



**Shimadzu Corporation (TSE Prime Market: Securities code 7701)** 

#### 1<sup>st</sup> Half FY 2023 (Ending March 2024) Results & Financial Position

01

## **Overview of Financial Results**



### **Summary of H1 Results**

 AMI: Analytical & Measuring Instruments, MED: Medical Systems, IM: Industrial Machinery, AE: Aircraft Equipment • AMI key models (LC: Liquid Chromatographs, MS: Mass Spectrometer Systems, GC: Gas Chromatographs),

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#### **Net Sales**

Sales hit record high for the 3<sup>rd</sup> consecutive year by increase in AMI, IM, and AE.

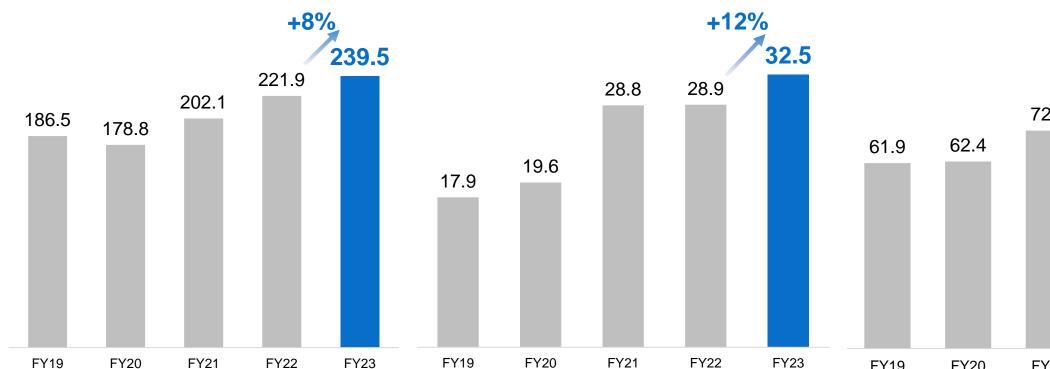


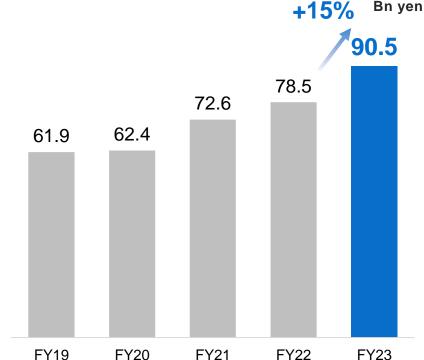
**TMP: Turbomolecular Pumps** 

Despite executing 6.8 bn yen of growth investment, operating income hit record high for the 9th consecutive year by increased sales, improved product mix.

#### **AMI Key Models**

All 3 AMI key model sales up 10~% YoY. Achieved double-digit growth for the 3<sup>rd</sup> consecutive quarters from FY2022 Q4.







#### **Statement of Income**

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Net Sales, Operating Income, Ordinary Income, and Net Income all hit record high.

Amid strategic investment for R&D and HR, profitability improved, and Operating Margin improved.

Net Sales
YoY: +17.6 bn yen / +8%
239.5 bn yen

Operating Income YoY: +3.6 bn yen / +12% 32.5 bn yen Operating Margin
YoY: +0.6pt
13.6%

Net Income
YoY: +2.1 bn yen / +8%

26.6 bn yen

	Units: Billions of yen	1st Half (A	AprSep.)	YoY		
		FY2022	FY2023	Changes	%	
	Net Sales	221.9	239.5	+17.6	+8%	
Dualmasa	Operating Income	28.9	32.5	+3.6	+12%	
Business Results	Operating Margin	13.0%	13.6%	+0.6	<b>opt</b>	
Results	Ordinary Income	33.1	35.9	+2.7	+8%	
	Profit Attributable to Owners of Parent	24.5	26.6	+2.1	+8%	
Exchange	Average Rate: USD (Yen)	134.02	141.03	+7.01	+5%	
Rates	Euro (Yen)	138.78	153.43	+14.65	+11%	
	R&D Expenses	8.7	10.2	+1.5		
	CAPEX	12.1	12.1	-0.0		

Depreciation and Amortization

9.2 bn yen (8.5 bn yen in FY2022 H1)

Exchange Rate Effect

Net Sales: 7.6 bn yen Operating Income: 2.5 bn yen

### YoY Change in Operating Income (Apr.-Sep.)

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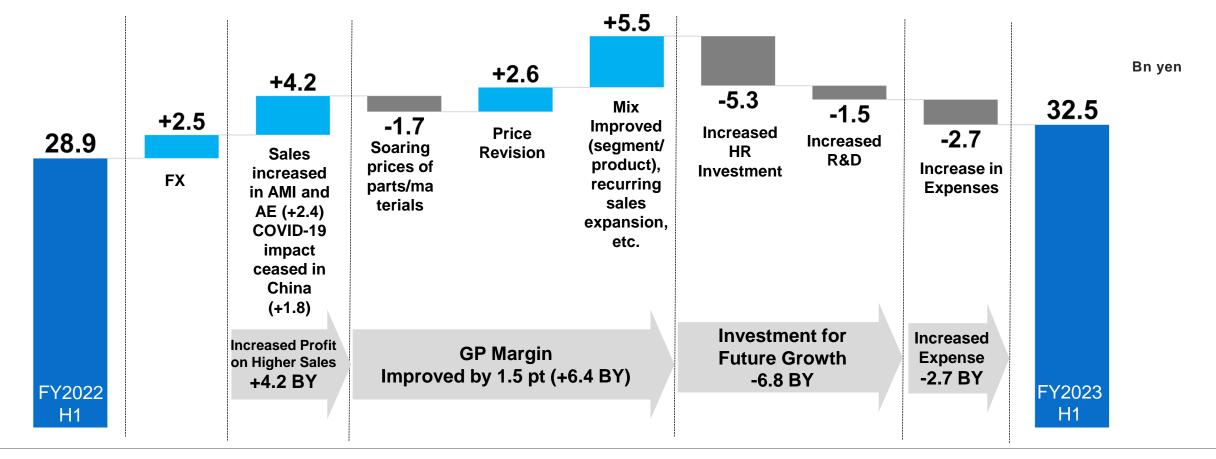
OP increased to 32.5 BY, up 3.6 BY YoY.
Increased Profit on Higher Sales:
GP increase by higher sales in AMI and

GP increase by higher sales in AMI and AE and COVID-19 impact ceased in China.

**GP Margin Improved: Price revisions, product mix improvement, etc.** 

Increased Growth Investment: Investment for future growth such as HR and R&D increased.

+4.2 BY +6.4 BY 6.8 BY (OP pull)





Sales and OP increased in AMI, IM, and AE. Sales and OP decreased in MED. All 4 segments improved GP margin.

# AMI: Sales and income increased Record high

Sales: Key models increased for the Healthcare and Green domains. COVID-19 outbreak in China ceased.

OP: Increased with higher sales, price revision, and improved GP margin by higher LC sales.

### MED: Sales and income decreased

Sales: Affected by restrained investment by medical institutions. There were also reactive declines from last year's large deal and supplemental budget projects. OP: Decreased due to lower sales, while GP margin improved.

