging mode, this system can be used for both head and breast examinations. The high-performance detector delivers high-definition images that aid in the diagnosis of Alzheimer's dementia during head examinations. For breast examinations, it supports better breast cancer care by enabling a more comfortable examination that does not require compressing the breast.



Dedicated Head and Breast TOF-PET System

Images of Head and Breast

Data provided by: Division of Positron Emission Tomography, Institute of Advanced Clinical Medicine, Kindai University



*Available in Japan only



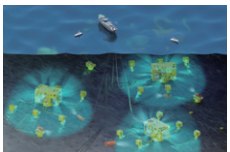
Safe and Efficient Marine Development

Shimadzu is developing an underwater optical wireless communication modem and other marine devices based on laser diode (LD) technology. Previous wireless technology only permitted transmitting small amounts of communication data acoustically through water, but this modem enables 4G-level high-speed communication using laser diodes.

For marine applications, such as offshore wind power generation and seafloor resource development, which have attracted significant attention, Shimadzu contributes to improving safety and efficiency by enabling remote control of underwater operations and reducing CO2 emissions.



Underwater Optical Wireless Communication Modem

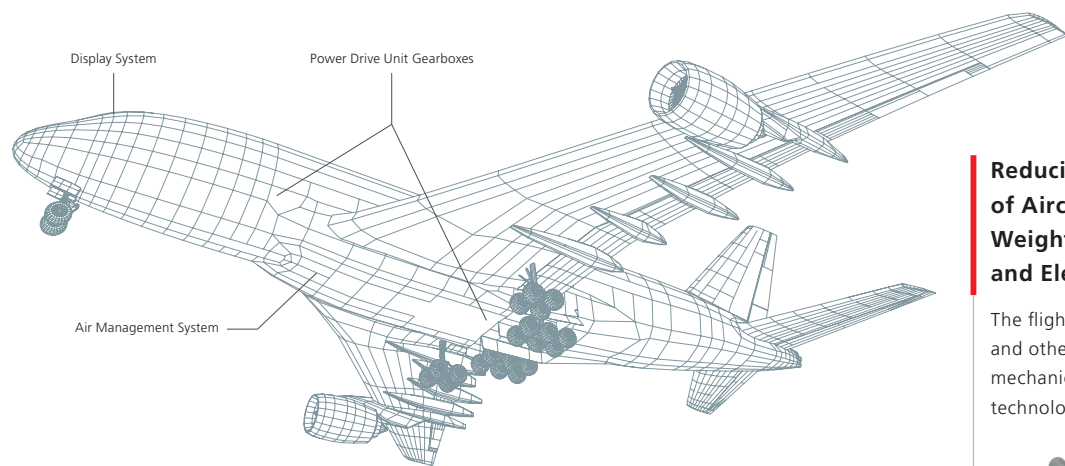


Illustration



Aircraft Equipment

We supply equipment and systems for flight control, air conditioning, and cockpit applications, using cutting-edge technologies and sophisticated precision machining. These products help reduce pilot workload, improve passenger comfort, ensure safety, and lessen environmental impact.



Improving the Safety and Reliability of Flight

We provide display systems, such as Head Up Displays (HUD) and Helmet Mounted Displays (HMD), that use advanced electronic and optical technologies to overlay various flight information on the outside view. These systems help ease the burden on pilots and enhance flight safety.



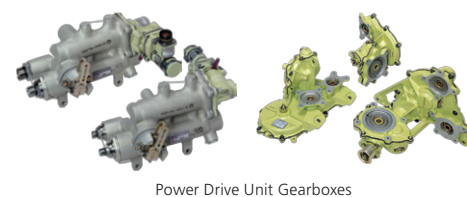
Improving the Comfort of Aircraft Environments

The air management system adjusts temperature and pressure inside aircraft. By comprehensively optimizing the cabin environment, it helps deliver a more comfortable in-flight environment.



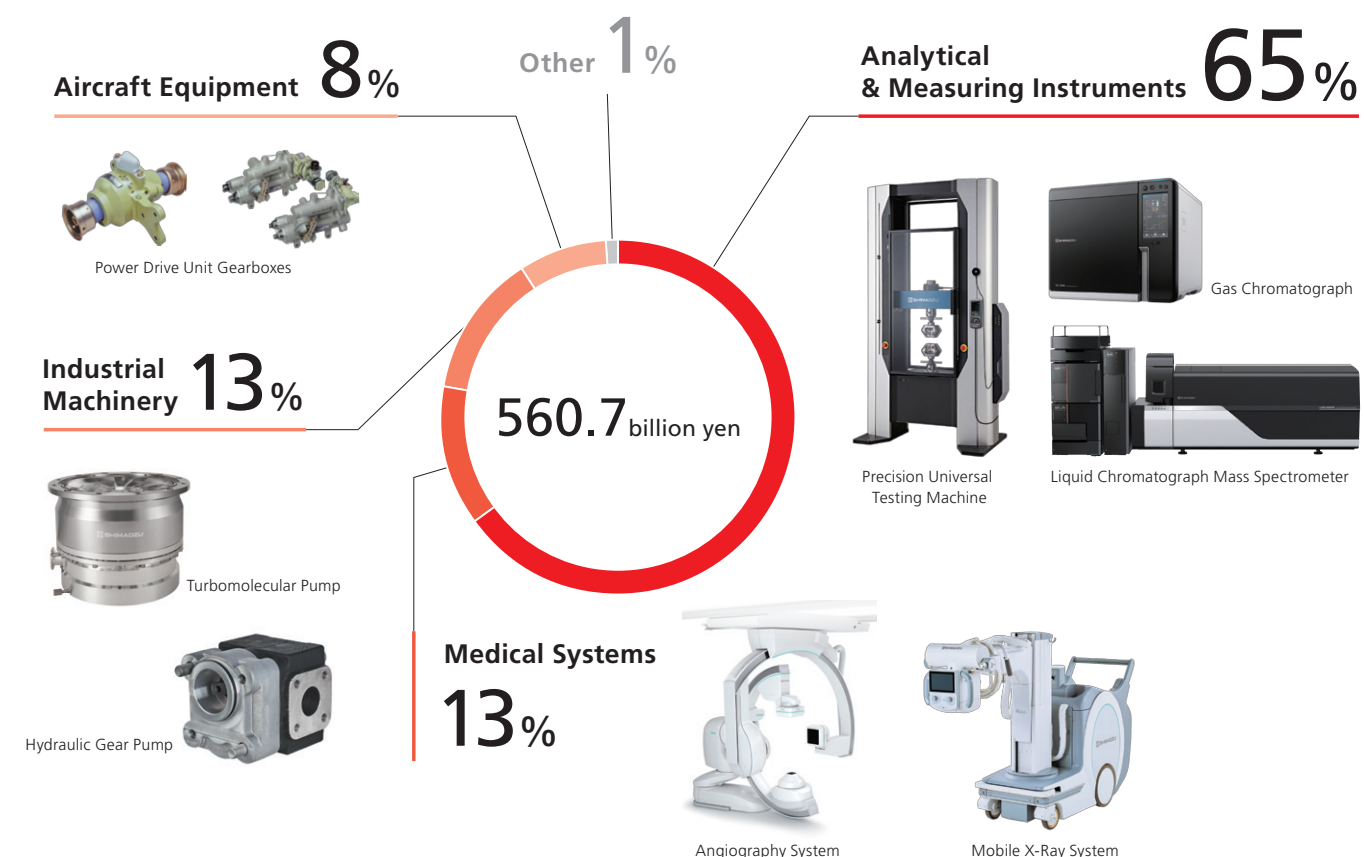
Reducing the Environmental Impact of Aircraft Through Miniaturization, Weight Reduction, and Electrification Technologies

