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June 25, 2026

**To Our Shareholders**

Yasunori Yamamoto  
Representative Director, President & CEO  
SHIMADZU CORPORATION  
1, Nishinokyo Kuwabara-cho,  
Nakagyo-ku, Kyoto, Japan

**NOTICE OF RESOLUTIONS AT  
THE 163RD ANNUAL GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

The following matters were reported and resolved at the 163rd Annual General Meeting of Shareholders of SHIMADZU CORPORATION (the Company), held today.

- Matters Reported :**
1. The Business Report, Consolidated Financial Statements for the 163rd Fiscal Year (April 1, 2025 - March 31, 2026) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board
  2. Non-consolidated Financial Statements for the 163rd Fiscal Year (April 1, 2025 - March 31, 2026)

The contents of the above documents were reported.

**Matters Resolved :**

**Proposal 1:** Appropriation of Surplus  
Resolved as originally proposed by the Company, with the payment of year-end dividend of 42yen per share.

**Proposal 2:** Election of Seven (7) Directors, Members of the Board  
Mr. Teruhisa Ueda, Mr. Yasunori Yamamoto, Mr. Akira Watanabe, Mr. Nobuo Hanai, Mr. Yoshiyuki Nakanishi, Ms. Nami Hamada and Ms. Mie Kitano were re-appointed, and all assumed their offices, as originally proposed by the Company.  
Note: Mr. Nobuo Hanai, Mr. Yoshiyuki Nakanishi, Ms. Nami Hamada and Ms. Mie Kitano are Outside Directors.

**Proposal 3:** Election of One (1) Substitute Audit & Supervisory Board Member  
Mr. Fumio Iwamoto was re-appointed as a Substitute Audit & Supervisory Board Member, as originally proposed by the Company.

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**Payment of Year-End Dividends**

Please obtain your year-end dividend for the 163rd Fiscal Year from any nearby office of Japan Post Bank Co., Ltd., or post office within the payment period (from Friday, June 26, 2026 to Friday, July 31, 2026) by presenting "Dividend Receipt." For shareholders who have already designated a bank account or any other account to which dividends are to be remitted, please refer to "Dividend Statement" and "Reference to the Transfer Destination."

## Executive Members

As a result of the resolutions passed at the meeting of the Board of Directors which was held after the conclusion of the Annual General Meeting of Shareholders, the Representative Directors have been appointed, and they have assumed their respective offices.

Therefore, the following is a list of the Company's Executive members as of June 25, 2026 (*See*, (1) below). The list of the Executive Officers and Corporate Officers as of April 1, 2026 is as follows (*See*, (2) and (3) below).

We would like to express our appreciation for your continued support.

### (1) Directors, Members of the Board and Audit & Supervisory Board Members

Representative Director	Teruhisa Ueda
Representative Director	Yasunori Yamamoto
Director, Member of the Board	Akira Watanabe
Outside Director, Member of the Board	Nobuo Hanai
Outside Director, Member of the Board	Yoshiyuki Nakanishi
Outside Director, Member of the Board	Nami Hamada
Outside Director, Member of the Board	Mie Kitano
Audit & Supervisory Board Member	Makoto Koyazaki
Audit & Supervisory Board Member	Yoichi Yamada
Outside Audit & Supervisory Board Member	Tsuyoshi Nishimoto
Outside Audit & Supervisory Board Member	Yuka Hayashi