# IM: Sales and income increased Record high

Sales: TMP for Green, Industrial Furnace, and Hydraulic Pumps increased.

OP: Increased with higher sales of Industrial Furnace with high gross margins. GP margin also improved through price revision.

### AE: Sales and income increased

Sales: Increased for both commercial aircraft and defense.

OP: Increased significantly by improved profitability in addition to higher sales.

Units: Billions		Net S	ales			Operatir	ng Income		Operating Margin			
of yen	FY2022	FY2023	Yo	Υ	FY2022	FY2023		YoY	FY2022	FY2023	YoY	
	H1	H1	Changes	%	H1	H1	Changes	%	H1	H1	Changes	
AMI	141.5	158.7	+17.3	+12%	23.8	26.6	+2.8	+12%	16.9%	16.8%	-0.1pt	
MED	37.6	33.4	-4.2	-11%	2.9	1.6	-1.2	-43%	7.6%	4.9%	-2.7pt	
IM	30.4	30.8	+0.5	+1%	2.6	3.3	+0.7	+25%	8.5%	10.5%	+2.0pt	
AE	10.5	13.2	+2.7	+25%	0.3	1.4	+1.0	+321%	3.1%	10.3%	+7.2pt	
Other	1.9	3.4	+1.5	+77%	0.3	0.4	+0.1	+43%	9.4%	8.7%	-0.7pt	
Adjustments	_	_		_	-1.0	-0.7	+0.3	_		_	_	
Total	221.9	239.5	+17.6	+8%	28.9	32.5	+3.6	+12%	13.0%	13.6%	+0.5pt	



# 02 Results by Segment



# Analytical & Measuring Instruments / Net Sales by Model and Recurring Ratio

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Key Models: LC in the Healthcare domain, MS in the academic field, and GC in the Green domain increased, sales YoY +15%. Other Models: Testing Machine increased in the Material domain. Sales also increased for academia with government stimulus in China, YoY +8%

Recurring: Sales increased by SDC\* consolidation and maintenance & service sales increased.

### Key Model Sales

YoY: +12.0 bn yen/ +15%

**90.5** bn yen

- LC increased in the Healthcare domain (pharma, etc.).
- MS increased in the academic field.
- GC increased in the Green domain (chemical, etc.).

#### **Other Model Sales**

YoY: +5.2 bn yen/ +8%

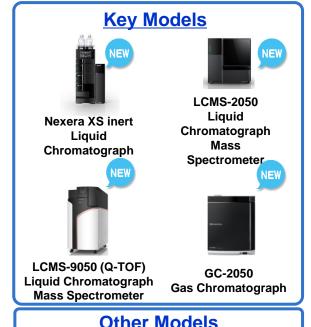
68.2 bn yen

- Testing Machine increased in the Material domain.
- •Several models increased in the Chinese academia.
- •COVID-19 related sales significantly decreased.

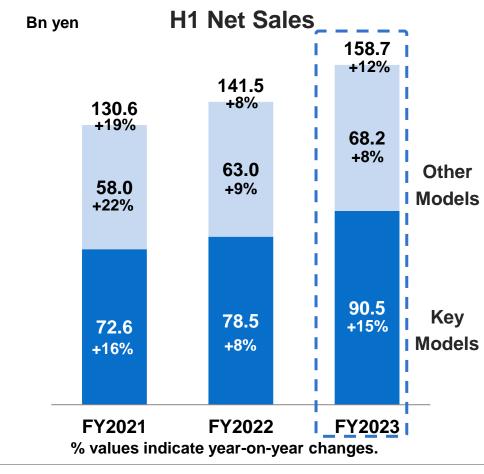
Recurring Sales Ratio
YoY: -1pt (Net Sales +5.4 bn yen)

37%

• Recurring sales ratio decreased 1pt to 37% due to higher model sales.







# Analytical & Measuring Instruments / Net Sales by Region

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Japan: Key models increased in the Healthcare and Green domains. Particularly in Q2, LC increased for Pharma and Testing Machines increased in the Material domain.

Overseas: Key models in Europe and Other Asian Countries increased for the Healthcare domain throughout H1.
In North America, Pharma's capital investment decreased in Q1 but Q2 saw a recovery trend. In China, the sentiment mainly in Pharma and CRO was stagnant, but H1 sales increased since COVID-19 outbreak ceased.

Unit FY202			FY2022 FY2023	Yo	Υ	
Billions of	yen	FY2022		Changes	%	Overview
	H1	50.1	54.2	+4.1		LC for pharma, MS for academia, GC for new energy analysis, and Testing Machine for new material development increased.
Japan	Q1	20.9	22.1	+1.1	T-20/2	LC for pharma significantly incrased in Q2.  There was a contribution from Shimadzu Diagnostics Corporation, which was consolidated in H2 FY2022.
	Q2	29.1	32.1	+3.0		PCR-related sales decrased due to a decrase in COVID-19 cases (YoY in Q1 -1.6BY, YoY in Q2 -3.5BY).
	H1	91.4	104.5	+13.1		
Overseas	Q1	40.8	49.3	+8.4	+21%	Overseas sales ratio increased 1 pt to 66%.
	Q2	50.6	55.2	+4.7	+9%	
	H1	15.9	16.3	+0.4		Capital investment decreased in the pharmaceutical sector in Q1, but Q2 saw a recovery trend.
North America	Q1	7.1	7.2	+0.1		MS and GC increased for atmospheric analysis.  LC decreased for functional foods.
America	Q2	8.7	9.1	+0.3		MALDI declined for a certain large customer.
	H1	14.5	17.9	+3.4	+23%	
Europe	Q1	7.1	8.5	+1.4	+20%	Throughout H1, there was an increase in LC for pharma and GC for new energy analysis applications.  A recovery in pharmaceutical contract analysis market contributed to the increase in LC.
	Q2	7.4	9.4	+2.0	+27%	A receivery in pharmaceancar contract analysis market contributed to the morease in 25.
	H1	36.0	39.7	+3.6	+10%	The sentiment in the pharmaceutical and CRO sectors is stagnant.
China	Q1	14.5	19.1	+4.6	+31%	Recap of last year's COVID-19 impact: In Q1, -4.5BY to sales due to lockdowns, and Q2 saw a rebound of approx. +1BY.
	Q2	21.5	20.6	-0.9	-4%	In Q1, several models including key models incrased in academia. In Q2, YoY remained almost flat considering the tough comp.
O(l. a.v. A.a.)	H1	18.6	21.8	+3.3	+18%	India (YoY in H1 +20%): LC and MS increased for pharma and API (Active Pharmaceutical Ingredients).
Other Asian Countries	Q1	8.9	10.2	+1.3	+15%	Southeast Asia (YoY in H1 +23%): LC and MS increased due to stricter pharmaceutical inspections and domestic production
	9.7	11.6	+1.9	+20%	strengthening efforts.	



X-Ray Systems: New Angiography Systems drove well, sales YoY +12% and order YoY +50%. However, General Radiography and Fluoroscopy Systems decreased due to a reactive decline from last year's supplemental budget. Other Models: Decreased due to a reactive decline from last year's large deal of Tumor-Tracking System for Radiotherapy.