The flight control system controls aircraft lift, altitude, and other flight characteristics. Its high-quality mechanical technologies and highly reliable control technologies help increase flight safety.

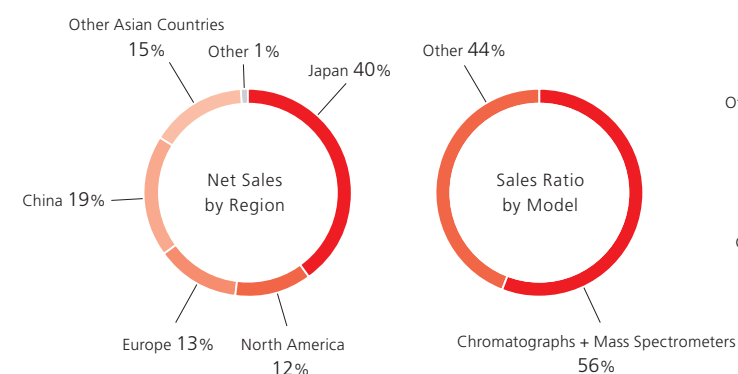


Business Overview

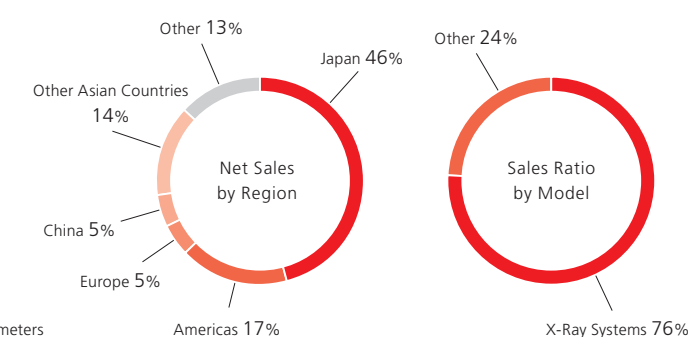
Sales Ratio by Business Segment



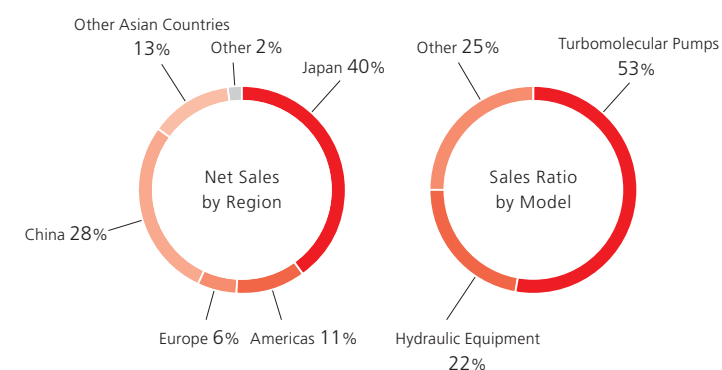
Analytical & Measuring Instruments



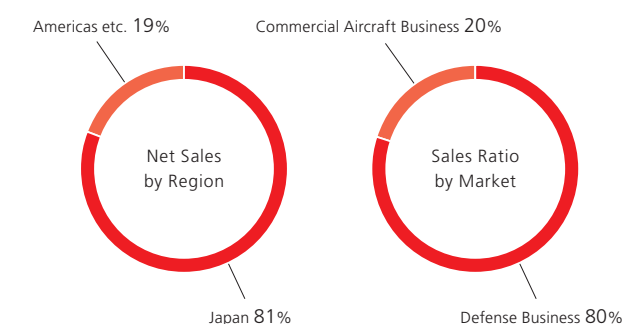
Medical Systems



Industrial Machinery



Aircraft Equipment



Shimadzu Group Value Creation and Co-Creation Processes

Based on our corporate philosophy, “Contributing to Society through Science and Technology,” Shimadzu addresses social challenges through technology research and the development of products and applications. Shimadzu also actively collaborates with external partners, including other companies, startups, and academia, to develop innovative and advanced technologies and products, implement new services in society, and strengthen incubation capabilities for rapid commercialization.

Solving Challenges in Collaboration with Partners Around the World

As social challenges and needs diversify across countries and regions, Shimadzu has established a global network of bases to develop new technologies and works with a variety of partners to solve these challenges.



Advancing Core Technologies and Acquiring/Creating New Technologies

At the SHIMADZU Future Collaboratory within the Technology Research Laboratory, Shimadzu promotes R&D in cutting-edge analytics, brain and sensory sciences, biotechnology, AI, and other fields. The facility also promotes open innovation by fostering interactions among researchers and engineers within and outside Shimadzu.



Advanced Analysis

We aim to develop the world's first technologies in fields such as ion (MS), X-ray, light, and quantum, helping to provide solutions to social problems. We also plan to develop technologies for “Whole Analysis,” which involves simultaneously measuring a wide variety of information with advanced analytical instruments.



Innovative Biotechnology

We will acquire and develop sophisticated technologies in biotechnology fields, where there has been remarkable technical innovation, to solve customer and societal challenges. The aim is to use innovative biotechnology to generate new customer value in areas such as preventive medicine, early diagnosis, regenerative medicine, and bioproduction.



Brain/ Five Senses

We are developing technologies for combining measurements of the brain and five senses. The technologies will be used for interventional procedures based on biofeedback coordinated with minimally restrictive brain measurements and stimulation of the five senses to improve human performance and support mental well-being, for example.

