



To our shareholders:

Company: Shimadzu Corporation

Representative: Yasunori Yamamoto, President & CEO

(Code No. 7701, TSE Prime Market)

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Notice of Changes in Executive Members

Shimadzu Corporation hereby notifies that at the Board of Directors meeting held on February 28, 2023 based on the deliberations and recommendations of the Appointment and Compensation Committee, the attached list of changes to Executive Officers and Corporate Officers were decided, to be effective as of April 1, and the attached list of executive member assignments were tentatively selected for announcement at the FY 2022 Annual General Meeting of Shareholders in late June.

Changes in Executive Officers and Corporate Officers

(As of April1, 2023)

1.Changes in Executive Officers (Changes are shown underlined.)

	LXCCALIVO CITICO	New		Current	
	Name	Position	Responsibility at the Company	Position	Responsibility at the Company
_	Teruhisa Ueda	Chairman of the Board	Chair of the Board of Directors	Chairman of the Board	Chair of the Board of Directors
_	Yasunori Yamamoto	President	CEO	President	CEO
Promoted	Shuzo Maruyama	Senior Corporate Executive Officer	In Charge of Risk Management In Charge of Global Environmental Management (GX)	Senior Managing Executive Officer	Managing Director, Shimadzu (Hong Kong) Ltd.
_	Akira Watanabe	Senior Managing Executive Officer	CFO In Charge of Corporate Strategy Planning and Corporate Communications	Senior Managing Executive Officer	CFO In Charge of Corporate Strategy Planning and Corporate Communications
Promoted	Fuminori Inagaki	Senior Managing Executive Officer	In Charge of Standardization Strategy (CSO) In Charge of Medical Regulatory Policy Deputy in Charge of Corporate Strategy Planning and Global Environmental Management (GX)	Managing Executive Officer	In Charge of Standardization Strategy (CSO), Global Environmental Management, and Medical Regulatory Policy Deputy in Charge of Corporate Strategy Planning
Promoted	Katsuaki Kaito	Senior Managing Executive Officer	In Charge of Manufacturing and CS Management In Charge of DX · IT Strategy Deputy in Charge of Human Resources	Managing Executive Officer	In Charge of Manufacturing and CS Management Deputy in Charge of DX • IT Strategy
Reappointed	Koki Aoyama	Managing Executive Officer	Managing Director, Shimadzu (Hong Kong) Ltd.	Managing Executive Officer	General Manager, Medical Systems Division
Reappointed	Yoshino Kajitani	Managing Executive Officer	In Charge of Human Resources and Diversity Management In Charge of Health Management	Managing Executive Officer	In Charge of Human Resources and Diversity Management In Charge of Health Management
_	Hiroto Itoi	Managing Executive Officer	СТО	Managing Executive Officer	СТО
_	Shigenori Aoyama	Managing Executive Officer	In Charge of Legal Affairs, General Administration, and Internal Control Deputy in Charge of Risk Management	Managing Executive Officer	In Charge of Legal Affairs, General Administration, and Internal Control Deputy in Charge of Risk Management

Newly Appointed	Shunei Matoba	Managing Executive Officer	In Charge of Corporate Marketing General Manager, Tokyo Office	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (in Charge of Sales, International Operations and Service)
Newly Appointed	<u>Masami Tomita</u>	Managing Executive Officer	General Manager, Analytical & Measuring Instruments Division	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (in Charge of Development and Manufacturing) General Manager, Research & Development Department
Newly Appointed	Kiyohito Sonoki	Managing Executive Officer	General Manager, Medical Systems Division	Corporate Officer	Deputy General Manager, Medical Systems Division (in Charge of Development and Manufacturing, Quality Assurance)

Executive Officers Planning to Retire:

Yasuo Miura, Senior Corporate Executive Officer (scheduled to be appointed Executive Advisor)

Yoshiaki Mase, Senior Managing Executive Officer (scheduled to be appointed Senior Executive)

Kunimasa Ito, Senior Managing Executive Officer

2. Changes in Executive Research Fellow

		New		Current	
	Name	Position	Responsibility at the Company	Position	Responsibility at the Company
_	Koichi Tanaka	Executive Research Fellow	General Manager, Koichi Tanaka Mass Spectrometry Research Laboratory	Executive Research Fellow	General Manager, Koichi Tanaka Mass Spectrometry Research Laboratory