#### X-Ray System Sales YoY: -1.4 bn yen/ -5% 25.5 bn yen

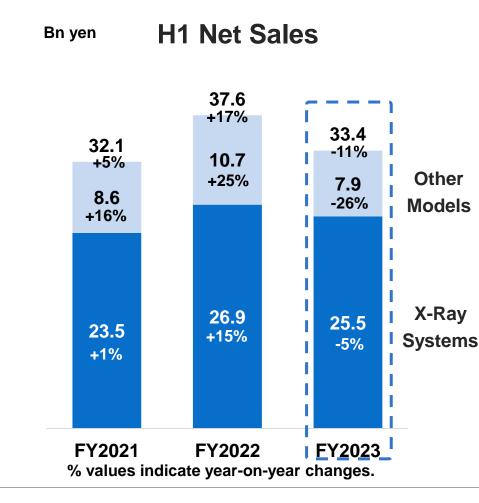
- Angiography: New products equipped AI image processing technology increased.
- Fluoroscopy: New products increased in China, but sales decreased in Japan and North America due to restrained investment by medical institutions.
- General Radiography: Reactive decline from last year's supplemental budget projects in Japan.

Other Model Sales
YoY: -2.8 bn yen/ -26%
7.9 bn yen

 Reactive decline from last year's large deal of Tumor-Tracking System for Radiotherapy.

Recurring Sales Ratio
YoY: +3pt (Net Sales -0.3 bn yen)
38%





## Industrial Machinery / Net Sales by Model and TMP Recurring Ratio

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TMP: Decreased for SPE\*, but significantly increased for Green-related (architectural glass, and thin-film solar cell), YoY 2.5x. Hydraulic Pumps: Sales for forklifts, small construction equipment, and specially-equipped vehicles in Japan increased, YoY +9%. Others: Decline in glass winders was offset by an increase in industrial furnaces for EV ceramic manufacturing.

#### TMP Sales

YoY: -0.3 bn yen/ -1%

15.1 bn yen

 Sales significantly increased for manufacturing equipment of architectural glass and thin-film solar cell as Green-related but decreased for SPEs.

#### **TMP Recurring Sales Ratio**

YoY: -1pt (Net Sales -0.1 bn yen)

14%

#### **Hydraulic Equipment Sales**

YoY: +0.6 bn yen/ +9%

**7.9** bn yen

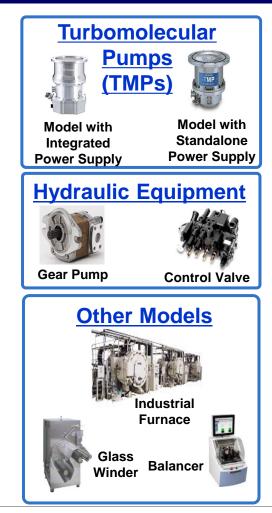
 Sales increased mainly in Japan for forklifts and small construction equipment.

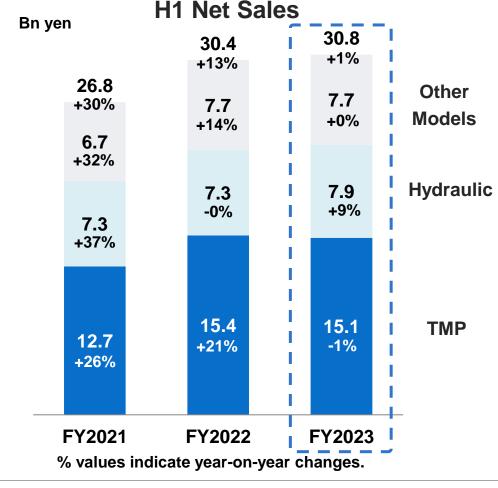
#### **Other Model Sales**

YoY: +0.0 bn yen/ +0%

**7.7** bn yen

• Industrial Furnace increased for EV ceramics, but Glass Winder decreased.





Sales in the defense field increased due to increased demand for parts for repair.

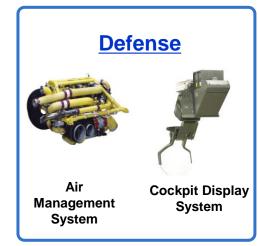
Sales for commercial aircraft hit record high due to increased aircraft production and price revisions due to a recovery in air passenger demand.

Net Sales for Defense Field YoY: +1.5 bn yen/ +20% 8.9 bn yen

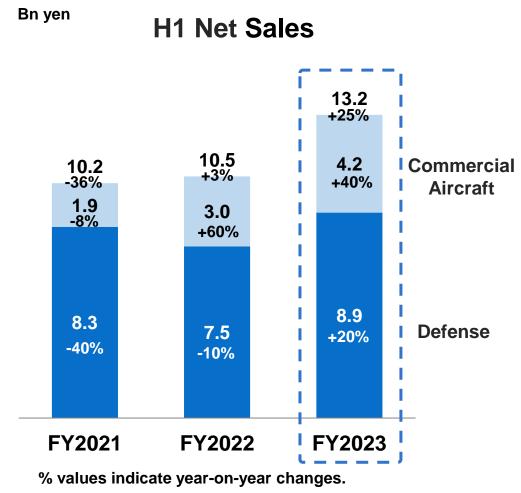
- Promoted measures to level sales.
- · Parts for repair increased.

Net Sales for Commercial
Aircraft Field
YoY: +1.2 bn yen/ +40%
4.2 bn yen

- · Air passenger demand recovered.
- Items loaded onto aircraft increased due to increased airframe production.







03 FY 2023 Earnings Forecast



LCMS-2050 Liquid

Although uncertainty is expected to continue in H2, Shimadzu will provide End-to-End solutions and expand sales of new products in the focus domains.

AMI

Japan: Continued investment in pharma and green (for new energy and materials). Liquid Chromatograph North America: Pharma on recovery trend, and continued investment in PFAS regulatory compliance and green.

Europe: Expect continued investment in clinical, pharmaceutical and green sectors despite weak business sentiment.

China: Tough market conditions but we expect continued movement in academia, clinical and green sectors.

Other Asian Countries: Continued investment mainly in the pharmaceutical sector.

Chromatograph Microfocus X-Ray Mass CT System Spectrometer for EV testing **Gas Chromatograph** Precision Universal Tester for new energy analysis for EV new material testing

**Nexera XS inert** 

MED |

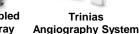
Japan: Expect to see medical care return to pre-COVID status and hospital management improve since COVID-19 now classified as Class 5.

North America: Capital investment shows signs of recovery.

China: Bids delayed due to Anti-Corruption measures.

Other Asian Countries: Continued investment in medical equipment.





IM

TMP: The SPE market is expected to recover around summer 2024. Demand from the green sector continues in China and Europe.

Hydraulics: Strong performance in the small construction equipment and specially-equipped vehicle sectors.

Industrial furnaces: Continued demand for ceramic production for EV.





Industrial Furnace

Upward revision in net sales and profits. Aim to achieve a new record high for the 4th consecutive year.