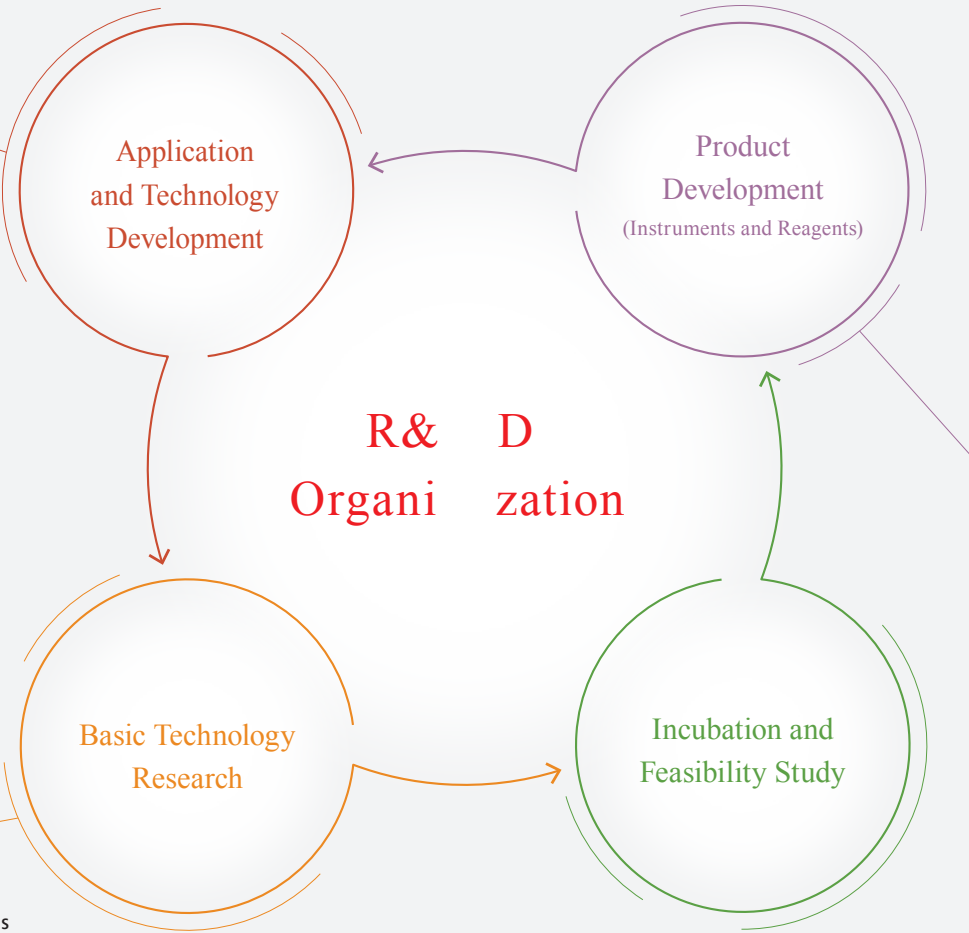


Artificial Intelligence

We will offer solutions for customer and societal challenges by researching and developing AI-based signal and image processing technologies and using them to create advanced products, services, and new businesses. We will use a combination of AI and robotics technologies to offer automated and autonomous functionality for analysis, measurement, diagnosis, and inspection processes.

Developing and Providing Solutions to Social Challenges

These facilities also bring together personnel from different healthcare-related departments to accelerate product development. A KYOLABS collaboratory space was established to showcase Shimadzu's technologies and joint research projects, with the aim of creating innovative products, solutions, and businesses together with external partners.



Applied Technology Application Development

Responding to the Diverse Challenges and Needs Found in Each Country and Region

Shimadzu is engaged in joint development and innovation with various partners around the world. Particularly in the United States, Shimadzu uses its three R&D Centers to accurately understand customer needs in multiple fields, particularly pharmaceutical, healthcare, and environmental, and to accelerate product and technology development. By conducting joint research with leading customers in the Americas, Europe, China, Asia, and Japan, we can deliver results more quickly.

North America	
- PhRMA - Development of a semi-preparative supercritical fluid chromatograph	In collaboration with the University of Washington, we will develop measurement technology for extending healthy life expectancies.
Europe	
In partnership with Total Energies SE in France and two European universities, we have developed a new instrument that can selectively detect oxygenates in biofuels.	
China	
In collaboration with the University of Chinese Academy of Sciences, we will develop solutions for PFAS and other environmental regulatory needs.	
Asia	
In collaboration with the Agency for Science, Technology and Research, national hospitals, local universities, and customers in Singapore, we will promote joint research in clinical, food safety, and environmental fields.	
Japan	
Shimadzu opened the Supersulfides Life Science Co-Creation Research Center with Tohoku University. It contributes to early diagnosis technologies, prediction of therapeutic effects, and the development of drugs and functional foods.	

Utilizing AI Technologies

Using Robotics and AI to Create a Platform for Autonomous Scientific Discovery

In collaboration with Kobe University, we developed a prototype of the world’s first Autonomous Lab system and successfully demonstrated its usefulness. The system autonomously and repeatedly performs steps from cell culturing and pretreatment to measurement, analysis, and hypothesis generation using robotics, digital technologies, AI, and other advanced tools. Combining biotechnologies with digital technologies will enable a transition from petroleum and natural gas-based manufacturing methods to biotechnology-based ones, helping to reduce the use of fossil fuels and CO2 emissions. Shimadzu aims to deploy an autonomous laboratory system incorporating liquid chromatographs (LC) and liquid chromatograph mass spectrometers (LCMS) for the development of biopharmaceuticals, new materials, and other applications.

