



Shimadzu Corporation (TSE Prime Market: Securities code 7701)

1st Quarter FY 2023 (Ending March 2024) Results & Financial Position

Director, Member of the Board Senior Managing Executive Officer, CFO Akira Watanabe

- **O1** Overview of Financial Results
- (02) Results by Business Segment
- (03) FY 2023 Earnings Forecast



Summary of Results

 AMI: Analytical & Measuring Instruments, MED: Medical Systems, IM: Industrial Machinery, AE: Aircraft Equipment
 AMI key models (LC: Liquid Chromatographs, MS: Mass Spectrometer Systems, GC: Gas Chromatographs), TMP: Turbomolecular Pumps

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1

Sales: Record high for the 3 consecutive year, driven by key business, AMI. OP: Record high, driven by AMI centering on key models.

2

AMI: Record high sales driven by strong key models.

MED: Sales and OP decreased in Japan and North America as capital investment decreased due to deterioration in hospital management.

IM: Record high sales and OP achieved by increase in Hydraulic Pumps, profitability improvement, and other measures.

AE: Sales for both commercial aircraft and defense increased, led to a significant increase in sales and OP.

3

AMI key models YoY +18%, double digit growth achieved for the 2 consecutive Quarters.

Statement of Income

Net Sales, Operating Income, Ordinary Income, and Net Income all hit record high with overseas expansion. Amid strategic investment for R&D and HR, profitability improved, and Operating Margin improved.

Net Sales
YoY: +10.6 bn yen / +11%

109.2 bn yen

Operating Income
YoY: +3.8 bn yen / +40%

13.2 bn yen

Operating Margin
YoY: +2.6pt
12.1%

Net Income
YoY: +2.4 bn yen / +28%

11.1 bn yen

	Unite: Pillions of you	Q1 (Apr	·Jun.)	Yo	Υ	
	Units: Billions of yen	FY2022	FY2023	Changes	%	
	Net Sales	98.6	109.2	+10.6	+11%	Depreciation and
Pucinoss	Operating Income	9.4	13.2	+3.8	+40%	
Business Results	Operating Margin	9.6%	12.1%	+2.0	6pt	4.5 bn yen
iveania	Ordinary Income	12.1	15.7	+3.6	+29%	Exchange Rate Effect
	Profit Attributable to Owners of Parent	8.7	11.1	+2.4	+28%	Net Sales:
Exchange	Average Rate: USD (Yen)	129.63	137.40	+7.77	+6%	3.6 bn von
Rates	Euro (Yen)	138.17	149.50	+11.33	+8%	2.6 bn yen
	R&D Expenses	4.2	5.0	+0.7		FX effect on overseas inventory acted
	CAPEX	5.8	5.7	-0.1		positively.

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Increased Profit on Higher Sales:

GP increase by higher sales in AMI and AE and rebound from last year's lockdown in China.

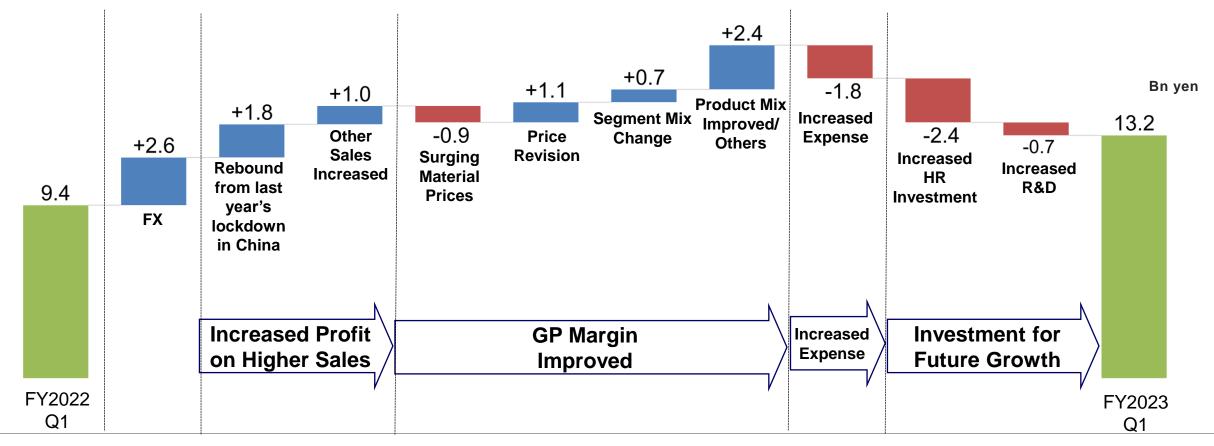
+2.8 BY

GP Margin Improved: Though material prices remained high, price revisions and product mix improvement covered up. +3.3 BY Increased SG&A: Travel expenses and others increased.