**Net Sales** YoY: +27.8 bn yen/ +6%

510.0 bn yen

**Operating Income** YoY: +4.8 bn yen/ +7%

**73.0** bn yen

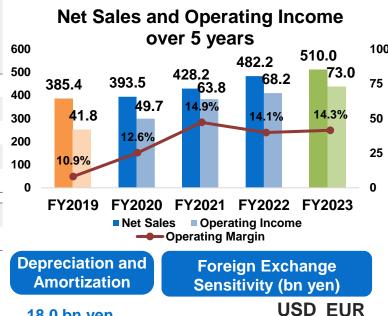
**Operating Margin** YoY: +0.2pt

14.3%

**Net Income** YoY: +3.0 bn yen / +6%

**55.0** bn yen

			Full-Year		Yo	Υ
	Units: Billions of yen		FY 2023	FY 2023		
	onits. Billions of yen	FY 2022	Previous	New	Changes	%
			Forecast	Forecast		
	Net Sales	482.2	500.0	510.0	+27.8	+6%
Business	Operating Income	68.2	71.0	73.0	+4.8	+7%
Results	Operating Margin	14.1%	14.2%	14.3%	+0.	2pt
Results	Ordinary Income	70.9	71.0	74.0	+3.1	+4%
	Profit Attributable to Owners of Parent	52.0	53.0	55.0	+3.0	+6%
Exchange	Average Rate: USD (Yen)	135.51	130.00	138.00	+2.49	+2%
Rates	Euro (Yen)	141.02	140.00	149.00	+7.98	+6%
	R&D Expenses	19.0	22.0	22.0	+3.0	
	CAPEX	22.5	25.0	25.0	+2.5	



18.0 bn yen

**Net sales:** 0.3

Operating income: 0.5 0.1



Aim for both sales and income growth in AMI, MED, and AE.

AMI as key business aims to set new record high for the 4<sup>th</sup> consecutive year.

# AMI: Sales and income increase Record high

- Provide End-to-End solutions (ex. new products, automated systems, software) for the Healthcare and Green domains.
- Strengthen initiatives for pharma and green in North America, those for academia and clinical in China (p.20-22 for more details).

# MED: Sales and income decrease but income recovering in H2

- Expand new product sales in response to Imaging Transformation (ex. new movie-enabled mobile X-ray, Alembedded angiography).
- Strengthen business for senior healthcare (bone with fluoroscopy, vascular therapy with angiography, and dementia).

# IM: Sales and income increase Record high

- •Increase TMP production for green.
- Expand sales of TMP for use in AMI models.
- Expand silent hydraulic pumps which Shimadzu has strengths.
- Increase industrial furnaces or EV ceramic production in Japan and China.

### AE: Sales and income increase

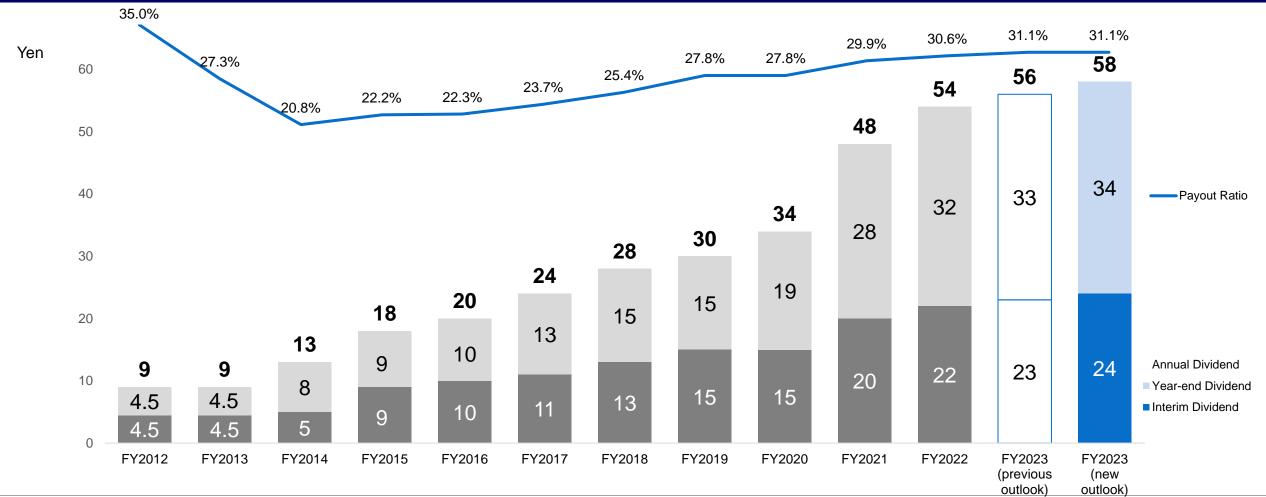
- Defense sees a continued demand for repair parts. Continuously improve production efficiency.
- Commercial aircraft sees a continued recovery as airframe production increases further in line with increased passenger demand.
   Continue price negotiations.

Units:			<b>Net Sales</b>				Ope	erating Inco	ome		Operating Margin			
Billions of	EV 2022	FY 2023	FY 2023	Yo	Y	EV 2022	FY 2023	FY 2023	Yo	Υ	EV 2022	FY 2023	FY 2023	YoY
yen	FY 2022	Previous Forecast	New Forecast	Changes	%	FY 2022	Previous Forecast	New Forecast	Changes	%	FY 2022	Previous Forecast	New Forecast	Changes
AMI	314.7	325.0	340.0	+25.3	+8%	57.6	60.0	62.2	+4.6	+8%	18.3%	18.5%	18.3%	-0.0pt
MED	75.9	77.0	74.0	-1.9	-2%	5.5	5.6	5.4	-0.1	-2%	7.3%	7.3%	7.3%	-0.0pt
IM	63.0	65.0	63.0	+0.0	+0%	5.4	6.2	6.0	+0.6	+11%	8.6%	9.5%	9.5%	+0.9pt
AE	24.0	28.0	28.0	+4.0	+17%	1.4	1.7	2.2	+0.8	+58%	5.8%	6.1%	7.9%	+2.1pt
Other	4.7	5.0	5.0	+0.3	+6%	0.6	0.5	0.2	-0.4	-66%	8.4%	6.7%	2.7%	-5.7pt
Adjustments	_	_	_			-2.3	-3.0	-3.0	_	_	_	_	_	_
Total	482.2	500.0	510.0	+27.8	+6%	68.2	71.0	73.0	+4.8	+7%	14.1%	14.2%	14.3%	+0.2pt

#### **Shareholder Returns**

Dividends: Dividends increased by 2 yen from the initial forecast (interim +1 yen, year-end +1 yen), and increased by 4 yen from the previous year for 10 consecutive years.

Payout ratio: Expected to be 31.1% based on the capital allocation policy (payout ratio of 30% or more)









- Initiatives to Achieve FY 2023 Targets
  - North America (Pharma and Green)
  - China (Academia, Clinical, and Green)
  - Healthcare domain (Food Testing Market)



### **Initiatives to Achieve FY 2023 Targets**

- AMI in North America (for Pharma) -

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Business Environment

There are signs of recovery from Q2.