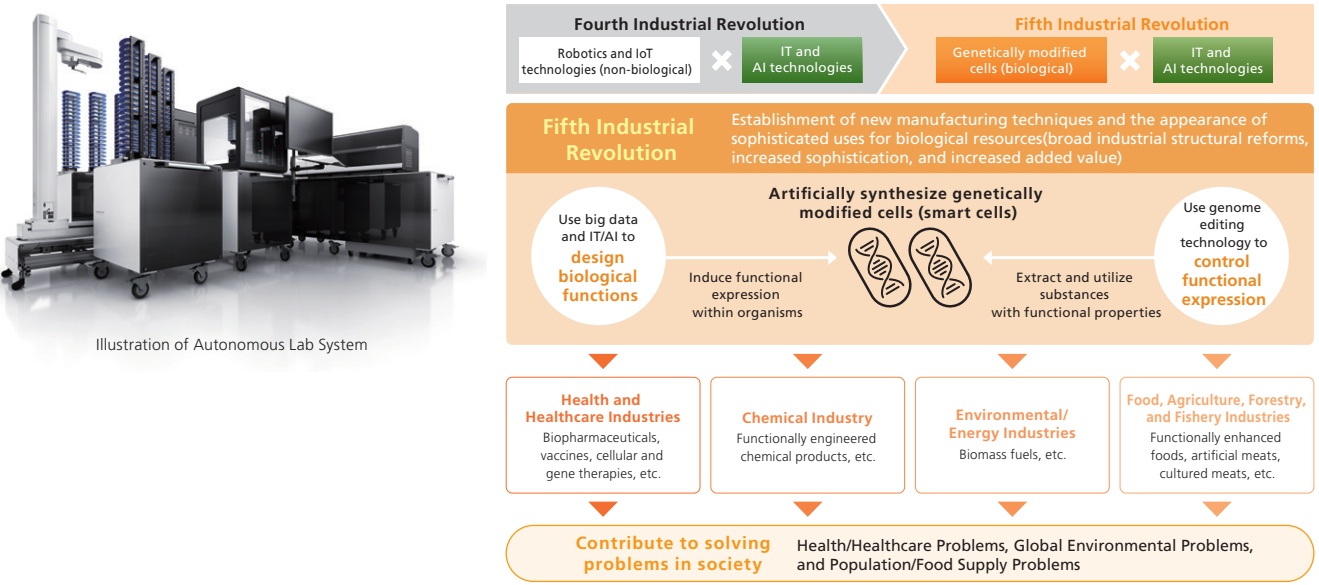


Illustration of Autonomous Lab System

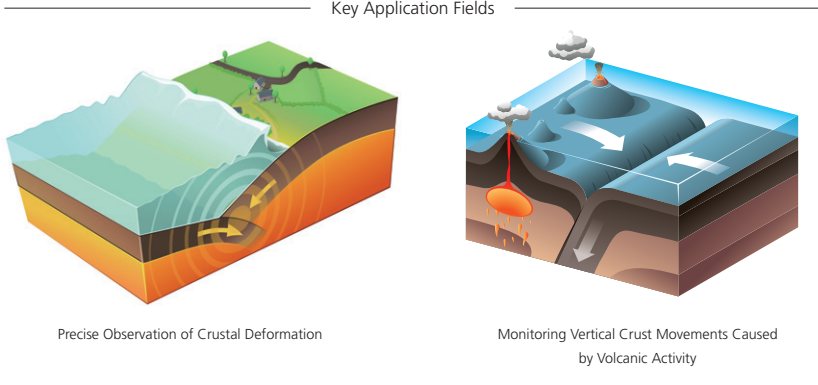
Developing Practical Applications for Next-Generation Technology that Measures Time

Launch of the World’s First Successfully Miniaturized Optical Lattice Clock

In 2017, Shimadzu began joint research with a group led by Professor Hidetoshi Katori of the Department of Applied Physics, Graduate School of Engineering, The University of Tokyo. This research led to the release of the Aetherclock OC020 strontium optical lattice clock, which achieves precision equivalent to 18 digits, in March 2025. Optical lattice clocks are a type of atomic clock that offer more than 100 times the accuracy of cesium atomic clocks currently used as the standard for defining the “second.” If implemented, optical lattice clocks are expected to become part of future infrastructure, enabling precise observation of crustal deformation (elevation changes) occurring over periods ranging from several hours to several years, and supporting the establishment of ultra-high-precision systems for measuring elevation differences and positioning.



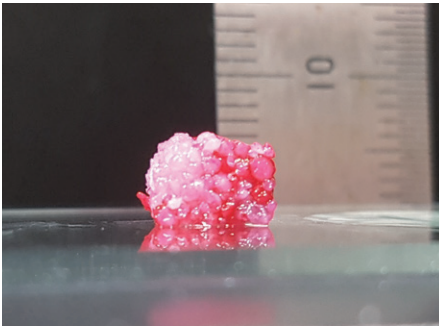
Aetherclock OC020 Strontium Optical Lattice Clock



Food Technology

Creating “Food and Health” Innovations for Achieving Societies with Longer and Healthier Life Expectancies

In 2019, Shimadzu signed a joint research agreement with the National Agriculture and Food Research Organization (NARO) and established the NARO-Shimadzu Kyoto Laboratory for Food Innovation. In 2022, Shimadzu and NARO established the Self Care Food Council, with Shimadzu serving as the secretariat, to help realize a society with longer, healthier life expectancies. In 2023, Shimadzu launched the Ebetsu Active Future Study, a 10-year longitudinal study of 1,200 participants examining the relationship between diet and cognitive function. As of April 2026, nine food manufacturers (Kagome, Morinaga Milk, Hakubaku, Ezaki Glico, Mizkan, Nisshin Seifun Group, Kikkoman, Fuji Oil, and S&B Foods) have joined the council.



Cell-based Cultured Meat that Simulates the Structure of Wagyu Beef



Meat Maker (Concept Model)