1.8 BY (OP pull)

Increased Growth Investment: Investment for future growth such as HR and R&D increased.

3.1 BY (OP pull)





Sales and OP increased in AMI, IM, and AE. Sales and OP decreased in MED.

AMI: Sales and income increased

Sales: +9.6 bn yen / +16% OP: +2.5 bn yen / +29%

OPM: 15.2%

- Sales: Key models increased for the Healthcare and Green domains and the academic field. There was also a reactive increase from last year's lockdown in China.
- OP: Increased with higher sales, improved profitability, and others.

MED: Sales and income decreased

Sales: -2.1bn yen / -12% OP: 0.0 bn yen / -84%

OPM: 0.3%

- Sales: Affected by restrained investment by medical institutions and a reactive decline from last year's large deal.
- ·OP: Decreased due to lower sales.

IM: Sales and income increased

Sales: +0.1 bn yen / +1% OP: +0.6 bn yen / +50%

OPM: 13.2%

- Sales: TMP for Semiconductor Production Equipment (SPEs) decreased but Hydraulic Pumps increased.
- OP: Hit a record high by product mix improvement, etc.

AE: Sales and income increased

Sales: +1.4 bn yen / +30%

OP: +0.5 bn yen / 5x

OPM: 9.5%

- Sales: Increased for both commercial aircraft and defense.
- OP: Increased significantly by improved profitability in addition to higher sales.

Units: Billions		Net S	ales			Operating	Income		Operating Margin			
of yen	FY2022	FY2023	Yo Changes	οΥ %	FY2022	FY2023	Y Changes	νοΥ %	FY2022	FY2023	YoY Changes	
AMI	61.8	71.4	+9.6	+16%	8.4	10.8	+2.5	+29%	13.5%	15.2%	+1.6pt	
MED	16.4	14.4	-2.1	-12%	0.2	0.0	-0.2	-84%	1.5%	0.3%	-1.2pt	
IM	14.6	14.7	+0.1	+1%	1.3	1.9	+0.6	+50%	8.9%	13.2%	+4.3pt	
AE	4.8	6.2	+1.4	+30%	0.1	0.6	+0.5	+415%	2.4%	9.5%	+7.1pt	
Other	1.0	2.5	+1.5	+151%	-0.1	0.2	+0.2	_	-3.4%	5.7%	+9.1pt	
Adjustments	_	_	_	_	-0.5	-0.3		_		_	_	
Total	98.6	109.2	+10.6	+11%	9.4	13.2	+3.8	+40%	9.6%	12.1%	+2.6pt	

- (01) Overview of Financial Results
- (02) Results by Segment
- (03) FY 2023 Earnings Forecast



Analytical & Measuring Instruments / Net Sales by Model and Recurring Ratio

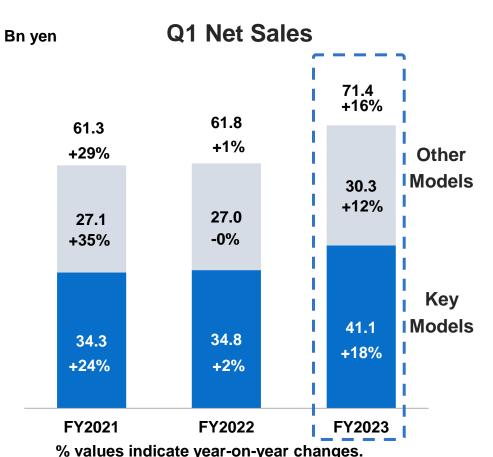
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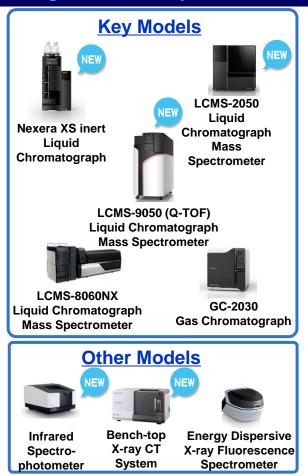
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Key models: LC and MS in the Healthcare domain and the academic field and GC in the Green domain increased, sales YoY +18%. Key model sales hit record high Q1 sales.