Investment in the pharmaceutical market (Drug Discovery & Quality Control) is expected to continue in H2. \*Pharmaceutical orders recovered in Q2 (Q1: - ~20%, Q2: + 20~%)

## Actively launch new products and provide End-to-End solutions for nucleic acid medicines in line with customer workflows

**Measures** 



Column Purification (Preparative) Isolate Only Oligonucleic Acid



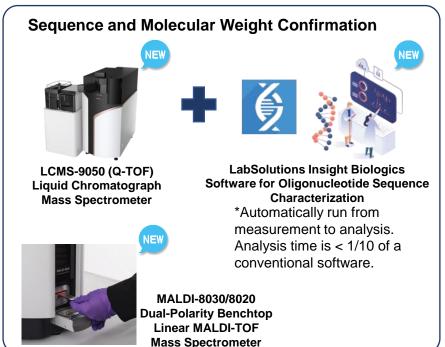
Nexera UC Prep Semi-Preperative Supercritical Fluid Chromatography System

\*It was commercialized based on the specifications required by the Enabling Technologies Consortium (ETC), a consortium of major U.S. pharmaceutical companies. Thermal Stability (Tm Analysis)



Tm Analysis System UV-Vis Spectrophotometer

\*Improved efficiency of analyzing thermal stability of nucleic acids.



## Initiatives to Achieve FY 2023 Targets - AMI in North America (for Green) -

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**Business Environment** 

10 major global automotive companies are planning to invest over 20 trillion yen in North America for EV production expansion and related products, in response to the Inflation Reduction Act.

## Provide End-to-End solutions to automotive and lithium-ion battery manufacturers through a wide range of products

- Manufacturing Process of Lithium-ion Battery -

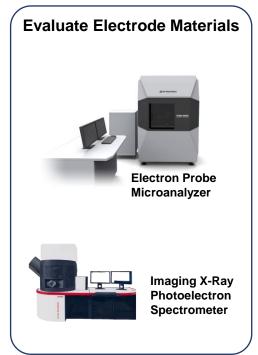
Evaluate physical properties
& characterization of particles

Dynamic Particle Image
Analysis System

Scanning Probe
Microscope/Atomic
Force Microscope

Micro Compression
Tester







Measures

### Initiatives to Achieve FY 2023 Targets - AMI in China -

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Business Environment Academia: Strong performance in H1 due to government stimulus. In H2, government support for local educational institutions (vocational/technical college) will be implemented.

Clinical: Increasing demand for TDM (Therapeutic Drug Monitoring) and high-end LCMS for vitamin analysis from

medical institutions.

Green : Market expansion for lithium-ion batteries as the EV market expands. Also, continued investments in

renewable energy (solar power, wind power, hydrogen, etc.) markets are expected.

**Pharmaceutical and CRO:** 

Both industries face challenges in H2. CRO faces a decline in contract analysis from Europe and North

America. Pharma's capital investment will remain subdued.

Academia: Provide End-to-End solutions through extensive product lineup and products manufactured in China.

Clinical: Partner with Chinese reagent manufacturers to provide LCMS through OEM supply. Continue partnering with reagent manufacturers in rare disease applications.

Measures

Green: In addition to the similar activities as the EV expansion in North America, offer End-to-End solutions to solar and wind power generation manufacturers through our extensive product lineup.

**Pharmaceutical and CRO:** 

Develop applications of Chinese herbal medicine analysis for the revision of the Pharmacopoeia in 2025.

(Demand for CROs has shifted from China to Europe, North America, and Asia. Strengthen sales in those growing regions.)

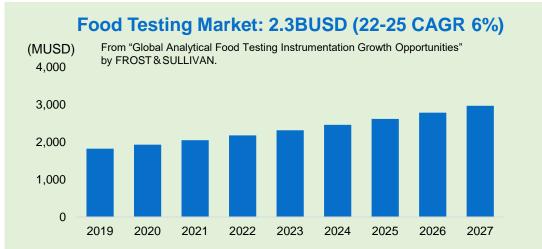


## Initiatives to Achieve FY 2023 Targets in Healthcare domain - Food Testing Market -

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Residual pesticide analysis, microbial detection, identification, and other food testing needs for enhancing food safety are driving the market.



### Pesticide Residue Analysis: rapid and sensitive multicomponent simultaneous screening analysis required

Provide MS, analytical methods and data analysis software that combine high sensitivity and high-speed performance.

Preprocessing Analysis Data Analysis

- Freeze-milling simplifies pretreatment
- Automation saves labor and time
   Collaborate with partner companies





GCMS-TQ8040 NX Gas Chromatograph Mass Spectrometer

Simultaneous analysis and analysis of 400 pesticide residues

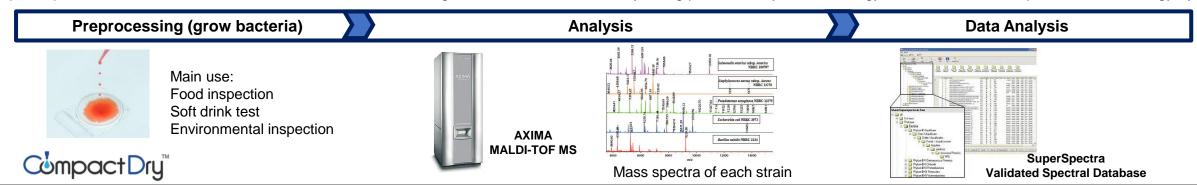




Peakintelligence Peak Processing Optional Software

Microbial Detection and Identification: Identification of causative microorganisms is indispensable for prevention of food poisoning, response to accidents and prevention of recurrence.

Simple, rapid and sensitive detection and identification of microorganisms can be achieved by using protein analysis technology and nucleic acid amplification technology by MS.







Actual results may differ significantly from forecasts about future performance indicated in this document, due to fluctuations in economic conditions, exchange rates, technologies, or various other external factors.

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## **Supplementary Materials**



### Statement of Income (Jul.-Sep.)

Net Sales
YoY: +7.1 bn yen / +6%
130.3 bn yen

Operating Income YoY: -0.2 bn yen / -1% 19.3 bn yen

Operating Margin YoY: -1.0pt 14.8%

Profit Attributable to Owners of Parent YoY: -0.4 bn yen / -2% 15.5 bn yen

	Unite: Dillione of you	Q2 (Jul	lSep.)	Yo	Υ
	Units: Billions of yen	FY 2022	FY 2023	Changes	%
	Net Sales	123.3	130.3	+7.1	+6%
Business	Operating Income	19.5	19.3	-0.2	-1%
Results	Operating Margin	15.8%	14.8%	-1.0pt	_
Results	Ordinary Income	21.0	20.2	-0.8	-4%
	Profit Attributable to Owners of Parent	15.8	15.5	-0.4	-2%
Exchange	Average Rate: USD (Yen)	138.40	144.67	+6.27	+5%
Rates	Euro (Yen)	139.40	157.37	+17.97	+13%
	R&D Expenses	4.4	5.3	+0.8	
	CAPEX	6.3	6.4	+0.0	