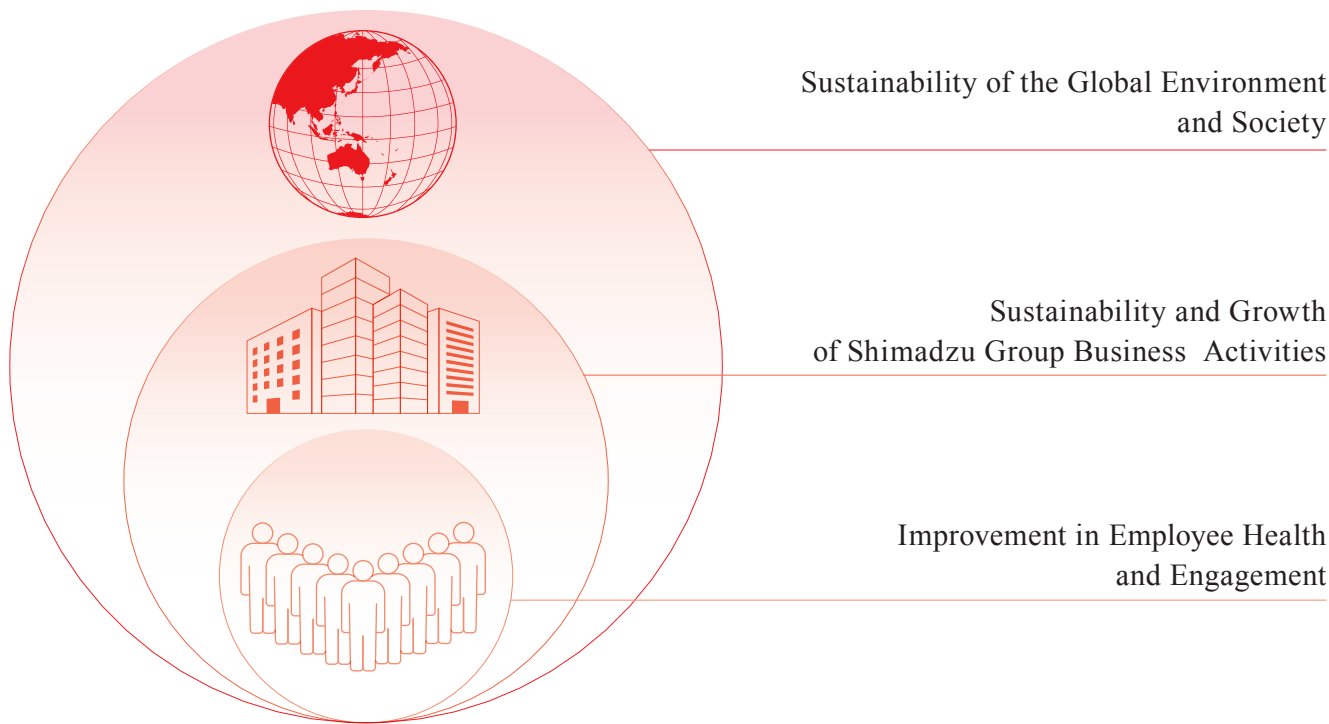
NARO-Shimadzu Testing Laboratory



NARO Shimadzu Kyoto Laboratory for Food Innovation

Shimadzu Group’s Policy Regarding Sustainability

Since its founding, Shimadzu has remained committed to solving societal challenges through its business activities and by engaging in business practices that reflect its responsibilities as a member of society. The Shimadzu Group will continue to engage in sustainability management practices in accordance with its Sustainability Charter, which was created based on our corporate philosophy and management principle.



Under the charter, we have defined six materialities as important issues for our business activities. Through the Shimadzu Group Sustainability Management Implementation Policy, we align the topics for these initiatives with the medium-term management plan and the materialities. Each year, Shimadzu establishes KPIs for the materiality initiatives and evaluates the results at the Shimadzu Group Sustainability Council.

- Six Materialities

1 | Contributing to Human Life and Well-Being

2 | Contributing to the Well-Being of the Earth

3 | Contributing to Industrial Development and a Safe and Secure Society

4 | Maximizing the Value Delivered to Customer Workflows

5 | Building a Strong Management Foundation Leveraging Human Capital and AI

6 | Improving the Effectiveness of Governance

Shimadzu Group Sustainability Charter

SHIMADZU CORPORATION will create a bright future by engaging in company activities based on two principles - “solve the challenges of society through business operations” and “engage in activities as a responsible member of society” - while working towards harmony between the earth, society, and people.

<https://www.shimadzu.com/sustainability/management/concept.html>



Contributing to Sustainability through our Business Activities

Environmental Management

The Shimadzu Group practices environmental management based on “Realizing Our Wishes for the Well-being of Mankind and the Earth,” a management principle that has remained unchanged since Shimadzu was founded and serves as the foundation for its environmental practices. In response to global challenges such as climate change, resource constraints, and biodiversity loss, we will work to reduce our environmental impact throughout our business activities and value chain. At the same time, we will strive to help solve environmental and social challenges while enhancing our corporate value, thereby contributing to the realization of a sustainable society.

Three Key Components of Shimadzu Group Environmental Management

(1) Contribute to Achieving Carbon Neutrality

We are actively reducing CO₂ emissions from our business activities and products/services. In addition to using renewable energy and increasing energy efficiency, we offer solutions that lessen our environmental impact.



Using renewable energy



Visualizing electric power consumption



GHG Analyzer (Reducing Greenhouse Gases in Agriculture, etc.)



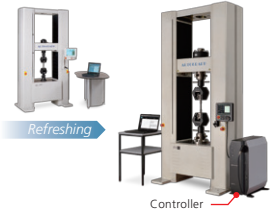
Analyzing Impurities in Hydrogen Gas (Alternative Energy Development)

(2) Implement Circular Economy

In addition to practicing the 3Rs (reduce, reuse, and recycle), we are reducing waste and utilizing resources more effectively. We are helping to build a recycling-oriented society that considers overall product lifecycles, extending from product design to use and disposal.



Liquid waste containers created from recycled plastic packaging materials



Extending Product Life —Retrofitting Testing Machines



Refurbishing Shimadzu Products

(3) Contribute to Achieving Nature Positivity

With biodiversity conservation considered an important management issue, we engage in activities that reduce environmental impacts from business activities, create value, and conserve the natural environment through forest management and environmental education activities.



Effluent Water Management



Conducting Environmental Lessons at Elementary Schools



Conducting Environmental Conservation Activities in Japan and Around the World

Towards Carbon Neutrality

Results from the 2025 CDP questionnaire placed Shimadzu in the A list, the highest level, for the Climate Change category. In terms of CO₂ emission reduction targets, the SBT specified a 1.5 °C reduction target. In addition, we are progressing toward RE100 certification for using 100 % renewable energy for all business activities.



RE100



Certified by the Ministry of the Environment as a Nationally Certified Sustainably Managed Natural Site

A Nationally Certified Sustainably Managed Natural Site is a Japanese government program that certifies areas where biodiversity conservation is promoted through private-sector initiatives. The Shimadzu Forest, located within the Head Office Sanjo Works grounds, received the certification and was internationally registered as an OECM, contributing to both biodiversity conservation and nature positivity.



Promoting the Use of Diverse Human Resources

Training Advanced Global Specialists through Industry-Academia Collaboration

Since 2021, Shimadzu and Osaka University have been collaborating on the REACH Laboratories Project, which helps Shimadzu engineers and researchers obtain doctoral degrees. The project dispatches employees recruited from within Shimadzu to work as post-doctoral students under the supervision of a prominent researcher in the REACH laboratory established at the Osaka University Shimadzu Omics Innovation Research Laboratories. In 2023, the project expanded to establish the REACH Project, which is intended to foster human resources and leaders who will ensure that research results are implemented in society. After the Osaka University graduate school students finish their master's program, they are hired as Shimadzu employees for their doctoral program, where they are assigned to work on joint research projects. The scope of research themes has been expanded from traditional scientific fields to fields that integrate science with the humanities or social sciences.



Health Management and Diversity

Accepting Personal Differences and Using Individual Strengths to Achieve a Stronger Organization

Shimadzu has established a global DE&I slogan based on the position that promoting diversity is an important management strategy. Fully utilizing the strengths and expertise of each individual will spark innovation that leads to solving challenges in society. In addition to diverse human resources, Shimadzu implements other initiatives for achieving the next level of diversity that generates innovation, such as conducting diversity management training for corporate officers and managers and offering leadership training for women employees that is intended to increase the diversity among decision-makers. Consequently, Shimadzu has been selected by the Ministry of Economy, Trade and Industry as a Nadeshiko brand seven times and has been recognized by various other outside organizations with a Platinum Kurumin certification and a 3-star Erubo ranking.