3. Changes in Corporate Officers (Changes are shown underlined.)

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	Name		New		Current
	INAIIIE	Position	Responsibility at the Company	Position	Responsibility at the Company
Reappointed	Yoshiyuki Fujino	Senior Corporate Officer	Managing Director, Shimadzu Analytical (India) Pvt. Ltd. Managing Director, Shimadzu Medical (India) Pvt. Ltd.	Occiporate	Managing Director, Shimadzu Analytical (India) Pvt. Ltd. Managing Director, Shimadzu Medical (India) Pvt. Ltd.
_	Yoshiaki Maeda	Corporate Officer	President, Shimadzu Scientific Instruments, Inc.		President, Shimadzu Scientific Instruments, Inc.
Reappointed	Susumu Yamamoto	Corporate Officer	General Manager, Aircraft Equipment Division	Corporate Officer	General Manager, Aircraft Equipment Division
Reappointed	Naomi Okazaki	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In Charge of SCOE)	Corporate Officer	Deputy General Manager, Analytical & Measuring Instruments Division (In Charge of SCOE)
_	Masahiko Tanaka	Corporate Officer	General Manager, Industrial Machinery Division General Manager, Fluidics Systems Division	Corporate Officer	General Manager, Industrial Machinery Division General Manager, Fluidics Systems Division
_	Wataru Tajima	Corporate Officer	General Manager, Corporate Strategy Planning Department	Corporate Officer	General Manager, Corporate Strategy Planning Department
_	Shigeki Morimoto	Corporate Officer	General Manager, Business Strategy Department	Corporate Officer	General Manager, Business Strategy Department
Newly Appointed	Komei Arakane	Corporate Officer	General Manager, Finance and Accounting Department	_	General Manager, Finance and Accounting Department
Newly Appointed	Yoshiaki Hirao	Corporate Officer	President, Shimadzu Europa GmbH	_	General Manager, Analytical & Measuring Instruments Sales Department, Tokyo Office, Sales Department, Analytical & Measuring Instruments Division
<u>Newly</u> <u>Appointed</u>	<u>Takeaki Inoue</u>	<u>Corporate</u> <u>Officer</u>	Deputy General Manager, Analytical & Measuring Instruments Division (in Charge of Research & Development) General Manager, Research & Development Department	_	Deputy General Manager, Research & Development Department, Analytical & Measuring Instruments Division
Newly Appointed	<u>Kazuya Suzuki</u>	Corporate Officer	Deputy General Manager, Medical Systems Division (in Charge of Sales, Marketing, and Service) General Manager, Global Marketing Department, Medical Systems Division	_	General Manager, Global Marketing Department, Medical Systems Division
Newly Appointed	<u>Palanisamy</u> <u>Prem</u> <u>Anand</u>	Corporate Officer	Managing Director, Shimadzu (Asia Pacific) Pte. Ltd.	_	General Manager, Analytical & Measuring Instruments, Shimadzu (Asia Pacific) Pte. Ltd.

Corporate Officers Planning to Retire:

Tetsuya Tanigaki, Senior Corporate Officer (scheduled to be appointed Senior Advisor)

Jiro Takashima, Senior Corporate Officer

Kiyohito Sonoki, Corporate Officer (scheduled to be appointed Managing Executive Officer)

Shunei Matoba, Corporate Officer (scheduled to be appointed Managing Executive Officer)

Masami Tomita, Corporate Officer (scheduled to be appointed Managing Executive Officer)

4. Changes in Fellow

	Name	New		Current	
		Position	Responsibility at the Company	Position	Responsibility at the Company
_	Takaaki Sato	Senior Fellow	Technology Research Laboratory, General Manager, Life Science Research Center	Senior Fellow	Technology Research Laboratory, General Manager, Life Science Research Center

Changes in Executive Members

(Scheduled for discussion in the June Annual General Meeting of Shareholders)

5. Changes in Directors, Member of the Board and Audit & Supervisory Board Members (Changes are shown underlined.)

	Nama	New	Current
	Name	Position	Position
Reappointed	Teruhisa Ueda	Representative Director	Representative Director
Reappointed	Yasunori Yamamoto	Representative Director	Representative Director
Reappointed	Akira Watanabe	Director, Member of the Board	Director, Member of the Board
Newly Appointed	Shuzo Maruyama	Director, Member of the Board	_
Reappointed	Hiroko Wada	Outside Director, Member of the Board (part-time)	Outside Director, Member of the Board (part-time)
Reappointed	Nobuo Hanai	Outside Director, Member of the Board (part-time)	Outside Director, Member of the Board (part-time)
Reappointed	Yoshiyuki Nakanishi	Outside Director, Member of the Board (part-time)	Outside Director, Member of the Board (part-time)
Reappointed	Nami Hamada	Outside Director, Member of the Board (part-time)	Outside Director, Member of the Board (part-time)
_	Hiroyuki Fujii	Senior Audit & Supervisory Board Member	Senior Audit & Supervisory Board Member
Reappointed	Makoto Koyazaki	Audit & Supervisory Board Member	Audit & Supervisory Board Member
_	Tsuyoshi Nishimoto	Outside Audit & Supervisory Board Member (part-time)	Outside Audit & Supervisory Board Member (part-time)
Newly Appointed	Yuka Hayashi	Outside Audit & Supervisory Board Member (part-time)	Vice President, Hayashi Management Consultant Co.,Ltd. Representative, Hayashi CPA Office

1. Director, Member of the Board Planning to Retire:

Yasuo Miura, Director, Member of the Board

2. Audit & Supervisory Board Member Planning to Retire:

Masahiro Nishio, Outside Audit & Supervisory Board Member