Depreciation and Amortization

4.7 bn yen

**Exchange Rate Effect** 

Net sales: 4.0 bn yen Operating income: 0.0 bn yen

### Sales and Income by Segment (Jul.-Sep.)

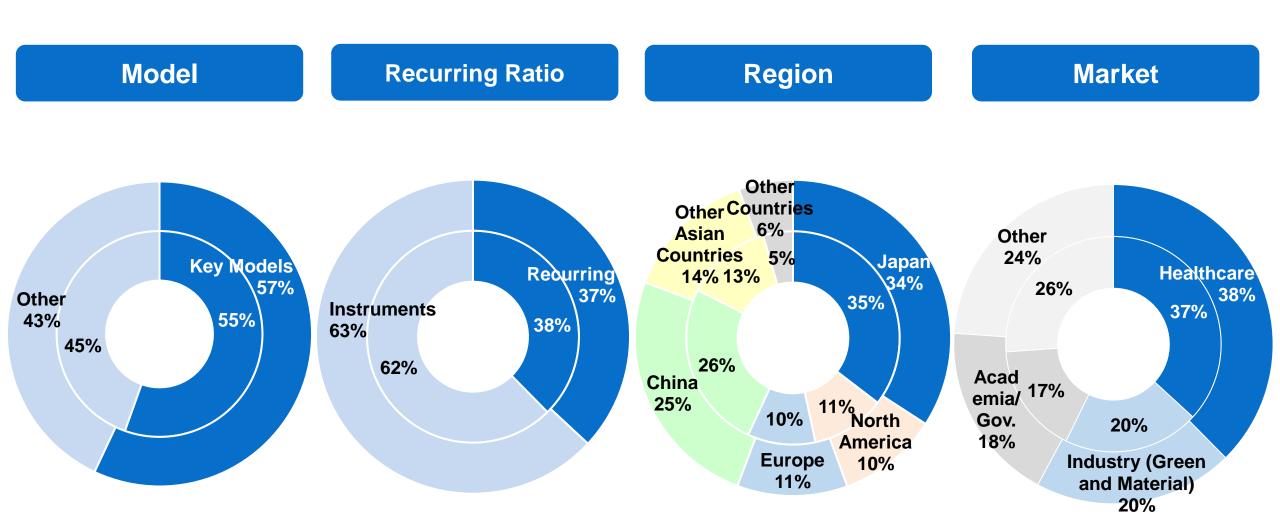
AMI: Sales and income increased Record high

MED: Sales and income decreased

IM: Sales and income increased Record high

AE: Sales and income increased

		Net S	Sales			Operating	g Income		Operating Margin			
Units: Billions			Υ	οΥ			Yo	Υ			YoY	
of yen	FY2022	FY2023	Changes	%	FY2022	FY2023	Changes	%	FY2022	FY2023	Changes	
AMI	79.7	87.3	+7.7	+10%	15.5	15.8	+0.3	+2%	19.4%	18.1%	-1.4pt	
MED	21.2	19.0	-2.2	-10%	2.6	1.6	-1.0	-39%	12.4%	8.4%	-4.0pt	
IM	15.7	16.1	+0.4	+2%	1.3	1.3	+0.0	+1%	8.2%	8.1%	-0.1pt	
AE	5.7	7.0	+1.2	+22%	0.2	8.0	+0.6	+269%	3.6%	10.9%	+7.3pt	
Other	0.9	0.9	-0.0	-3%	0.3	0.2	-0.1	-33%	22.7%	15.1%	-7.6pt	
Adjustments	_	_	_	_	-0.5	-0.4	_	_	_	_	_	
Total	123.3	130.3	+7.1	+6%	19.5	19.3	-0.2	-1%	15.8%	14.8%	-1.0pt	



• Pie chart outer rings indicate FY 2023 results and inner rings FY 2022 results.

### AMI / YoY Change for Net Sales of Key Models

Key models: LC and MS increased in the Healthcare domain in Japan, Europe, and Other Asian Countries.

GC increased globally in the Green domain.

Other models: Testing machine increased in the Material domain.

:4h FV			FY 2021					FY 2022			FY 2023		
with FX	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	
Key Models	+24%	+10%	+10%	+3%	+11%	+2%	+14%	+9%	+25%	+13%	+18%	+13%	
AII	+29%	+12%	+9%	+4%	+12%	+1%	+15%	+15%	+20%	+13%	+16%	+10%	
w/o EV			FY 2021					FY 2022	)		FY 2	2023	
w/o FX	Q1	Q2	FY 2021 Q3	Q4	FY	Q1	Q2	FY 2022 Q3	Q4	FY	FY 2 Q1	2023 Q2	
w/o FX  Key Models	Q1 +20%			I	FY +6%	Q1 -9%			I	FY -0%			



<sup>•</sup> Key models: Liquid Chromatographs (LC), Mass Spectrometer Systems (MS), and Gas Chromatographs (GC)

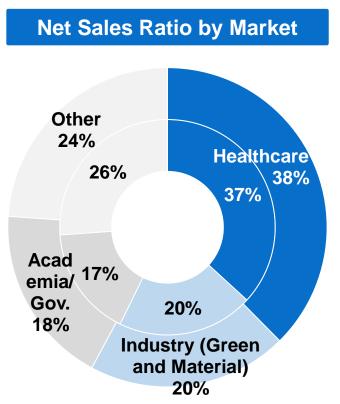
Japan: LC for Pharma increased. PCR reagent decline was offset by SDC reagent increase.

Overseas: Europe and other Asian countries increased centering on key models.

China decreased since there was a reactive increase from lockdown in FY2022 Q2.

	FY 2021						FY 2022					FY 2023		
with FX	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2		
Japan	+26%	+12%	+4%	+3%	+9%	-3%	+4%	+15%	+8%	+7%	+5%	+10%		
North America	+35%	+12%	+2%	+9%	+13%	-2%	+12%	+20%	+22%	+13%	+1%	+4%		
Europe	+28%	+17%	+9%	-2%	+11%	+13%	-1%	+18%	+28%	+14%	+20%	+27%		
China	+24%	+9%	+9%	-2%	+10%	-14%	+36%	+6%	+49%	+17%	+31%	-4%		
Other Asian Countries	+27%	+10%	+18%	+14%	+17%	+37%	+25%	+24%	+18%	+25%	+15%	+20%		
India	+4%	+3%	+4%	+12%	+6%	+50%	+22%	+26%	+8%	+23%	+27%	+14%		
			FY 2021					FY 2022			FY 2	2023		
w/o FX	Q1	Q2	FY 2021 Q3	Q4	FY	Q1	Q2	FY 2022 Q3	Q4	FY	FY 2	2023 Q2		
w/o FX Japan	Q1 +26%			Q4 +3%	FY +9%	Q1 -3%	Q2 +4%		Q4 +8%	FY +7%				
		Q2	Q3					Q3			Q1	Q2		
Japan	+26%	Q2 +12%	Q3 +4%	+3%	+9%	-3%	+4%	Q3 +15%	+8%	+7%	Q1 +5%	Q2 +10%		
Japan North America	+26%	Q2 +12% +7%	Q3 +4% -7%	+3%	+9% +7%	-3% -16%	+4%	Q3 +15% -3%	+8% +6%	+7% -5%	Q1 +5% -4%	Q2 +10% -1%		
Japan North America Europe	+26% +31% +15%	Q2 +12% +7% +11%	Q3 +4% -7% +4%	+3% +0% -4%	+9% +7% +5%	-3% -16% +8%	+4% -9% -8%	Q3 +15% -3% +7%	+8% +6% +19%	+7% -5% +6%	Q1 +5% -4% +11%	Q2 +10% -1% +13%		

<sup>•</sup> Values for India are included in other Asian countries.