Ensuring the Mental and Physical Health of Employees and Their Families

Shimadzu promotes the health and well-being of their employees and families through five key initiatives: exercise, diet, sleep, mental health, and not smoking. In addition to promoting participation in health events and company-wide no-smoking initiatives, Shimadzu offers breast cancer examinations using its dedicated breast PET system to female employees and dependents aged 40 and older. Beginning in FY 2024, Shimadzu provided a subsidy for "MCI Screening Test Plus" testing for employees and family members aged 40 and older to determine the risk of developing mild cognitive impairment. For these efforts, Shimadzu has been selected as a 2026 "Health and Productivity Management Brand", its fourth selection and first in three years, and has been recognized as a "White 500" Health & Productivity Management Outstanding Organization for ten consecutive years.



Supply Chain Management

Establishing Symbiotic Partnerships with Suppliers

The Shimadzu Group procures parts, materials, and other supplies from a wide range of suppliers around the world to support its manufacturing operations. Shimadzu's procurement policy is to engage with fair trade suppliers, build partnerships with them, fulfill its corporate social responsibility (CSR), and conduct transactions based on the principles of mutual benefit and EQCD (environment, quality, cost, and delivery). To support these goals, Shimadzu has established CSR procurement guidelines that specify the issues the company and its business partners should address together to fulfill their social responsibilities, which include "human rights and labor," "health and safety," "environment," "ethics," and "business continuity planning." Shimadzu makes every effort to respect human rights and reduce its environmental impact throughout the entire supply chain. These efforts include establishing a system for human rights due diligence and implementing measures to reduce Scope 3 emissions. In addition, Shimadzu is creating internal systems based on an international framework of regulations regarding the chemical content of products and the use of conflict minerals.



Governance Reforms

Strengthening Corporate Governance

To achieve sustained growth for the Shimadzu Group and increase corporate value in the medium and long-term, Shimadzu established a Corporate Governance Policy in 2015. In 2018, an Appointment and Compensation Committee was established as an optional advisory body to the Board of Directors. This committee determines the compensation of directors and deliberates on, and makes recommendations regarding, the nomination and appointment of executive candidates prior to resolutions by the Board being made. To enhance objectivity and transparency, a majority of the committee members, and in principle the chairperson, are independent outside directors. Outside directors are appointed from a wide range of industries and offer diverse professional backgrounds to form a Board of Directors with a broad range of perspectives. In addition, an assessment of the Board of Directors' effectiveness is conducted annually, with continuous improvements implemented based on the results. Furthermore, a skill matrix of the directors is disclosed in an effort to increase the transparency involved in the composition of the Board of Directors. Beyond these measures, Shimadzu is implementing organizational and cultural reforms to strengthen corporate governance throughout the entire Shimadzu Group, guided by its fundamental policy of "prioritizing regulatory compliance above all else."

Corporate Governance System	
Type of Organization	Company with Audit & Supervisory Board Members
Number of Directors (Outside Directors)	Seven (including two women and four independent directors)
Number of Audit & Supervisory Board Members (Outside auditors)	Four (including two independent auditors)
Chairperson (internal director)	Chairperson (internal director)
Director Appointment Term	1 year
Appointment and Compensation Committee	Six (with four outside directors) (chaired by an outside director)
Use of Corporate Officer System	Yes (appointed by Board of Directors)
Accounting Auditor	Deloitte Touche Tohmatsu LLC

CSR

Shimadzu Award and R&D Grants

Shimadzu Science Foundation
The Shimadzu Science Foundation contributes to promoting science and technology. It presents Shimadzu Awards to meritorious individuals involved in science and technology, especially basic research into metrology or related topics, and awards R&D grants to young researchers.



Training Medical Radiographers

Kyoto College of Medical Science
Shimadzu founded the Shimadzu X-Ray Technology Training Center in 1927. This was Japan's first official institution for training X-ray technologists. In 2007, the center reopened as the Kyoto College of Medical Science. Since then, over 4000 people have graduated.



Contributing to Society through Tennis

Shimadzu supports the development of the tennis community by sponsoring the Shimadzu All Japan Indoor Tennis Championships, one of the three major tennis tournaments held by the Japan Tennis Association, and by holding junior tennis classes.



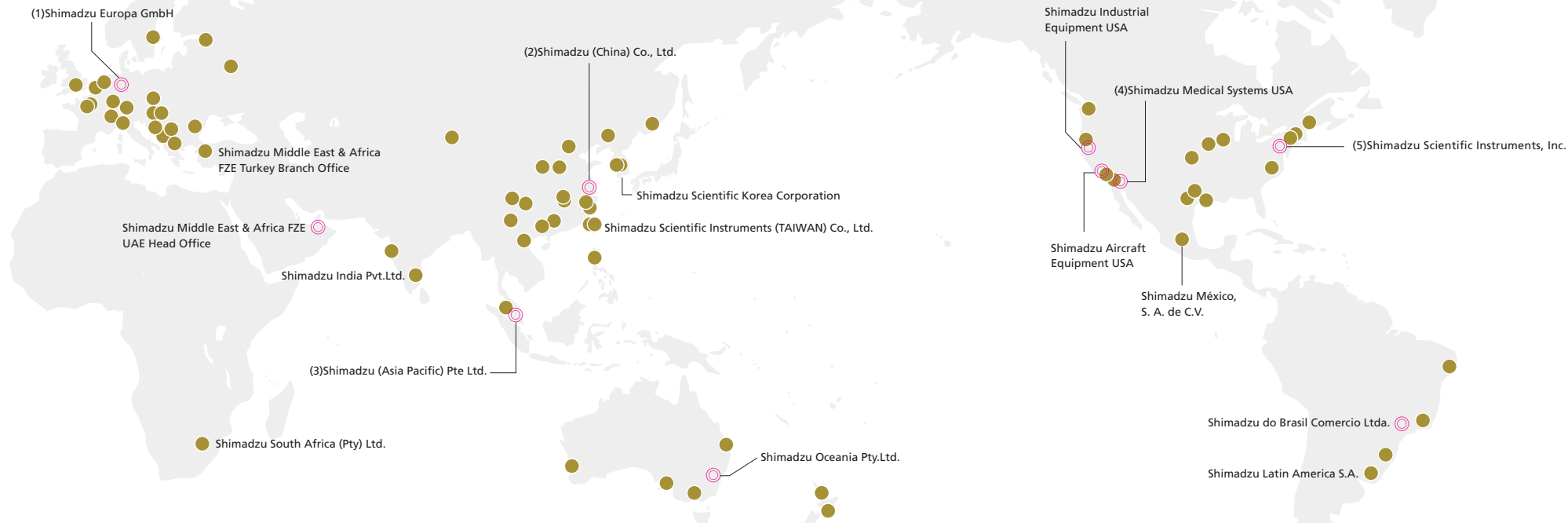
Hands-On Analysis School Promotes Interest in Science

Shimadzu established a science school to provide opportunities for elementary, middle, and high school students interested in science. Since its inception in 2007, over 9,000 participants have deepened their interest in science and technology. Classes have even been conducted at Japanese schools in six countries outside Japan, including the United States, the UK, Germany, China, Singapore, and Malaysia.