(2) Executive Officers

Name	Current Position	Responsibility at the Company
Teruhisa Ueda *	Chairman of the Board	
	<p>[Reasons for appointment]            As Chairman of the Board, Mr. Teruhisa Ueda is running the Board appropriately and he is committed to enhancing corporate value by strengthening corporate governance. Based on his high insight, abundant experience, and distinguished track record in corporate management and the Company's businesses, the Company expects him to fulfill his role in strengthening the Board's functions for decision-making on important matters and for monitoring and oversight of business execution. Therefore, the Company has appointed him again as a Chairman of the Board.</p>	
Yasunori Yamamoto *	President & CEO	
	<p>[Reasons for appointment]            As the CEO, Mr. Yasunori Yamamoto is responsible for management of the Group, and he is committed to enhancing corporate value and promoting the medium-term management plan. Based on his abundant experience and a distinguished track record in a business in addition to having served as corporate manager with the strong leadership, the Company expects him to fulfill his role in promoting the medium-term management plan and enhancing corporate value. Therefore, the Company has appointed him again as a President &amp; CEO.</p>	
Akira Watanabe *	Senior Managing Executive Officer	<ul style="list-style-type: none"> <li>▸CRO</li> <li>▸In charge of Global Environmental Management(GX)</li> <li>▸In charge of Corporate Transformation(CX)</li> </ul>
		<p>[Reasons for appointment]            As the CRO (Chief Risk Management Officer) and being responsible for Global Environmental Management, and Corporate Transformation, Mr. Akira Watanabe is fulfilling accountability to the Board and contributing to improving the Board's functions for decision-making on important matters and for oversight of business execution. Based on his abundant knowledge and a track record as General Manager of the Industrial Machinery business and Fluidics Systems business, in sales operations, marketing, and management of an overseas subsidiary, in addition to having served as CFO and being responsible for company-wide departments such as Corporate Strategy Planning and Corporate Communications, the Company expects him to fulfill his role in contributing to the Group's sustainable growth and enhancing corporate value. Therefore, the Company has appointed him again as a Senior Managing Executive Officer.</p>
Koki Aoyama	Senior Managing Executive Officer	<ul style="list-style-type: none"> <li>▸Managing Director, Shimadzu (Hong Kong) Ltd. (Currently posted to China)</li> </ul>
		<p>[Reasons for appointment]            As Managing Director of the Company's business in China, Mr. Koki Aoyama is committed to expanding the business performance with strong leadership. Based on his abundant knowledge and track record in marketing and service fields in addition to Medical Systems business and the management of an overseas subsidiary, the Company expects him to fulfill the leading role in accelerating the integration of analytical instrument technologies with medical systems and realizing new business opportunities in a changing economic environment. Therefore, the Company continues to appoint him again as a Senior Managing Executive Officer.</p>

Name	Current Position	Responsibility at the Company
Shigenori Aoyama (promoted)	Senior Managing Executive Officer	<ul style="list-style-type: none"> <li>▸CHRO</li> <li>▸In charge of General Administration, and Internal Control</li> <li>▸Deputy in charge of Risk Management</li> </ul>
	<p>[Reasons for appointment] Based on his abundant knowledge of the corporate sector, Mr. Shigenori Aoyama is in charge of general affairs and internal control, which are responsible for governance and strengthening of the business foundation. In addition, responsible for Human Resources with abundant experience, he has been steadily achieving results as CHRO in leading human resources management in the Group, including human resources development for directors, officers and employees. Going forward, the Company expects him to fulfill his role that promotes strengthening the organizational foundation of the Group and the advancement of human resources strategy. Therefore, the Company has newly appointed him as a Senior Managing Executive Officer.</p>	
Yoshino Kajitani	Managing Executive Officer	<ul style="list-style-type: none"> <li>▸In charge of Legal Affairs and Diversity Management</li> <li>▸In charge of Health Management</li> </ul>
	<p>[Reasons for appointment] Ms. Yoshino Kajitani has abundant knowledge and track record in overseas business and corporate communications as well as the management of a domestic subsidiary, and is in charge of diversity management and health management, aiming to create an organization in which diverse employees can contribute to the business by demonstrating their strengths. In addition, responsible for Legal Affairs, the Company expects her to fulfill her role in strengthening the Group's legal compliance system and business foundation, and continues to appoint her again as a Managing Executive Officer.</p>	
Shunei Matoba	Managing Executive Officer	<ul style="list-style-type: none"> <li>▸In charge of Corporate Marketing</li> <li>▸General Manager, Sales &amp; Marketing Division</li> <li>▸General Manager, Tokyo Office</li> </ul>
	<p>[Reasons for appointment] Responsible for Corporate Marketing as a General Manager of Tokyo Office and a General Manager, Sales &amp; Marketing Division, Mr. Shunei Matoba is committed to strengthening the corporate marketing organization. Based on his abundant knowledge and track record in the field of sales, marketing and service in addition to Analytical &amp; Measuring Instruments business and management of an overseas subsidiary, the Company expects him to fulfill his role in leading the sales capabilities of the Group. Therefore, the Company continues to appoint him again as a Managing Executive Officer.</p>	