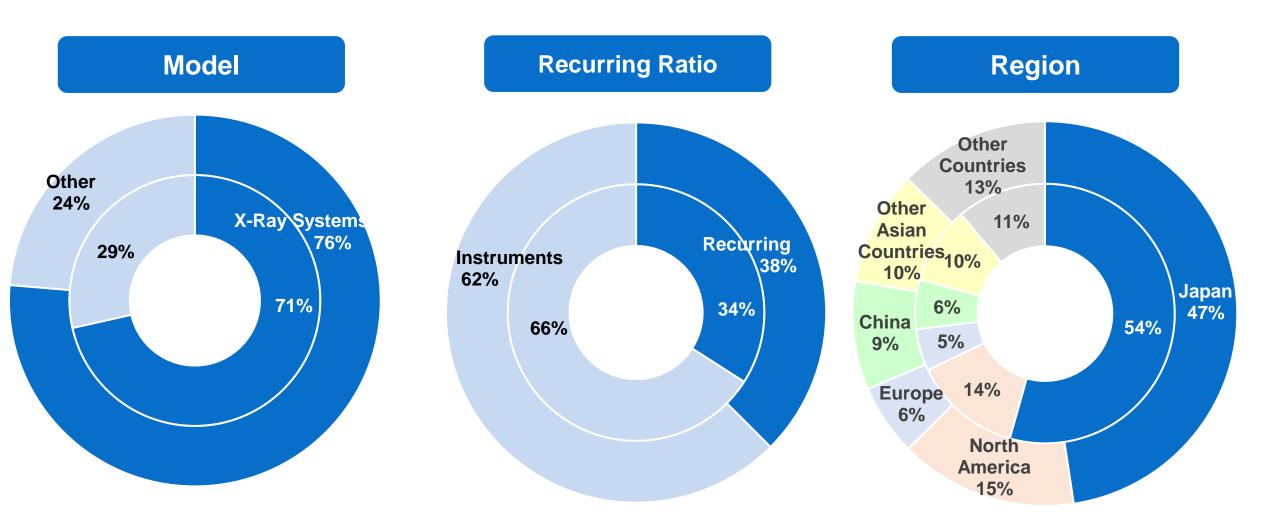


Markets and Main	Ra	tio	Net Sales	Overview
Industries	FY2022	FY2023	YoY	Overview
Healthcare • Pharmaceuticals and foods • Healthcare institutions • Contract analysis	37%	38%	+14%	Sales for pharmaceuticals in Japan, Europe and other Asian countries increased. Reactive increase from last year's lockdown in China. COVID-19 related sales significantly decreased. SDC new consolidation contributed.
Industry (Green and Material) • Chemicals and materials • Electrical • Automotive	20%	20%	+11%	Increase in GC and Testing Machine for the Green domain (EV and renewable energy related)
Academia/Government	17%	18%	+23%	Sales for Academia in China significantly increased due to government stimulus. Sales for Academia in Europe increased for green applications.

• Pie chart outer rings indicate FY 2023 results and inner rings FY 2022 results.



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• Pie chart outer rings indicate FY 2023 results and inner rings FY 2022 results.



Unit	<b>t</b>			Yo	ρΥ	
Billions		FY2022	FY2023	Changes	%	Overview
	H1	20.5	15.9	-4.6	-22%	Capital investment restrained by medical institutions due to rising prices.
Japan	Q1	9.4	7.1	-2.3	-24%	There was a reactive decline from last year's large project (Radiation Therapy Support System
	Q2	11.1	8.8	-2.3	-20%	for Cancer) and supplementary budget projects.
	H1	17.2	17.5	+0.3	+2%	
Overseas	Q1	7.0	7.3	+0.2	+3%	Overseas sales ratio increased 7 pts to 52%
	Q2	10.1	10.2	+0.1	+1%	
Manth	H1	5.1	5.0	-0.1	-1%	
North America	Q1	2.1	1.7	-0.4	-18%	Angiography System increased. Rising prices and labor costs curtailed investment by medical institutions.
America	Q2	3.0	3.3	+0.3	+11%	Rising prices and labor costs curtained investment by medical institutions.
	H1	2.0	2.0	+0.0	+2%	
Europe	Q1	0.8	0.9	+0.1	+16%	General Radiography System increased by large-volume projects of mobile X-ray.
	Q2	1.2	1.1	-0.1	-7%	
	H1	2.3	3.0	+0.7	+31%	
China	Q1	1.1	1.4	+0.3	+24%	New Fluoroscopy System manufactured locally for the Chinese market increased.
	Q2	1.2	1.7	+0.5	+38%	
Other	H1	3.6	3.2	-0.4	-11%	
Asian	Q1	1.3	1.6	+0.3	+20%	Sales of Angiography System increased in India.  Reactive decline from last year's large-volume projects (of mobile X-ray) in Southeast Asia.
Countries	Q2	2.3	1.7	-0.7	-28%	



### MED / YoY Change in Net Sales by Region

Japan: Reactive decline from last year's supplementary budget projects. Restrained investment by medical institutions also impacted. Overseas: Angiography increased in North America. In China, locally manufactured new fluoroscopy systems increased. Other Asian countries saw a reactive decline from last year's large-volume projects (of mobile X-rays).

with EV			FY 2021						FY 2023				
with FX	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	
Japan	+24%	+8%	-10%	-3%	+3%	+13%	+12%	-3%	+5%	+7%	-24%	-20%	
North America	+3%	-16%	+11%	+14%	+2%	+4%	+52%	+21%	+28%	+26%	-18%	+11%	
Europe	-13%	-39%	-33%	-12%	-27%	+5%	+61%	+2%	+33%	+22%	+16%	-7%	
China	-25%	+3%	-11%	-10%	-11%	+12%	-12%	+5%	+23%	+6%	+24%	+38%	
Other Asian Countries	+16%	+7%	+26%	-22%	+4%	+10%	+16%	+7%	+19%	+13%	+20%	-28%	
/a FV			FY 2021					FY 2022			FY 2023		
w/o FX	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	
Japan	+24%	+8%	-10%	-3%	+3%	+13%	+12%	-3%	+5%	+7%	-24%	-20%	
North America	+2%	-19%	+2%	+5%	-3%	-12%	+22%	-3%	+11%	+5%	-23%	+6%	
Europe	-21%	-42%	-36%	-14%	-31%	+0%	+50%	-8%	+22%	+13%	+7%	-18%	
China	-27%	-1%	-18%	-18%	-16%	-6%	-30%	-16%	+7%	-12%	+17%	+32%	
Other Asian Countries	+15%	+5%	+18%	-28%	-0%	-2%	-4%	-11%	+7%	-3%	+14%	-31%	