Other models: Due to government stimulus in China, several model sales increased in academia.

Recurring: Decrease in PCR reagents for COVID-19 testing was offset by increase in SDC* reagent sales.





Key Model Sales

YoY: +6.2 bn yen/ +18% 41.1 bn yen

- LC increased in the pharma and academic fields.
- MS increased in the academic field.
- GC increased in the Green domain.

Other Model Sales

YoY: +3.3 bn yen/ +12%

30.3 bn yen

- Several models increased in the Chinese academia.
- Non-Destructive Testing Systems increased for lithium-ion battery testing and others.

Recurring Sales Ratio
YoY: +0pt (Net Sales +3.5 bn yen)
39%

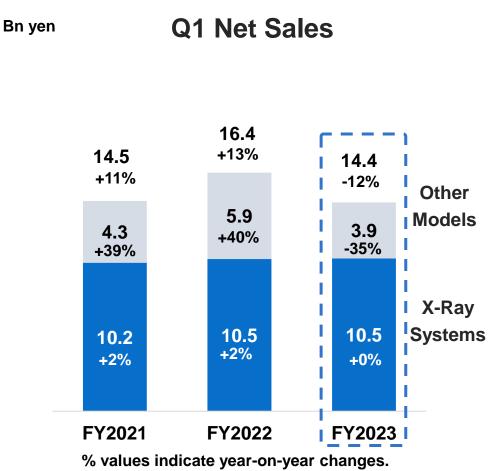
- PCR reagent decrease was offset by SDC reagent increase.
- Maintenance services increased.

Japan: LC increased in Pharma. GC and non-destructive testing increased in the Green domain. Overseas: Key models increased in the Healthcare and Green domains. China significantly increased with a reactive increase from last year's lockdown.

	Units:	EV2022 =V2028		Yo	ρY	Overview
	Billions of yen	F12022	F12023	Changes	%	Overview
	Japan	20.9	22.1	+1.1	+5%	 LC in pharma increased. In the Green domain (Hydrogen and lithium-ion battery), GC and Non-Destructive Testing Systems increased. SDC consolidation (from the 2nd half of last year) PCR reagents and equipment significantly decreased due to lower COVID-19 cases.
	Overseas	40.8	49.3	+8.4	+21%	Overseas sales ratio increased 3 pts to 69%.
=	North America	7.1	7.2	+0.1	+1%	 MS and GC increased in the Green domain. LC decreased due to lower capital investment in small- and medium-sized pharmaceuticals. MALDI decreased for a certain large customer.
	Europe	7.1	8.5	+1.4	+20%	LC and MS increased in pharma.GC increased in the Green domain.
	China	14.5	19.1	+4.6	+31%	 Several models including key models increased in academia by the Chinese government stimulus. Reactive increase from the last year's lockdown.
	Other Asian Countries	8.9	10.2	+1.3	+15%	 LC and MS increased in India due to strengthened domestic production of pharmaceuticals. MS increased in Southeast Asia due to tighter drug regulations.



X-Ray Systems: General radiography system decrease was offset by Fluoroscopy and Angiography system, YoY flat Other models: YoY -35% by a reactive decline from last year's large deal of Tumor-Tracking System for Radiotherapy and other factors.





X-Ray System Sales YoY: +0.0 bn yen/ +0% 10.5 bn yen

- Fluoroscopy: New products increased in Japan and in China.
- Angiography: New products equipped Al image processing technology increased.
- General Radiography: Mobile X-ray and others decreased.

Other Model Sales
YoY: -2.1 bn yen/ -35%
3.9 bn yen

 Reactive decline from last year's large deal of Tumor-Tracking System for Radiotherapy.