Name	Current Position	Responsibility at the Company
Masami Tomita	Managing Executive Officer	▶General Manager, Analytical & Measuring Instruments Division
	<p>[Reasons for appointment]  As General Manager of Analytical &amp; Measuring Instruments Division, Mr. Masami Tomita is committed to expanding the business and enhancing the functions of the organization. He has abundant knowledge and track record in the technology and product development of liquid chromatographs, one of the Company's main products, and in the technology development and manufacturing of all analytical instruments. Therefore, the Company expects him to fulfill his role in contributing to the growth and improving the profitability of the Analytical &amp; Measuring Instruments business, and continues to appoint him again as a Managing Executive Officer.</p>	
Kiyohito Sonoki	Managing Executive Officer	▶General Manager, Medical Systems Division
	<p>[Reasons for appointment]  As General Manager of Medical Systems Division, Mr. Kiyohito Sonoki is committed to expanding the business and increasing the profitability. Based on his abundant knowledge and track record in the corporate strategy planning and the management of an overseas subsidiary in addition to the technology and product development of medical systems, the Company expects him to fulfill his role in further improving the profitability and expand the overseas business. Therefore, the Company continues to appoint him again as a Managing Executive Officer.</p>	
Yoshiaki Maeda	Managing Executive Officer	▶In charge of Corporate Strategy Planning and Corporate Communications ▶CSO (Chief Standardization Officer) ▶In charge of Medical Regulatory Policy
	<p>[Reasons for appointment]  Responsible for Corporate Strategy Planning, Corporate Communication, Standardization Strategy (CSO) and Medical Regulatory Policy, Mr. Yoshiaki Maeda is committed to promoting the medium-term management plan, public relations and IR activities, strengthening Standardization Strategy, and compliance with regulations in the Med-Tech field. Based on his abundant experience and knowledge as a manager of the technology division in Japan and overseas in addition to the managing an overseas subsidiary, the Company expects him to fulfill his role that contributes to sustainable growth and enhancement of corporate value of the Group and promotes the advancement of compliance with regulations in the Med-Tech field. Therefore, the Company continues to appoint him again as a Managing Executive Officer.</p>	
Takahiro Nishimoto	Managing Executive Officer	▶CTO
	<p>[Reasons for appointment]  As CTO, Mr. Takahiro Nishimoto is committed to acquiring new technologies and developing new products. He has abundant experience in promoting external collaboration in the management strategy department, in addition to product development in main businesses and research and technology development in advanced fields. The Company expects him to fulfill his role as CTO in leading the strategic strengthening of the R&amp;D field, which is the core of the Company's business, by his abundant knowledge of technology. Therefore, the Company continues to appoint him again as a Managing Executive Officer.</p>	

Name	Current Position	Responsibility at the Company
Komei Arakane	Managing Executive Officer	▸CFO
	<p>[Reasons for appointment]  As CFO, Mr. Komei Arakane leads to the Group's financial strategy and is committed to strengthening the Group's financial position and enhance its corporate value. He has abundant experience in charge of Finance and Accounting at business divisions and an overseas subsidiary in addition to his abundant track record in the Finance and Accounting department. Therefore, the Company expects him to fulfill his role as CFO of the Group, and continues to appoint him again as a Managing Executive Officer.</p>	
Susumu Yamamoto (newly appointed)	Managing Executive Officer	<ul style="list-style-type: none"> <li>▸In charge of Manufacturing, CS Management</li> <li>▸In charge of DX/IT Strategy</li> <li>▸General Manager, Manufacturing Division</li> </ul>
	<p>[Reasons for appointment]  Responsible for Manufacturing, CS Management and DX/IT Strategy, as General Manager of Manufacturing Division, which has been reorganized to enable rapid production and supply against the changes in the external environment, Mr. Susumu Yamamoto is committed to improving the quality, cost and delivery of our products, and promote DX/IT transformation. He has abundant experience and a distinguished track record in DX and manufacturing in addition to his business experience as General Manager of the Aircraft Equipment Division. Therefore, the Company expects him to fulfill a leading role in strengthening the Group's manufacturing capabilities and transforming the Group's production and supply framework, and has newly appointed him as a Managing Executive Officer.</p>	
Michio Sakuramachi (newly appointed)	Managing Executive Officer	<ul style="list-style-type: none"> <li>▸Deputy in charge of Corporate Strategy Planning</li> <li>▸Deputy in charge of Corporate Marketing</li> </ul>
	<p>[Reasons for appointment]  As Deputy in charge of Corporate Strategy and Corporate Marketing, Mr. Michio Sakuramachi is committed to promoting the mid-term management plan and strengthening the Corporate Marketing organization framework of the Group. Based on his extensive experience in the public sector, he has advanced expertise and a distinguished track record in economic policy, various regulations, and market trend analysis, the Company expects him to fulfill his role that contributes to enhancing corporate value and addressing social challenges through external collaboration and the development of cross-organizational structures. Therefore, the Company has newly appointed him as a Managing Executive Officer.</p>	

The asterisk (\*) next to a person's name indicates that he/she is a Director.

