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June 28, 2023

To Our Shareholders

Yasunori Yamamoto Representative Director, President & CEO SHIMADZU CORPORATION 1, Nishinokyo Kuwabara-cho, Nakagyo-ku, Kyoto, Japan

NOTICE OF RESOLUTIONS AT THE 160TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

The following matters were reported and resolved at the 160th Annual General Meeting of Shareholders of SHIMADZU CORPORATION (the Company), held today.

Matters Reported :	1.	The Business Report, Consolidated Financial Statements for the 160th Fiscal Year
•		(April 1, 2022 - March 31, 2023) and results of audits of the Consolidated Financial
		Statements by the Accounting Auditor and the Audit & Supervisory Board
	2.	Non-consolidated Financial Statements for the 160th Fiscal Year (April 1, 2022 -
		March 31, 2023)
The contents of the above documents were reported.		

Matters Resolved :

Proposal 1:	Appropriation of Surplus Resolved as originally proposed by the Company, with the payment of year-end dividend of 32yen per share.
Proposal 2:	Election of Eight (8) Directors, Members of the Board Mr. Teruhisa Ueda, Mr. Yasunori Yamamoto, Mr. Akira Watanabe, Ms. Hiroko Wada, Mr. Nobuo Hanai, Mr. Yoshiyuki Nakanishi and Ms. Nami Hamada were re- appointed, and Mr. Shuzo Maruyama was newly appointed, and all assumed their offices, as originally proposed by the Company. Note: Ms. Hiroko Wada, Mr. Nobuo Hanai, Mr. Yoshiyuki Nakanishi and Ms. Nami Hamada are Outside Directors.
Proposal 3:	Election of Two (2) Audit & Supervisory Board Member Mr. Makoto Koyazaki were re-appointed, and Ms. Yuka Hayashi was newly appointed as an Audit & Supervisory Board Member, and they assumed their offices, as originally proposed by the Company. Note: Ms. Yuka Hayashi is an Outside Audit & Supervisory Board Member.

Payment of Year-End Dividends

Please obtain your year-end dividend for the 160th Fiscal Year from any nearby office of Japan Post Bank Co., Ltd., or post office within the payment period (from Thursday, June 29, 2023 to Monday, July 31, 2023) by presenting "Dividend Receipt."

For shareholders who have already designated a bank account or any other account to which dividends are to be remitted, please refer to "Dividend Statement" and "Reference to the Transfer Destination."

Executive Members

As a result of the resolutions passed at the meeting of the Board of Directors which was held after the conclusion of the Annual General Meeting of Shareholders, the Representative Directors have been appointed, and they have assumed their respective offices.

Therefore, the following is a list of the Company's Executive members as of June 28, 2023 (*See*, (1) below). The list of the Executive Officers and Corporate Officers as of April 1, 2023 is as follows (*See*, (2) and (3) below).

We would like to express our appreciation for your continued support.

(1) Directors, Members of the Board and Audit & Supervisory Board Members

Representative Director	Teruhisa Ueda	
Representative Director	Yasunori Yamamoto	
Director, Member of the Board	Akira Watanabe	
Director, Member of the Board	Shuzo Maruyama	(newly appointed)
Outside Director, Member of the Board	Hiroko Wada	
Outside Director, Member of the Board	Nobuo Hanai	
Outside Director, Member of the Board	Yoshiyuki Nakanishi	
Outside Director, Member of the Board	Nami Hamada	
Senior Audit & Supervisory Board Member	Hiroyuki Fujii	
Audit & Supervisory Board Member	Makoto Koyazaki	
Outside Audit & Supervisory Board Member	Tsuyoshi Nishimoto	
Outside Audit & Supervisory Board Member	Yuka Hayashi	(newly appointed)