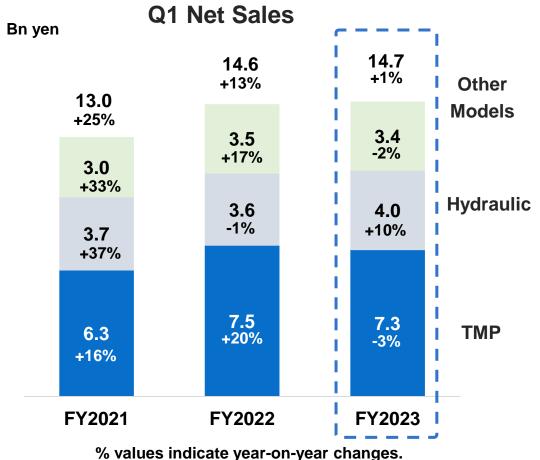
Recurring Sales Ratio
YoY: +5pt (Net Sales -0.0 bn yen)
42%

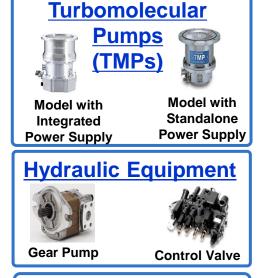
Industrial Machinery / Net Sales by Model and TMP Recurring Ratio

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TMP: Decreased for SPEs, but significantly increased for Green-related (architectural glass, and thin-film solar cell). Hydraulic Pumps: Sales for forklifts, small construction equipment, and specially-equipped vehicles in Japan increased, YoY +10%.







TMP Sales

YoY: -0.2 bn yen/ -3%

7.3 bn yen

 Sales increased for manufacturing equipment of architectural glass and thin-film solar cell as Green-related but decreased for SPEs.

Hydraulic Equipment Sales

YoY: +0.4 bn yen/ +10%

4.0 bn yen

 Sales increased mainly in Japan for forklifts and small construction equipment.

Other Model Sales

YoY: -0.1 bn yen/ -2%

3.4 bn yen

 Industrial Furnace increased for EV ceramics, but Glass Winder decreased.

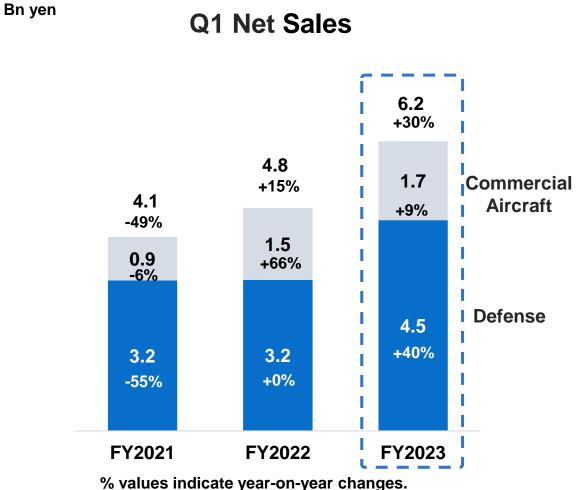
TMP Recurring Sales Ratio

YoY: -0pt (Net Sales -0.1 bn yen)

15%

Sales for defense increased YoY due to efforts to level sales and others.

Sales for commercial aircraft also increased as the number of air passengers recovered.





Net Sales for Defense Field YoY: +1.3 bn yen/ +40% 4.5 bn yen

Promoted measures to level sales.



Net Sales for Commercial Aircraft Field YoY: +0.1 bn yen/ +9% 1.7 bn yen

 Equipment loaded onto commercial aircraft increased as passenger demand recovered, and aircraft production increased.

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No change from the initial forecast. Aiming to achieve record high for the 4th consecutive year.

Net Sales YoY: +17.8 bn yen/ +4%

500.0 bn yen

Operating Income YoY: +2.8 bn yen/ +4%

71.0 bn yen

Operating Margin YoY: +0.1pt

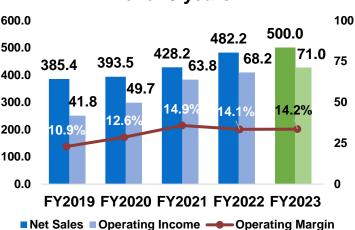
14.2%

Net Income YoY: +1.0 bn yen / +2%

53.0 bn yen

		Full	-Year	Yo	Υ
	Units: Billions of yen	FY 2022	FY 2023 Forecast	Changes	%
	Net Sales	482.2	500.0	+17.8	+4%
Ducinosa	Operating Income	68.2	71.0	+2.8	+4%
Business Results	Operating Margin	14.1%	14.2%	+0.	1pt
Results	Ordinary Income	70.9	71.0	+0.1	+0%
	Profit Attributable to Owners of Parent	52.0	53.0	+1.0	+2%
Exchange	Average Rate: USD (Yen)	135.51	130.00	-5.51	-4%
Rates	Euro (Yen)	141.02	140.00	-1.02	-1%