### IM / YoY Change in Net Sales by Model

TMP: Sales for SPEs declined but increased for Green-related (architectural glass, and thin-film solar cell). Hydraulic: Sales for industrial vehicles and small construction equipment performed well. Other models: Industrial Furnace increased for EV ceramics, covering Glass Winder decrease.

with FX			FY 2021					FY2023				
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2
TMP	+16%	+38%	+50%	+27%	+32%	+20%	+22%	+9%	+1%	+12%	-3%	+0%
Hydraulic	+37%	+37%	+21%	+5%	+24%	-1%	+1%	+3%	+10%	+3%	+10%	+8%
Other	+33%	+32%	-3%	+18%	+17%	+17%	+12%	+11%	+24%	+16%	-2%	+2%

w/o FX			FY 2021					FY2023				
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2
TMP	+13%	+35%	+44%	+22%	+28%	+11%	+11%	-1%	-6%	+3%	-7%	-4%
Hydraulic	+34%	+34%	+18%	+3%	+21%	-6%	-4%	-2%	+7%	-1%	+9%	+7%
Other	+32%	+30%	-6%	+14%	+15%	+7%	+1%	+2%	+17%	+7%	-4%	+1%



### **Recurring Ratio**

AMI: Though COVID-19 reagent kits decreased, SDC's reagents increased. Maintenance services also increased.

MED: Parts sales decreased.

TMP: Recurring sales decreased due to lower SPE operating rate.

		FY 2021					FY 2023				
Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2
+33%	+16%	+4%	+6%	+13%	-6%	+5%	+21%	+11%	+10%	+10%	+3%
38%	35%	35%	35%	36%	39%	36%	40%	33%	37%	39%	35%
		FY 2021					FY 2023				
Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2
+14%	+9%	+2%	+1%	+6%	-2%	+3%	+0%	+3%	+3%	-3%	-7%
38%	35%	39%	32%	36%	36%	32%	39%	30%	34%	42%	34%
		FY 2021					FY 2023				
Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2
+18%	+11%	+15%	+5%	+12%	-1%	-6%	+4%	-17%	-4%	-9%	-8%
17%	17%	15%	15%	16%	15%	14%	16%	13%	15%	15%	14%
	+33% 38% Q1 +14% 38% Q1 +18%	+33% +16% 38% 35%  Q1 Q2 +14% +9% 38% 35%  Q1 Q2 +18% +11%	Q1	Q1	Q1	Q1       Q2       Q3       Q4       FY       Q1         +33%       +16%       +4%       +6%       +13%       -6%         38%       35%       35%       35%       36%       39%         FY 2021         Q1       49%       +2%       +1%       +6%       -2%         38%       35%       39%       32%       36%       36%         FY 2021         Q1       Q2       Q3       Q4       FY       Q1         +18%       +11%       +15%       +5%       +12%       -1%	Q1         Q2         Q3         Q4         FY         Q1         Q2           +33%         +16%         +4%         +6%         +13%         -6%         +5%           38%         35%         35%         35%         36%         39%         36%           FY 2021           Q1         Q2         Q3         Q4         FY         Q1         Q2           +14%         +9%         +2%         +1%         +6%         -2%         +3%           38%         35%         39%         32%         36%         36%         32%           FY 2021           Q1         Q2         Q3         Q4         FY         Q1         Q2           +18%         +11%         +15%         +5%         +12%         -1%         -6%	Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3           +33%         +16%         +4%         +6%         +13%         -6%         +5%         +21%           38%         35%         35%         35%         36%         39%         36%         40%           FY 2021         FY 2022           Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3           +14%         +9%         +2%         +1%         +6%         -2%         +3%         +0%           38%         35%         39%         32%         36%         36%         32%         39%           FY 2021         FY 2022           Q1         Q2         Q3         PA         PA <td>Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4           +33%         +16%         +4%         +6%         +13%         -6%         +5%         +21%         +11%           38%         35%         35%         35%         36%         39%         36%         40%         33%           FY 2021         FY 2022         Q1         Q2         Q3         Q4           +14%         +9%         +2%         +1%         +6%         -2%         +3%         +0%         +3%           38%         35%         39%         32%         36%         36%         32%         39%         30%           FY 2021         FY 2022           Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4           +18%         +11%         +15%         +5%         +12%         -1%         -6%         +4%         -17%</td> <td>Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY           +33%         +16%         +4%         +6%         +13%         -6%         +5%         +21%         +11%         +10%           38%         35%         35%         36%         39%         36%         40%         33%         37%           FY 2021         FY 2022           Q1         Q2         Q3         Q4         FY         14%         +6%         -2%         +3%         +0%         +3%         +3%           38%         35%         39%         32%         36%         36%         32%         39%         30%         34%           FY 2021           Q1         Q2         Q3         Q4         FY         FY         -1%         -6%         +4%         -17%         -4%           +18%         +11%         +15%         +5%         +12%         -1%         -6%         +4%         -17%         -4%</td> <td>Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY         Q1           +33%         +16%         +4%         +6%         +13%         -6%         +5%         +21%         +11%         +10%         +10%           38%         35%         35%         36%         39%         36%         40%         33%         37%         39%           FY 2021         FY 2022         FY 2022         FY 2         Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         30%         34%         42%           FY 2021         FY 2022         FY 2022         FY 2         Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY         Q1         -1%         -6%         +4%         -17%         -4%         -9%</td>	Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4           +33%         +16%         +4%         +6%         +13%         -6%         +5%         +21%         +11%           38%         35%         35%         35%         36%         39%         36%         40%         33%           FY 2021         FY 2022         Q1         Q2         Q3         Q4           +14%         +9%         +2%         +1%         +6%         -2%         +3%         +0%         +3%           38%         35%         39%         32%         36%         36%         32%         39%         30%           FY 2021         FY 2022           Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4           +18%         +11%         +15%         +5%         +12%         -1%         -6%         +4%         -17%	Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY           +33%         +16%         +4%         +6%         +13%         -6%         +5%         +21%         +11%         +10%           38%         35%         35%         36%         39%         36%         40%         33%         37%           FY 2021         FY 2022           Q1         Q2         Q3         Q4         FY         14%         +6%         -2%         +3%         +0%         +3%         +3%           38%         35%         39%         32%         36%         36%         32%         39%         30%         34%           FY 2021           Q1         Q2         Q3         Q4         FY         FY         -1%         -6%         +4%         -17%         -4%           +18%         +11%         +15%         +5%         +12%         -1%         -6%         +4%         -17%         -4%	Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY         Q1           +33%         +16%         +4%         +6%         +13%         -6%         +5%         +21%         +11%         +10%         +10%           38%         35%         35%         36%         39%         36%         40%         33%         37%         39%           FY 2021         FY 2022         FY 2022         FY 2         Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         30%         34%         42%           FY 2021         FY 2022         FY 2022         FY 2         Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY         Q1         Q2         Q3         Q4         FY         Q1         -1%         -6%         +4%         -17%         -4%         -9%

<sup>•</sup> Exchange rate effects are excluded.