(2) Executive Officers

Name	Current Position	Responsibility at the Company	
	Chairman of the Board [Reasons for appointment] As Chairman of the Board, Mr. Teruhisa Ueda is running the Board appropriately and he is committed to enhancing corporate value by strengthening corporate governance. Based on his high insight, abundant experience, and distinguished track record in corporate management and the Company's businesses, the Company expects him to fulfill his role in strengthening the Board's functions for decision-making on important matters and for monitoring and oversight of business execution. Therefor the Company continues to appoint him again as a Chairman of the Board.		
Teruhisa Ueda*			
	President & CEO		
Yasunori Yamamoto*	[Reasons for appointment] As the CEO, Mr. Yasunari Yamamoto is responsible for management of the Group, and he is committed to enhancing corporate value and promoting the medium-term management plan. Based on his abundant experience and a distinguished track record in a business in addition to having served as corporate manager with the strong leadership, the Company expects him to fulfill his role in promoting the medium-term management plan and enhancing corporate value. Therefore, the Company continues to appoint him again as a President & CEO.		
Shuzo Maruyama* (promoted)	Senior Corporate Executive Officer	 In charge of Risk Management, In charge of Global Environmental Management (GX) 	
	[Reasons for appointment] Responsible for Risk Management and Global Environmental Management, Mr. Shuzo Maruyama is committed to enhancing corporate value and promoting the medium-term management plan. Based on his abundant knowledge and track record in Analytical & Measuring Instruments business, and the business in the US and China, the Company expects him to fulfill his role in leading appropriate risk management and further contributing to the Group's sustainable growth and enhancement of corporate value. Therefore, the Company has newly appointed him as a Senior Corporate Executive Officer.		
	Senior Managing Executive Officer	 CFO In charge of Corporate Strategy Planning and Corporate Communication 	
Akira Watanabe *	[Reasons for appointment] As the CFO, responsible for Corporate Strategy Planning and Corporate Communication, Mr. Akira Watanabe is committed to enhancing corporate value and promoting the medium-term management plan. Based on his abundant knowledge and track record in sales operations, marketing, and management of an overseas subsidiary in addition to having served as General Manager of the Industrial Machinery business and Fluidics Systems business, the Company expects him to fulfill his role in contributing to the Group's sustainable growth and enhancing corporate value. Therefore, the Company continues to appoint him again as a Senior Managing Executive Officer.		

Name	Current Position	Responsibility at the Company	
	Senior Managing Executive Officer	 CSO (Chief of Standardization Officer) In charge of Medical Regulations Deputy in charge of Corporate Strategy Planning and Global Environmental Management (GX) 	
Fuminori Inagaki (promoted)	[Reasons for appointment] As CSO (Chief of Standardization Officer), responsible for Medical Regulation, and as a deputy for Corporate Strategy Planning and Global Environmental Management, Mr. Fuminori Inagaki is committed to developing new markets and enhancing social values of the Group. Based on his abundant knowledge and track record in understanding economic policies and the latest market trends, the Company expects him to fulfill his role in enhancing corporate value and solving challenges in society through collaboration with external firm. Therefore, the Company has newly appointed him as a Senior Managing Executive Officer.		
Katsuaki Kaito (promoted)	Senior Managing Executive Officer	 In charge of Manufacturing and CS Management In charge of DX · IT Strategy Deputy in charge of Human Resources 	
	[Reasons for appointment] Responsible for Manufacturing, CS Management, DX \cdot IT Strategy and deputy for Human Resources, Mr. Katsuaki Kaito is committed to the quality improvement, cost reduction, shortening of the lead time for delivery and promoting DX \cdot IT Strategy. Based on his abundant knowledge and track record in technology & manufacturing fields, cultivation of human resources and management of an overseas subsidiary, the Company expects him to fulfill his role in optimizing the manufacturing functions to improve the quality and reduce costs and promoting DX \cdot IT Strategy. Therefore, the Company has newly appointed him as a Senior Managing Executive Officer.		
Koki Aoyama	Managing Executive Officer	 Managing Director, Shimadzu (Hong Kong) Ltd. (Currently posted to China) 	
	[Reasons for appointment] As Managing Director of the Company's business in China, Mr. Koki Aoyama is committed to expanding the business performance with strong leadership. Based on his abundant knowledge and track record in marketing and service fields in addition to Medical Systems business and the management of an overseas subsidiary, the Company expects him to fulfill the leading role in accelerating the integration of analytical instrument technologies with medical systems and realizing new business opportunities accompanying economic growth. Therefore, the Company continues to appoint him again as a Managing Executive Officer.		

Name	Current Position	Responsibility at the Company	
	Managing Executive Officer	 In charge of Human Resources and Diversity Management In charge of Health Management 	
Yoshino Kajitani	[Reasons for appointment] Responsible for Human Resources, Diversity Management, and Health Management, Ms. Yoshino Kajitani is committed to developing human resources and organizations essential to the Company's business. Also, she has abundant knowledge and track record in overseas business and corporate communication in addition to the management of a domestic subsidiary. Therefore, the Company expects her to fulfill her role in building the sound organization in which all employees can contribute to the Company's business by making their strengths effective and continues to appoint her again as a Managing Executive Officer.		
Hiroto Itoi	Managing Executive Officer	•СТО	
	[Reasons for appointment] As the CTO, Mr. Hiroto Itoi is committed to acquiring new technologies and developing new products. He has abundant knowledge and track record in the technology and product development of mass spectrometers, one of the Company's main products, and World-Leading innovative R&D as a General Manager of Technology Research Laboratory. Therefore, the Company expects him to fulfill his role in leading technical research in the Group and continues to appoint him again as a Managing Executive Officer.		
	Managing Executive Officer	 In charge of Legal Affairs, General Administration, and Internal Control Deputy in charge of Risk Management 	
Shigenori Aoyama	[Reasons for appointment] Responsible for Legal Affairs, General Administration, and Internal Control, Mr. Shigenori Aoyama is committed to improving a legal compliance system and business foundation. Based on his abundant knowledge and track record in the fields of human resources and general administration, as well as a lot of experience in various investigation about internal control matters, the Company expects him to fulfill his role in strengthening the compliance system and promoting it to overseas subsidiaries. Therefor, the Company continues to appoint him again as a Managing Executive Officer.		