R&D Expenses 19.0 22.0 +3.0 CAPEX 22.5 25.0 +2.5 **Net Sales and Operating Income** over 5 years



preciation and **Amortization**

Foreign Exchange Sensitivity (bn yen)

18.0 bn yen

USD EUR Net sales: 0.3 0.1

Operating income: 0.5



Aim for both sales and income growth in all 4 major segments.

AMI as key business aims to set new record high for the 4th consecutive year.

AMI: Sales and income increase

Sales: +3% OP: +4% OPM: +0.2pt

 Increase key model sales in the Healthcare and Green domains.

• Strengthen recurring business.

MED: Sales and income increase

Sales: +1% OP: +1% OPM: Flat

- Expand sales of new Mobile X-ray which can take movies, new Fluoroscopy, and Angiography.
- Strengthen recurring business.

IM: Sales and income increase

Sales: +3% OP: +14% OPM: +0.9pt

- Expand TMP sales for coating market and services.
- Increase Industrial Furnaces for ceramics.
- Expand silent Hydraulic Pumps.

AE: Sales and income increase

Sales: +17% OP: +22% OPM: +0.3pt

- Commercial aircraft continues to recover.
- Defense increases due to increased defense budget, etc.

Operating Margin

Units:	Net Sales								
Billions of	FY 2022	FY 2023	Yo	ρY					
yen	1 1 2022	Forecast	Changes	%					
AMI	314.7	325.0	+10.3	+3%					
MED	75.9	77.0	+1.1	+1%					
IM	63.0	65.0	+2.0	+3%					
AE	24.0	28.0	+4.0	+17%					
Other	4.7	5.0	+0.3	+6%					
Adjustments	_	_	_	-					
Total	482.2	500.0	+17.8	+4%					

	Operating Income									
FY 2022	FY 2023	YoY								
1 1 2022	Forecast	Changes	%							
57.6	60.0	+2.4	+4%							
5.5	5.6	+0.1	+1%							
5.4	6.2	+0.8	+14%							
1.4	1.7	+0.3	+22%							
0.6	0.5	-0.1	-16%							
-2.3	-3.0	-0.7	-							
68.2	71.0	+2.8	+4%							

Operating Margin								
FY 2022	FY 2023	YoY						
1 1 2022	Forecast	Changes						
18.3%	18.5%	+0.2pt						
7.3%	7.3%	-0.0pt						
8.6%	9.5%	+0.9pt						
5.8%	6.1%	+0.3pt						
8.4%	6.7%	-1.7pt						
	_	_						
14.1%	14.2%	+0.1pt						





Actual results may differ significantly from forecasts about future performance indicated in this document, due to fluctuations in economic conditions, exchange rates, technologies, or various other external factors.