Sales/Service Organizations

- Regional Head Office
- Sales and Services



(1)Shimadzu Europa GmbH



(2)Shimadzu (China) Co., Ltd.



(3)Shimadzu (Asia Pacific) Pte Ltd.



(4)Shimadzu Medical Systems USA



(5)Shimadzu Scientific Instruments, Inc.

Manufacturing and R&D Organizations

- Application Development
- Manufacturing
- Research and Development



(1)Kratos Analytical Ltd.



(2)Shimadzu (SUZHOU) Instruments Manufacturing Co., Ltd.



(3)Shimadzu Manufacturing Asia Sdn. Bhd.



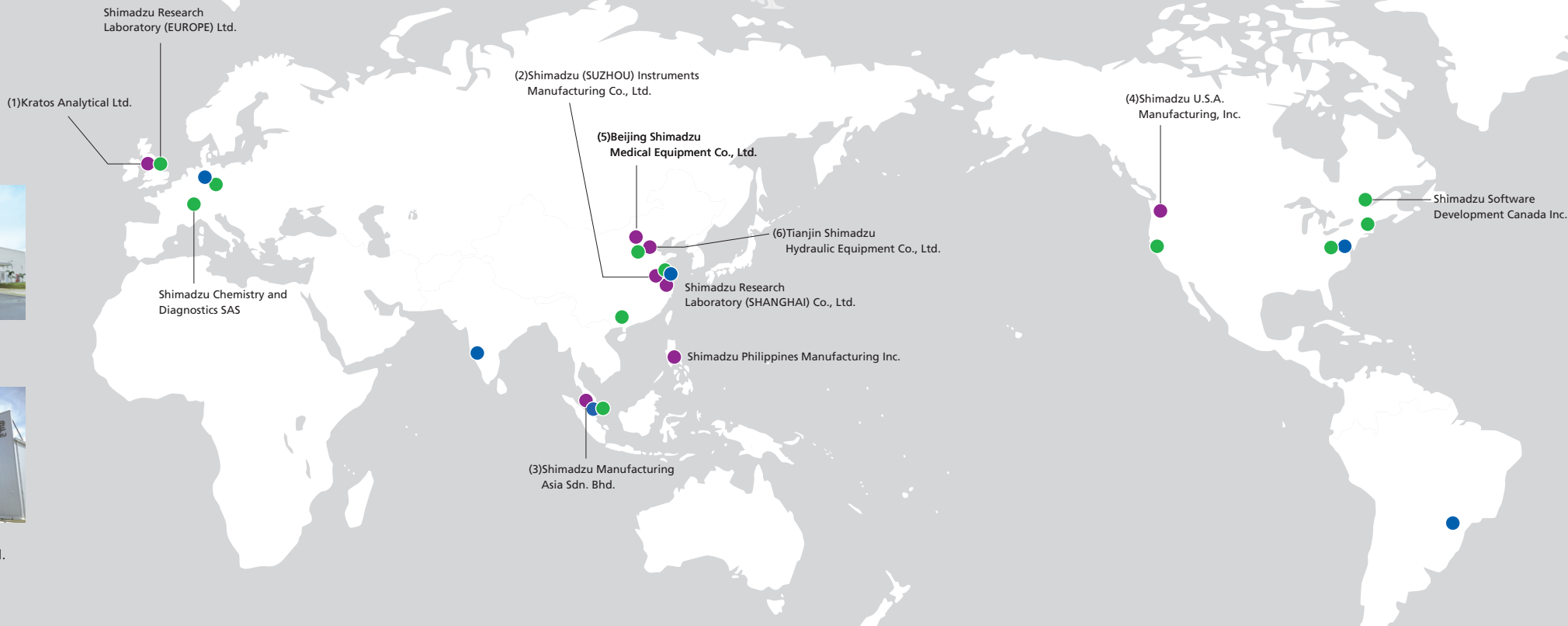
(4)Shimadzu U.S.A. Manufacturing, Inc.



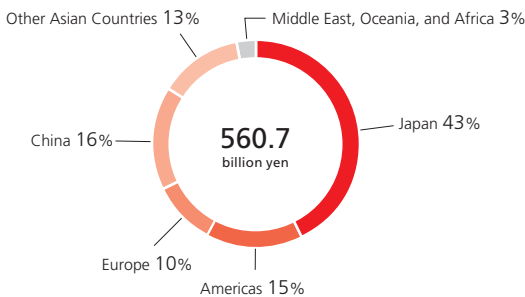
(5)Beijing Shimadzu Medical Equipment Co., Ltd.



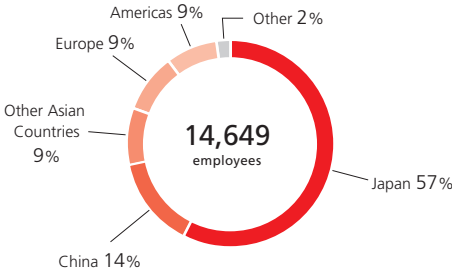
(6)Tianjin Shimadzu Hydraulic Equipment Co., Ltd.



Sales Ratio by Region



Employee Distribution Ratio



Click here for information on bases outside of Japan.

<https://www.shimadzu.com/links/index.html>



North America

Shimadzu U.S.A. Manufacturing, Inc.

- GCMS (Gas Chromatograph Mass Spectrometer)
- LCMS (Liquid Chromatograph Mass Spectrometer)



Asia

Shimadzu (Suzhou) Instruments Manufacturing Co., Ltd.

- UHPLC(Ultra High Performance Liquid Chromatograph)
- TOC(Total Organic Carbon) Analyzer
- AA(Atomic Absorption Spectrophotometer)



Beijing Shimadzu Medical Equipment Co., Ltd.

- X-Ray TV System
- General Radiography System
- Mobile X-Ray System



Shimadzu Manufacturing Asia Sdn. Bhd

- Liquid Chromatograph
- UV-VIS Spectrophotometer



Shimadzu Philippines Manufacturing Inc.

- Precision Balance



Tianjin-Shimadzu Hydraulic Equipment Co., Ltd.