Name	Current Position	Responsibility at the Company	
	Managing Executive Officer	 In charge of Corporate Marketing General Manager, Tokyo Office 	
Shunei Matoba (newly appointed)	[Reasons for appointment] Responsible for Corporate Marketing as a General Manager of Tokyo Office, Mr. Shunei Matoba is committed to strengthening the corporate marketing organization. Based on his abundant knowledge and track record in the field of sales, marketing and service in addition to Analytical & Measuring Instruments business and management of an overseas subsidiary, the Company expects him to fulfill his role in leading the sales capabilities of the Group. Therefore, the Company has newly appointed him as a Managing Executive Officer.		
Masami Tomita (newly appointed)	Managing Executive Officer	 General Manager, Analytical & Measuring Instruments Division 	
	[Reasons for appointment] As General Manager of Analytical & Measuring Instruments Division, Mr. Masami Tomita is committed to expanding the business and enhancing the functions of the organization. He has abundant knowledge and track record in the technology and product development of liquid chromatographs, one of the Company's main products, and in the technology development and manufacturing of all analytical instruments as a Deputy General Manager of Analytical & Measuring Instruments Division. Therefore, the Company expects him to fulfill his role in contributing to the growth and improving the profitability of the Analytical & Measuring Instruments business, and has newly appointed him as a Managing Executive Officer.		
	Managing Executive Officer	 General Manager, Medical Systems Division 	
Kiyohito Sonoki (newly appointed)	[Reasons for appointment] As General Manager of Medical Systems Division, Mr. Kiyohito Sonoki is committed to expanding the business and increasing the profitability. Based on his abundant knowledge and track record in the corporate strategy planning and the management of an overseas subsidiary in addition to the technology and product development of medical systems, the Company expects him to fulfill his role in further improving the profitability and expand the overseas business. Therefore, the Company has newly appointed him as a Managing Executive Officer.		

The asterisk (*) next to a person's name indicates that he/she is a Director.

(3) Corporate Officers

Name	Current Position	Responsibility at the Company
Yoshiyuki Fujino	Senior Corporate Officer	 Managing Director, Shimadzu Analytical (India) Pvt. Ltd. Managing Director, Shimadzu Medical (India) Pvt. Ltd. (Currently posted to India)
Yoshiaki Maeda	Corporate Officer	 President, Shimadzu Scientific Instruments, Inc. (Currently posted to U.S.A.)
Susumu Yamamoto	Corporate Officer	 General Manager, Aircraft Equipment Division
Naomi Okazaki	Corporate Officer	 Deputy General Manager, Analytical & Measuring Instruments Division (In charge of SCOE [Solutions Center of Excellence])
Masahiko Tanaka	Corporate Officer	 General Manager, Industrial Machinery Division General Manager, Fluidics Systems Division
Wataru Tajima	Corporate Officer	 General Manager, Corporate Strategy Planning Department
Shigeki Morimoto	Corporate Officer	 General Manager, Business Strategy Department
Komei Arakane (newly appointed)	Corporate Officer	 General Manager, Finance and Accounting Department
Yoshiaki Hirao (newly appointed)	Corporate Officer	 President, Shimadzu Europa GmbH (Currently posted to Germany)
Takeaki Inoue (newly appointed)	Corporate Officer	 Deputy General Manager, Analytical & Measuring Instruments Division (In charge of Research & Development) General Manager, Research & Development Department, Analytical & Measuring Instruments Division
Kazuya Suzuki (newly appointed)	Corporate Officer	 Deputy General Manager, Medical Systems Division (In charge of Sales, Marketing, and Service) General Manager, Global Marketing Department, Medical Systems Division
Palanisamy Prem Anand (newly appointed)	Corporate Officer	•Managing Director, Shimadzu (Asia Pacific) Pte. Ltd.