Contact: Investor Relations Group

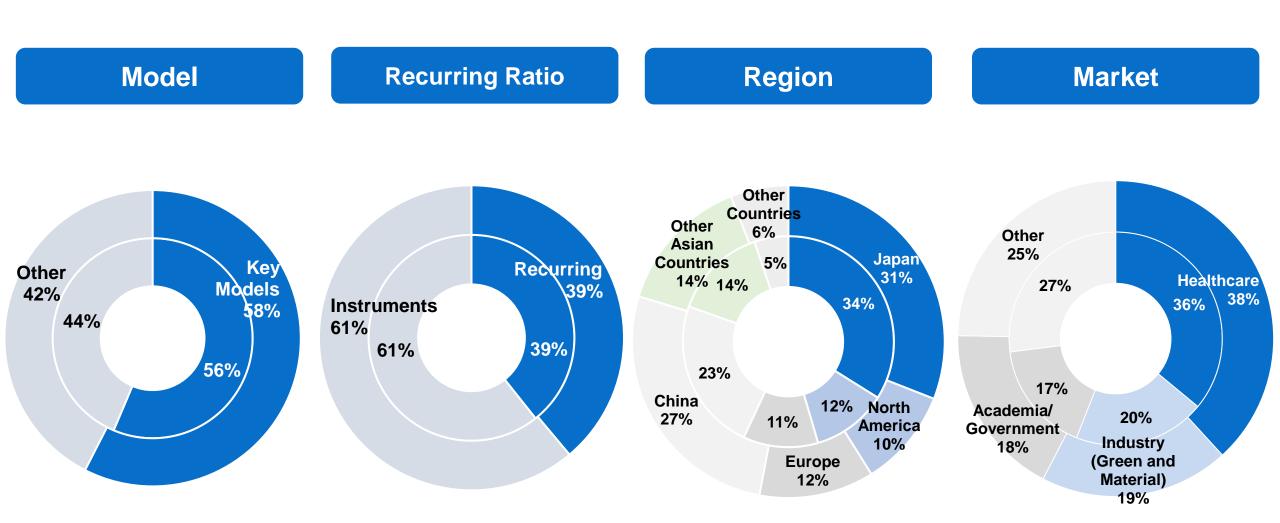
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Supplementary Materials





• Pie chart outer rings indicate FY 2023 results and inner rings FY 2022 results.

AMI / YoY Change for Net Sales of Key Models

Key models: Increased in the Healthcare and Green domains, and in the academic field. Other models: Increased in the academic field, with government stimulus in China.

with FX				FY 2022					FY 2023		
WIUI FA	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1
Key Models	+24%	+10%	+10%	+3%	+11%	+2%	+14%	+9%	+25%	+13%	+18%
All	+29%	+12%	+9%	+4%	+12%	+1%	+15%	+15%	+20%	+13%	+16%
w/o EY			FY 2021				•	FY 2022			FY 2023
w/o FX	Q1	Q2	FY 2021 Q3	Q4	FY	Q1	Q2	FY 2022 Q3	Q4	FY	FY 2023 Q1
w/o FX Key Models	Q1 +20%		1	Q4 -3%	FY +6%	Q1 -9%		I	I	FY -0%	

[•] Key models: Liquid Chromatographs (LC), Mass Spectrometer Systems (MS), and Gas Chromatographs (GC)

AMI / YoY Change in Net Sales by Region

Japan: LC increased mainly for Pharma. PCR reagent decline was offset by SDC reagent increase. Overseas: China saw a significant increase with reactive increase from last year's lockdown.

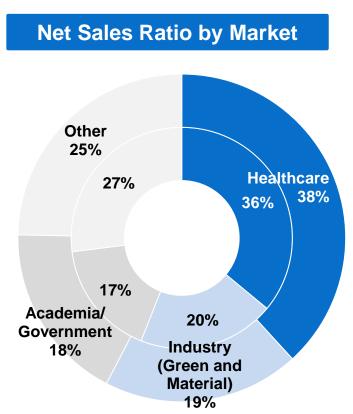
Europe and other Asian countries increased centering on key models.

FY 2021							FY 2023				
with FX	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1
Japan	+26%	+12%	+4%	+3%	+9%	-3%	+4%	+15%	+8%	+7%	+5%
North America	+35%	+12%	+2%	+9%	+13%	-2%	+12%	+20%	+22%	+13%	+1%
Europe	+28%	+17%	+9%	-2%	+11%	+13%	-1%	+18%	+28%	+14%	+20%
China	+24%	+9%	+9%	-2%	+10%	-14%	+36%	+6%	+49%	+17%	+31%
Other Asian Countries	+27%	+10%	+18%	+14%	+17%	+37%	+25%	+24%	+18%	+25%	+15%
India	+4%	+3%	+4%	+12%	+6%	+50%	+22%	+26%	+8%	+23%	+27%

	FY 2021						FY 2022				
w/o FX	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1
Japan	+26%	+12%	+4%	+3%	+9%	-3%	+4%	+15%	+8%	+7%	+5%
North America	+31%	+7%	-7%	+0%	+7%	-16%	-9%	-3%	+6%	-5%	-4%
Europe	+15%	+11%	+4%	-4%	+5%	+8%	-8%	+7%	+19%	+6%	+11%
China	+22%	+5%	-0%	-12%	+4%	-28%	+9%	-14%	+31%	-3%	+24%
Other Asian Countries	+22%	+6%	+10%	+6%	+10%	+20%	+4%	+4%	+6%	+8%	+10%
India	+2%	-0%	-3%	+3%	+0%	+27%	-2%	+2%	-6%	+2%	+20%