- Hydraulic Gear Pump



Europe

Kratos Analytical Ltd. (UK)

- Mass Spectrometer
- X-Ray Photoelectron Spectrometer



ALSACHIM SAS

- Reagents for LCMS (for COVID-19)





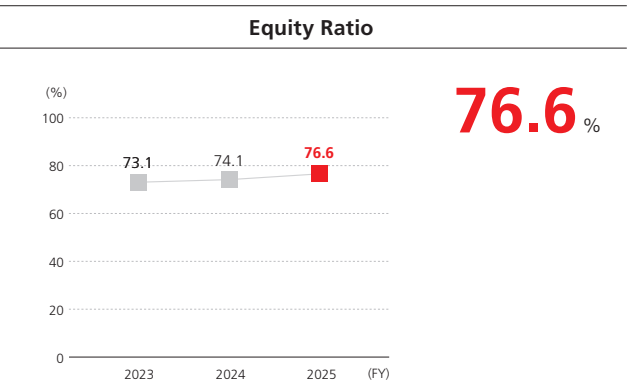
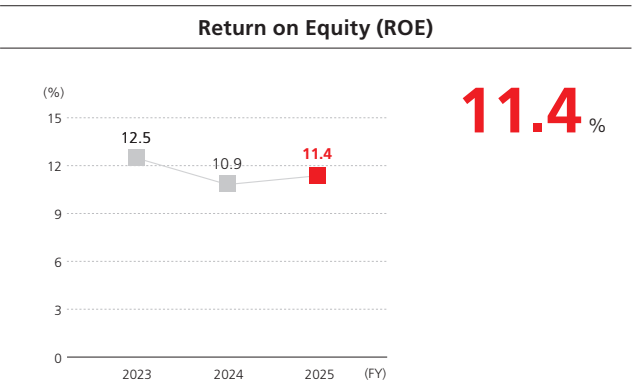
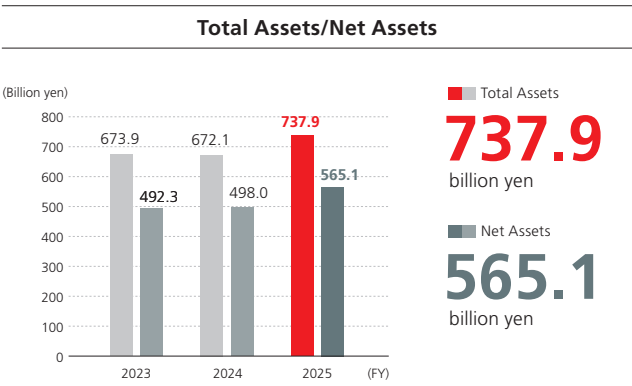
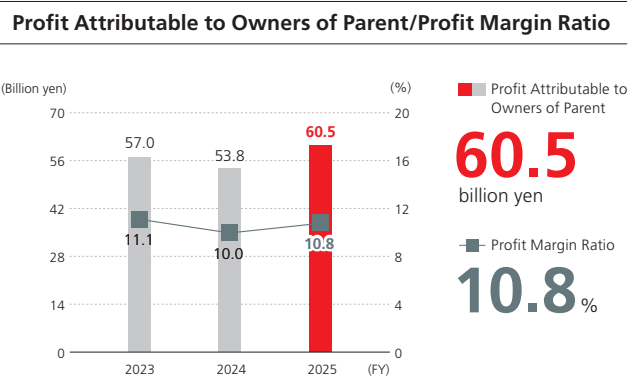
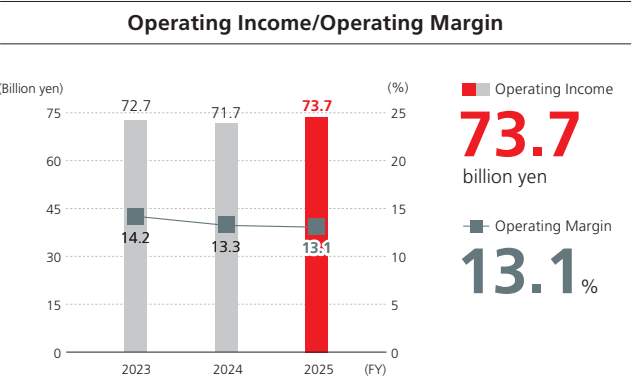
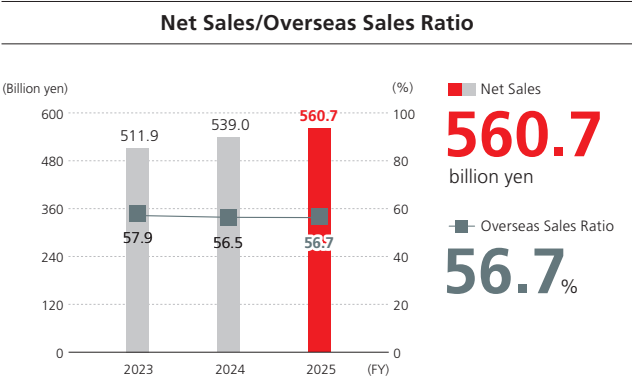
Corporate Outline

NameSHIMADZU CORPORATION
EstablishedMarch 1875
Formation of Limited CompanySeptember 1917
Head Office1, Nishinokyo Kuwabara-cho,
Nakagyo-ku, Kyoto
604-8511, Japan
Phone +81-75-823-1111
Capital26.6 billion yen
Number of EmployeesUnconsolidated: 3,779
Consolidated: 14,649
Number of Consolidated Subsidiaries21 in Japan
56 Overseas
(As of March 31, 2026)

Directors and Auditors

Members of the Board
Representative Director Teruhisa UEDA
Representative Director Yasunori YAMAMOTO
Director Akira WATANABE
Outside Director Nobuo HANAI
Outside Director Yoshiyuki NAKANISHI
Outside Director Nami HAMADA
Outside Director Mie KITANO
Audit & Supervisory Board Member
Audit & Supervisory Board Member Makoto KOYAZAKI
Audit & Supervisory Board Member Yoichi YAMADA
Outside Audit & Supervisory Board Member Tsuyoshi NISHIMOTO
Outside Audit & Supervisory Board Member Yuka HAYASHI
(As of June 26, 2026)

Financial Highlights



Excellence in Science

What can we deliver to each and every user of Shimadzu brand products and services? What should we offer them?
The Shimadzu Group brand statement sums up the answer in three words: "Excellence in Science."

In every corner of the world, our products and services are being used by customers to develop a variety of new products, to protect and restore the environment, and to deliver better health and lifestyles to people.

With pride in these achievements firmly in mind, we strive to further improve our technologies and to enhance our knowledge, so that going forward we can offer even greater technologies, products, and services.