### (3) Corporate Officers

Name	Current Position	Responsibility at the Company
Masahiko Tanaka	Senior Corporate Officer	<ul style="list-style-type: none"> <li>▸ General Manager, Industrial Machinery Division</li> <li>▸ General Manager, Fluidics Systems Division</li> </ul>
Takashi Ishii (promoted)	Senior Corporate Officer	<ul style="list-style-type: none"> <li>▸ General Manager, Aircraft Equipment Division</li> </ul>
Naomi Okazaki	Corporate Officer	<ul style="list-style-type: none"> <li>▸ Deputy General Manager, Analytical &amp; Measuring Instruments Division (In charge of Recurring)</li> <li>▸ General Manager, Recurring Business Department</li> </ul>
Wataru Tajima	Corporate Officer	<ul style="list-style-type: none"> <li>▸ Deputy General Manager, Sales &amp; Marketing Division</li> <li>▸ General Manager, Global Sales Department</li> </ul>
Shigeki Morimoto	Corporate Officer	<ul style="list-style-type: none"> <li>▸ Deputy General Manager, Sales &amp; Marketing Division</li> <li>▸ General Manager, Sales &amp; Marketing Promotion Unit</li> </ul>
Yoshiaki Hirao	Corporate Officer	<ul style="list-style-type: none"> <li>▸ President, Shimadzu Europa GmbH (Currently posted to Germany)</li> </ul>
Takeaki Inoue	Corporate Officer	<ul style="list-style-type: none"> <li>▸ Deputy General Manager, Analytical &amp; Measuring Instruments Division (In charge of Quality Assurance)</li> </ul>
Kazuya Suzuki	Corporate Officer	<ul style="list-style-type: none"> <li>▸ Deputy General Manager, Medical Systems Division (In charge of Sales, Marketing and Service)</li> <li>▸ General Manager, Global Marketing Department, Medical Systems Division</li> </ul>
Palanisamy Prem Anand	Corporate Officer	<ul style="list-style-type: none"> <li>▸ Managing Director, Shimadzu (Asia Pacific) Pte. Ltd. (Currently posted to Singapore)</li> </ul>
Kaoru Ihara	Corporate Officer	<ul style="list-style-type: none"> <li>▸ General Manager, Human Resources Department</li> </ul>
Manabu Sakamoto	Corporate Officer	<ul style="list-style-type: none"> <li>▸ Managing Director, Shimadzu India Pvt. Ltd. (Currently posted to India)</li> </ul>
Toshiyuki Kawano	Corporate Officer	<ul style="list-style-type: none"> <li>▸ General Manager, Technology Research Laboratory</li> </ul>
Akira Okubo	Corporate Officer	<ul style="list-style-type: none"> <li>▸ General Manager, DX・IT Strategy Management Department</li> </ul>
Yasuo Miyauchi	Corporate Officer	<ul style="list-style-type: none"> <li>▸ Vice President, Shimadzu Europa GmbH (Currently posted to Germany)</li> </ul>
Haruhiko Miyagawa	Corporate Officer	<ul style="list-style-type: none"> <li>▸ Deputy General Manager, Analytical &amp; Measuring Instruments Division (In charge of Research &amp; Development)</li> <li>▸ General Manager, Research &amp; Development Department</li> </ul>

Name	Current Position	Responsibility at the Company
Takashi Inoue	Corporate Officer	<ul style="list-style-type: none"> <li>▸ Deputy General Manager, Analytical &amp; Measuring Instruments Division (In charge of Global Innovation)</li> <li>▸ Vice President, Shimadzu Scientific Instruments, Inc. (Currently posted to U.S.A.)</li> </ul>
Patrick G. Fromal	Corporate Officer	<ul style="list-style-type: none"> <li>▸ President, Shimadzu Scientific Instruments, Inc. (Currently posted to U.S.A.)</li> </ul>
Ryoichi Fujii (newly appointed)	Corporate Officer	<ul style="list-style-type: none"> <li>▸ Deputy General Manager, Industrial Machinery Division</li> </ul>