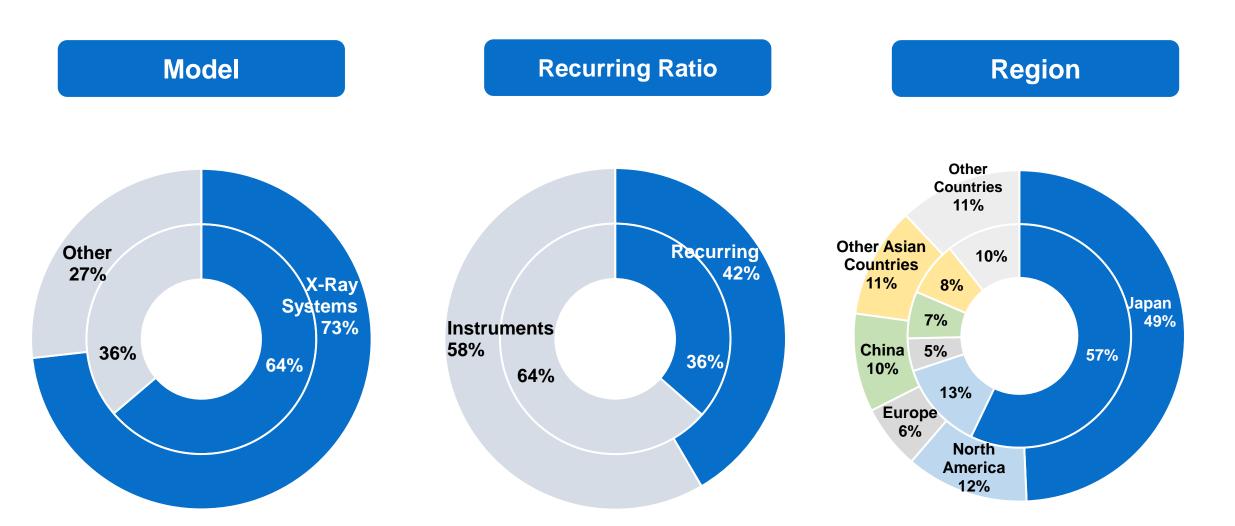
Values for India are included in other Asian countries.

AMI / Net Sales Ratio by Market (Q1)



Markets and Main	Ratio d	of Total	Net Sales	
Industries	FY2022	FY2023	YoY	Overview
Healthcare • Pharmaceuticals and foods • Healthcare institutions • Contract analysis laboratories	36%	38%	+24%	 Sales for Pharma increased in Japan, Europe, and other Asian countries. In North America, pharmaceutical companies decreased capital investment. China saw a reactive increase from the last year's lockdown.
Industry (Green and Material) • Chemicals and materials • Electrical • Automotive	20%	19%	+15%	 Sales for the Green domain (Hydrogen, EV, etc.) increased globally. China saw a reactive increase from the last year's lockdown.
Academia/Government	17%	18%	+20%	 Academia in China significantly increased with government stimulus.

• Pie chart outer rings indicate FY 2023 results and inner rings FY 2022 results.



• Pie chart outer rings indicate FY 2023 results and inner rings FY 2022 results.

MED / Net Sales by Region (Q1)

Units:			Yo	ρY						
Billions of yen	FY2022	FY2023	Changes	%	Overview					
Japan	9.4	7.1	-2.3	-24%	 New Fluoroscopy and Angiography systems increased. Reactive decline from the last year's Tumor-Tracking System for Radiotherapy was seen. Capital investment by medical institutions restrained due to deterioration of hospital business by inflation and others. 					
Overseas	7.0	7.3	+0.2	+3%	Overseas sales ratio increased 8 pts to 51%.					
North America	2.1	1.7	-0.4	-18%	 The number of surgeries, which had been stagnant due to the COVID-19 pandemic, recovered and Angiography increased. Capital investment by medical institutions restrained due to deterioration of hospital business by inflation and others. 					
Europe	0.8	0.9	+0.1	+16%	Angiography increased in the Eastern European market.					
China	1.1	1.4	+0.3	+24%	Sales of new Fluoroscopy systems manufactured locally for the Chinese market increased.					
Other Asian Countries	13	1.6	+0.3	+20%	Sales of Angiography systems increased in India.					

MED / YoY Change in Net Sales by Region

Japan: Reactive decline from last year's Tumor-tracking System for Radiotherapy sale.

Overseas: Both Fluoroscopy in China and Angiography in Europe and other Asian countries increased.

with FX			FY 2021					FY 2023			
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1
Japan	+24%	+8%	-10%	-3%	+3%	+13%	+12%	-3%	+5%	+7%	-24%
North America	+3%	-16%	+11%	+14%	+2%	+4%	+52%	+21%	+28%	+26%	-18%
Europe	-13%	-39%	-33%	-12%	-27%	+5%	+61%	+2%	+33%	+22%	+16%
China	-25%	+3%	-11%	-10%	-11%	+12%	-12%	+5%	+23%	+6%	+24%
Other Asian Countries	+16%	+7%	+26%	-22%	+4%	+10%	+16%	+7%	+19%	+13%	+20%

w/o FX			FY 2021					FY 2023			
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1
Japan	+24%	+8%	-10%	-3%	+3%	+13%	+12%	-3%	+5%	+7%	-24%
North America	+2%	-19%	+2%	+5%	-3%	-12%	+22%	-3%	+11%	+5%	-23%
Europe	-21%	-42%	-36%	-14%	-31%	+0%	+50%	-8%	+22%	+13%	+7%
China	-27%	-1%	-18%	-18%	-16%	-6%	-30%	-16%	+7%	-12%	+17%
Other Asian Countries	+15%	+5%	+18%	-28%	-0%	-2%	-4%	-11%	+7%	-3%	+14%

IM / YoY Change in Net Sales by Model

TMP: Sales for SPEs declined but increased for Green-related (architectural glass, and thin-film solar cell). Hydraulic: Sales for industrial vehicles and small construction equipment performed well. Other models: Industrial Furnace increased for EV ceramics, but Glass Winder decreased.

with FX			FY 2021				FY2023				
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1
TMP	+16%	+38%	+50%	+27%	+32%	+20%	+22%	+9%	+1%	+12%	-3%
Hydraulic	+37%	+37%	+21%	+5%	+24%	-1%	+1%	+3%	+10%	+3%	+10%
Other	+33%	+32%	-3%	+18%	+17%	+17%	+12%	+11%	+24%	+16%	-2%

w/o FX			FY 2021				FY2023				
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1
TMP	+13%	+35%	+44%	+22%	+28%	+11%	+11%	-1%	-6%	+3%	-7%
Hydraulic	+34%	+34%	+18%	+3%	+21%	-6%	-4%	-2%	+7%	-1%	+9%
Other	+32%	+30%	-6%	+14%	+15%	+7%	+1%	+2%	+17%	+7%	-4%

Recurring Ratio

AMI: Though COVID-19 reagent kits decreased, SDC's reagents increased. Maintenance services also increased.

MED: Service increased, but parts decreased.

TMP: Recurring sales decreased due to lower SPE operating rate. Recurring ratio remained flat.

Analytical and Measuring			FY 2021				FY 2023					
Instruments	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	
Recurring Sales YoY	+33%	+16%	+4%	+6%	+13%	-6%	+5%	+21%	+11%	+10%	+10%	
Recurring Ratio	38%	35%	35%	35%	36%	39%	36%	40%	33%	37%	39%	
Madical Systems	FY 2021						FY 2022					
Medical Systems	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	
Recurring Sales YoY	+14%	+9%	+2%	+1%	+6%	-2%	+3%	+0%	+3%	+3%	-3%	
Recurring Ratio	38%	35%	39%	32%	36%	36%	32%	39%	30%	34%	42%	
TMD			FY 2021				FY 2023					
TMPs	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	
Recurring Sales YoY	+18%	+11%	+15%	+5%	+12%	-1%	-6%	+4%	-17%	-4%	-9%	
Recurring Ratio	17%	17%	15%	15%	16%	15%	14%	16%	13%	15%	15%	

[•] Exchange rate effects are excluded.